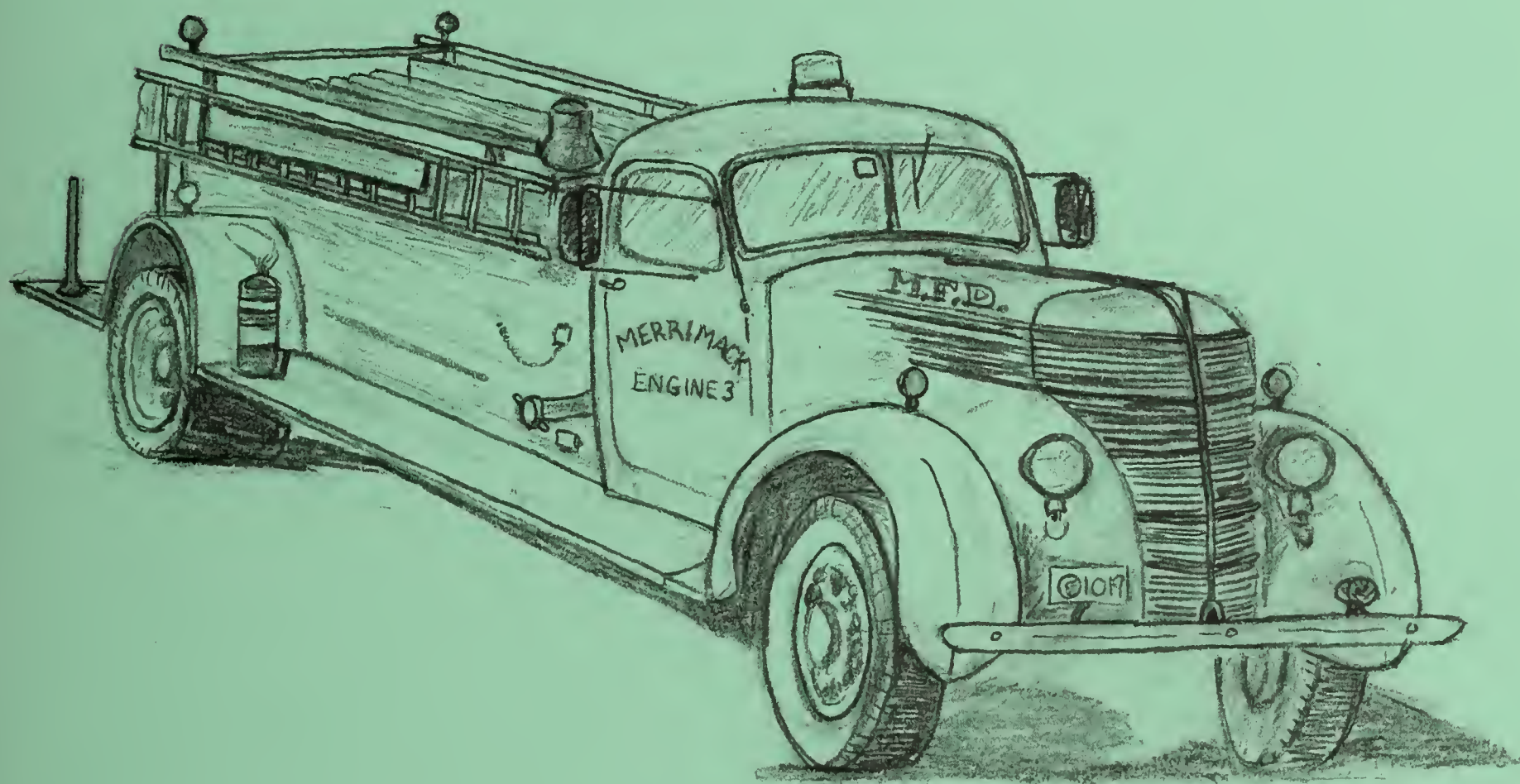


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1999 Annual Report
of the
Town of Merrimack, New Hampshire



Engine 3
1938 International Maxim

Dedicated to the Merrimack Fire Department
for 75 years of service to the Town.
1924-1999

Dates to Remember

April 1, 2000	All real property assessed to owner of record this date.
April 15, 2000	Last day to file current use applications per RSA 79-A. Last day for filing exemptions for elderly, blind, handicapped and tax-exempt properties, and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 2000	Dog licenses expire.
June 30, 2000	Fiscal year ends.
July 1, 2000	Fiscal year begins. Last day to pay first installment on 2000 property taxes without interest penalty.
December 1, 2000	Last day to pay final installment on 2000 property taxes without interest penalty.
March 1, 2001	Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33. Last day for filing applications for elderly, blind or handicapped exemptions.
April 1, 2001	All real property assessed to owner of record this date.
April 15, 2001	Last day to file Current Use applications per RSA 79-A. Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 2001	Dog licenses expire.

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**Annual Report
of the Town Officers
Of
Merrimack, New Hampshire
for the fiscal year ending
June 30, 1999**

On the cover: Merrimack's 1938 International Maxim, which is currently operated by the Merrimack Firefighter's Association. The sketch is again donated by long-time resident Ronald B. Miner, Jr. who has been donating his sketches for the last two Town Report covers. Last year the Town won second place for the 1998 Town Report by the New Hampshire Municipal Association.

This annual report was printed by Bedford Print & Copy Center, Bedford, New Hampshire.

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Introduction

This annual report is dedicated to the Merrimack Fire Department for 75 years of dedicated service to the Town of Merrimack. Within these pages are pictures of the Merrimack Fire Department past and present.

The Merrimack Fire Department was chartered on May 12, 1924 to provide emergency services necessary for the safety of our community. We count on their knowledge, expertise and courage to protect us in an emergency. We would like to express our appreciation to those members of the Merrimack Fire Department who are willing to sacrifice their lives, if necessary, to protect the well being of our community.

All of the reports that were compiled for this annual report were done by your local officials to serve as a permanent record of the Town of Merrimack. This report takes many hours to prepare and without our local officials help and cooperation, this annual report would not exist.

We hope that you will enjoy this special edition of the 1999 annual report.

We welcome your questions and comments regarding any of the information contained in this report. Please feel free to contact our staff regarding any of the information contained in this report at 424-2331.

The Merrimack Board of Selectmen

Norman V. Carr, Chairman
Anthony J. Pellegrino, Vice-Chairman
D.L. Chris Christensen
Antone S. Holevas
Finlay C. Rothhaus



History of the Merrimack Fire Department

The Merrimack Fire Department was chartered on May 12, 1924. The Town purchased a Howe Reo triple combination fire engine for \$4,270 and the Selectmen appointed Josiah N. Henderson the first Fire Chief. The department was made up of 38 volunteers, and an old carpenter shop belonging to the International Shoe Company was used as the first fire station to house the department's apparatus and equipment.

In 1925, the town purchased a second Reo Hose truck.

In 1937, the Town purchased a 500 g.p.m. pumper, which was housed in a barn on Mill Street in the Reed's Ferry section of Town. This pumper is still owned by the Fire Department Association today.

In 1944, a group of interested residents in the South Merrimack community formed an association and with fund-raising projects and donated labor and equipment, they purchased a used fire truck and built a small garage on land donated by the South Merrimack Congregational Church to house the apparatus and equipment.

In 1945, the Town voted to accept the South Merrimack Association as part of the Town's Fire Department.

In 1948, Franklin Haseltine replaced Josiah Henderson as Fire Chief.

In 1950, the Town purchased a pumper/tanker combination, a 500 g.p.m. pumper and equipment at a cost of \$5,519.

In 1954, the Town purchased a second 500 g.p.m. tanker/pumper combination with equipment at a cost of \$6,825. At Town Meeting, the Town voted to purchase the land and the fire station referred to as "Central Station" from New England Chemical Company (Andrew Worenka) for the sum of one dollar. Also in 1954, a small one-vehicle station was built on Elm Street in Reeds Ferry at a cost of \$2,110.

In 1955, a fire company was formed for the Village of Reeds Ferry under Captain John Tucker.

On August 1, 1955, Chief Haseltine resigned and the Selectmen appointed George Allgaier to the position of Chief.

In 1956, an alarm system consisting of a civil defense siren was installed on Town Hall property.

In November of 1959, after several years of planning, a new Central Station was completed. Bertha L. Gordon in memory of her husband, Arthur G. Gordon, donated funding for this station. The total cost was \$30,205. The building was dedicated on February 21, 1960.

In 1960, a new triple combination American LaFrance pumper with equipment was purchased for a total cost of \$15,954.

On May 14, 1962, a major fire occurred on the same evening of the departments Annual Meeting. Despite a rapid response, a company known as Gate City Poultry located directly across the street from Central Station was destroyed by fire.

In 1965, an additional 750 g.p.m. American LaFrance fire pumper was purchased for \$15,150.

On January 31, 1970, Chief George Allgaier resigned and on February 1, Herbert Duxbury was appointed as the department's first full-time Fire Chief.

In the fall of 1971, the department hired its first two full-time firefighters, James Hall and Robert Soucy.

In 1972, the town built a new fire station in Reeds Ferry on land donated by General Electric. The cost of this new station was \$40,453. The year 1972 also saw the purchase of the town's first aerial ladder truck, a used 1947 Maxim 75-foot ladder truck from Sanford, Maine.

In 1973, the Town purchased property from the Allgaier family. This was a section of land between Abbotts Market and Central Station for future expansion. On land donated by John Savage, a new station was built in South Merrimack at a cost of \$27,464. That year also saw the beginning of a new alert communications system to replace the red phones and siren.

In 1974, the department celebrated its 50th Anniversary. The Town hired five additional firefighters and provided 24-hour station coverage. The Fire Department took over fire dispatch using on-duty fire personnel. A new 1,000 g.p.m. Custom Fire pumper was purchased.

In 1975, the town added three additional firefighters, bringing each 24-hour shift to three firefighters. The town voted to approve the sum of \$60,000 to add a second floor to Central Station. The addition provided office and living space to the old building. The Town appointed its first Fire Inspector, Joseph Comer.

In 1976, the Town hired three additional firefighters bringing the total to 14, including the Chief. Each shift now had four members.

In 1977, the Fire Department received a new custom Mack Fire pumper.

In 1978, the Town hired four new firefighters and also appointed the first full-time Training Officer, Charles Hall. This year saw station coverage at the South Merrimack Station on a part-time basis during daytime hours.

In 1979, The first full-time firefighter/mechanic was appointed, David LeClair. A new 1979 rescue truck was purchased with 50% of the funding coming from the Highway Safety Fund. Chief Duxbury retired this year and Charles Hall was appointed to replace Chief Duxbury.

In 1980, a new 100-foot aerial ladder truck and a new custom pumper were purchased. The total cost was \$220,000. The Town also sold the two Ford tanker pumpers at an auction.

In 1981, Merrimack's first woman firefighter, Betty Spence, was appointed to the call department.

In 1982, the firefighters formed Local 2904 International Association of Firefighters, and in 1983 signed their first agreement with the Town.

In 1986, as building growth continued at a rapid pace, the Town hired an additional Fire Inspector who worked under Assistant Chief Comer.

In 1987, a long-awaited new custom fire pumper was delivered at a cost of \$139,000. The Town hired ten new firefighters, which reduced the hours worked from 56 per week to 42 and also provided 24-hour coverage at the South Merrimack Station. An addition was built on the south end station to provide living space for the firefighters.

In 1988, the Town purchased a 4-wheel drive pickup to be used by the maintenance division. Fire prevention was improved by the passing of a Sprinkler Ordinance.

In 1989, to provide a supervisor in our South Merrimack Station, four firefighters were promoted to lieutenant. Also a new rescue truck was purchased and 911 was added to the Town as the Communications Division took over responsibility for dispatching all emergency equipment for the Town.

In 1990, a new traffic light central system was put in place within the Town to provide safer response of fire and ambulance vehicles. A new rescue truck to replace the 1979 unit was put in service.

In 1991, a new custom pumper was purchased at a cost of \$184,000 with a trade-in value of \$14,000 for the Town's 1980 Continental fire truck.

In 1993, a new 3D pumper was purchased to replace a 1960 model at a cost of \$150,000. The Town purchased a new van for fire prevention work, and two new rescue boats replaced a much-used 1973 model.

In 1996, the delivery of a refurbished 1500 g.p.m. pumper to replace the 1974 Ward LaFrance was received.

In 1997, the addition and renovations to Central Station were in progress with a completion date of early 1998.

In 1998, the addition and renovations to Central Station were completed.

In 1999, The Merrimack Fire Department celebrated its 75th Anniversary. The department hosted many events including an open house at all stations in May; special recognition at the 4th of July parade, and was host to the New Hampshire Firemen's Convention in September. In June of 1999, Chief Hall retired after 40 years with the Department and 20 years as Fire Chief. William Pepper, Jr. replaced Chief Hall.

In closing, the Merrimack Fire Department has seen several changes over the past 75 years. They have responded to floods, accidents, medical emergencies, fires and have aided other communities in time of need. But one thing has not changed during the last 75 years; their commitment to provide safety and well being to our community.



From a carpenter shop/stable and a volunteer department, the Merrimack Fire Department has grown into a full-time force plus volunteers. Shown here are the charter members of the Fire Department. From left to right are: Herbert Linscott, Edward Carter, Fay Read, Franklin Haseltine, Fred Smith and Edward Cross

In Memory



Harold L. Thresher 1907 – 1999

Harold Thresher of 79 Bedford Road passed away on April 21, 1999 at the age of 91. He was born in Worcester, Massachusetts on July 25, 1907. His family moved to Ware, Massachusetts and he graduated from Ware High School in 1927. Mr. Thresher moved to Merrimack in 1944 and was very active in town affairs. He was a Selectman from 1968 to 1970. He served as Chairman of the Conservation Commission, Chairman of the Merrimack Historical Society, Trustee of the Merrimack Public Library and was a member of the Last Rest Cemetery Association. In addition, Mr. Thresher played an active role in the acquisition of 80 acres of land for the Town, which is now under the management of the Conservation Commission. His many contributions to the community will not be forgotten.

In Memory



Robert Brooks
1934 - 1999

On August 14, 1989 Bob Brooks came to work in Merrimack in our Public Works Department as a senior Equipment Operator III. His demonstration of skill and experience with heavy equipment had a valuable effect on his peers. His wit and humor had us wondering if he was serious or not. His passing after a brief illness created an instant void at the Highway Garage. Friends and co-workers donated a granite bench in Bob's memory to the Town. Installed at the Garage, this bench offers all a place to rest and reflect. Bob will be missed by all those who had known him.

In Appreciation



Charles L. Chalk

**Fire Marshal
Merrimack Fire Department
1987 – 1999**

“Charlie” Chalk came to Merrimack as a Fire Fighter in November of 1987. In July 1988 Charlie was promoted to the Assistant Fire Prevention Inspector and he became the Fire Inspector in July 1989. Charlie remained the Fire Inspector until July 1996 when the position of Fire Inspector was reclassified to that of Fire Marshal.

In May of 1999 Charlie Chalk left the Town of Merrimack to assume the duties of Fire Marshall for the Town of Hudson, NH

Charlie was and continues to be very involved in New Hampshire firefighting, as a Commissioner of the NH Fire Standards and Training Commission as well as a Past President of the NH Fire Prevention Society and State Fire Service Chaplin. Charlie also enjoys the outdoors and is a National Officer of the American Mountain Men and a member of the Outdoor Writers of America.

In Appreciation



Charles Q. Hall

Fire Chief

Merrimack Fire Department

1974 – 1999

“Charlie” Hall began his firefighting career with the Town of Merrimack in June of 1959 when he volunteered to be a Call Firefighter on the Merrimack Fire Department. In May of 1974 Firefighter Charles Hall was hired as a permanent full-time firefighter. Within a five year span Charles Hall rose through the ranks from a Firefighter to Lieutenant in May 1977 to Fire Chief in June 1979.

For More than 20 years Chief Charles Hall directed the operations of the Merrimack Fire Department. When the Town moved the Merrimack Ambulance Service under the Fire Department, Chief Hall also became responsible for overseeing the delivery of Emergency Medical Services to the Town.

Charlie remains a familiar face about town and still remains very active in state fire firefighting affairs as well as remaining active in the Merrimack Kiwanis

In Appreciation

(Photo Not Available)

Lena A. Cook

**Clerk Typist II
Community Development Department
1986 – 1999**

In July of this year Lena Cook retired from the Community Development Department. Lena was best known as the receptionist and the Clerk Typist for the Community Development Department.

Lena came to work for the Town in July 1986 as the receptionist for the Code Enforcement and Building Inspection Department. Although the department changed names due to re-organization, Lena remained as a Clerk Typist II with the Community Development Department and was their primary receptionist.

Besides her dedication to the Community Development Department Lena also volunteered as a member of the 4th of July Committee.

Lena has retired to Maine with her husband James. We wish Lena a healthy and happy retirement.

Town of Merrimack Employee Recognition

The Town of Merrimack recognized the following employees in 1999 for their years of dedicated service to the Town.

25 years of service

Joseph M. Comer	Code Enforcement Division
Charles Q. Hall	Fire Department
Howard A. Young	Fire Department
William F. Mulligan	Police Department

20 years of service

Lawrence H. Westholm	Police Department
Michael R. Milligan	Police Department
Ronald W. Ketchie	Police Department
William J. Cashin	Fire Department
Sharan L. Facticeau	Waste Water Division

15 years of service

Philip F. Meschino	Building & Grounds Division
Peter F. Albert	Police Department
Michele J. Dudash	Communications Division
Robert J. Sullivan	Highway Division
Stephen J. Garczynski	Waste Water Division

10 years of service

Steven S. Doumas	Landfill Division
Donald A. Hamel	Waste Water Division
Stephen W. Curtis	Highway Division
Shawn A. Allison	Fire Department
James H. Graham	Equipment Maint.
Diane M. Pollock	Town Clerk/Tax Collector
Dean R. Killkelley	Police Department
Robert L. Lovering Jr	Highway Department
Robert D. MacGrath	Waste Water Division
Perley H. Rogers	Parks & Recreation Department
Steven W. Cook	Building & Grounds Division
William R. Gilbody	Equipment Maintenance Division

5 years of service

Denise I. Roy
Dean E. Shankle Jr
Brenda S. Dulong
Brian L. Borneman
Brian C. Dubreuil
Ernest T. Doucette
Abdallah J. Minkarah

Police Department
Town Manager
Finance Department
Fire Department
Fire Department
Highway Division
Community Development Department

Fire Chiefs of the Merrimack Fire Department

The Merrimack Fire Department has only had 6 Fire Chiefs. They are as follows:

Josiah N. Henderson*

1924 - 1948

Franklin L. Haseltine*

1948 - 1955

George J. Allgaier*

1955 - 1970

Herbert L. Duxbury, Jr.*

1970 - 1979

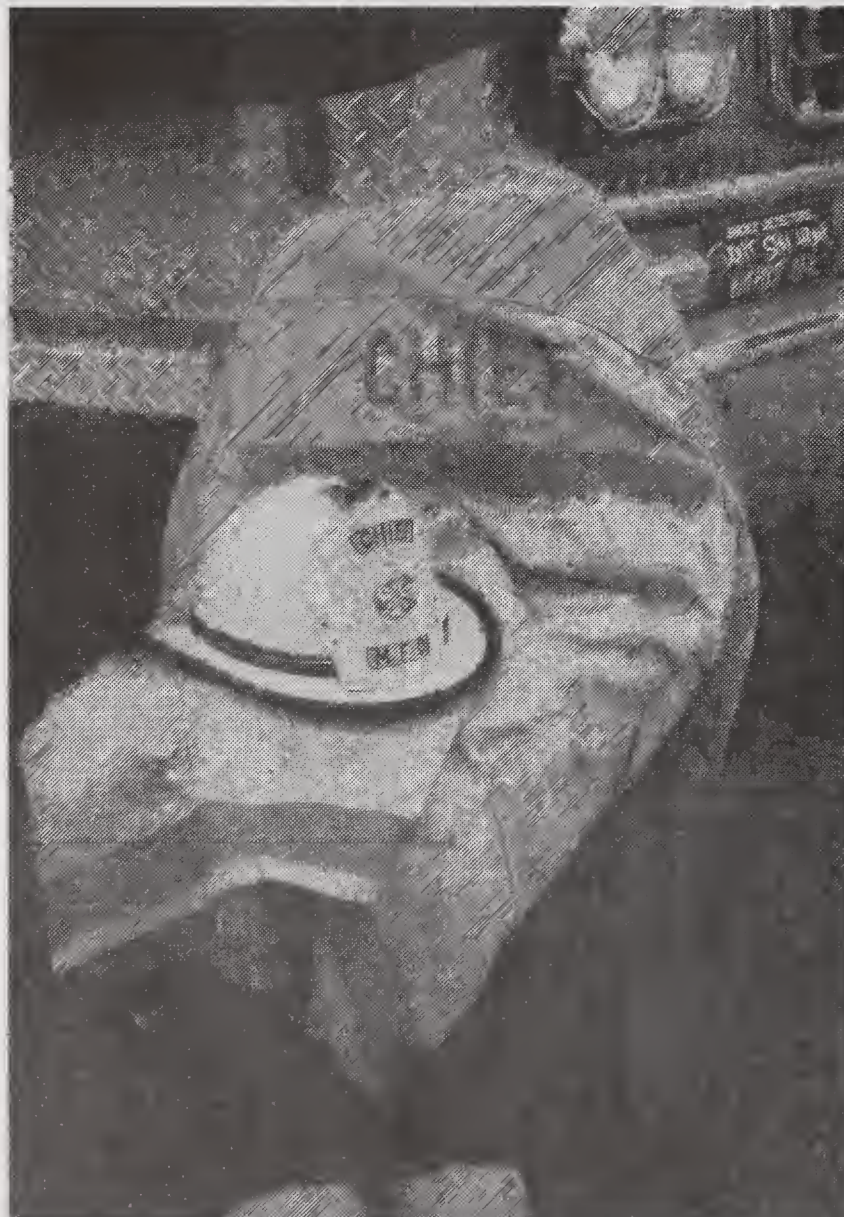
Charles Q. Hall

1979 - 1999

William H. Pepler, Jr.

1999 – Current

*deceased



STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397



BUDGET OF THE TOWN/CITY

OF: MERRIMACK

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 2000 to June 30, 2001

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

BUDGET COMMITTEE

Please sign in ink.

[Signature]
[Signature]
[Signature]
[Signature]
[Signature]

DATE: January 13, 2000

[Signature]
[Signature]
Edward E. Kimball, Jr.
[Signature]
[Signature]

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT .

[Signature]

1 2 3 4 5 6 7 8 9

PURPOSE OF APPROPRIATIONS (RSA 32:3,V)		WARR. Prior Year As ART.# Approved by DRA		Actual Expenditures Prior Year		SELECTMEN'S APPROPRIATIONS ENSUING FISCAL YEAR		BUDGET COMMITTEE'S APPROPRIATIONS ENSUING FISCAL YEAR	
ACCT. #						RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
GENERAL GOVERNMENT									
1999-2000					1998-99				
4130-4139	Executive								
4140-4149	Election, Reg. & Vital Statistics	14	17,300	15,901	25,458	0		25,458	0
4150-4151	Financial Administration								
4152	Revaluation of Property	14	214,160	196,834	249,096	0		249,096	0
4153	Legal Expense	14	93,000	78,306	85,000	0		85,000	0
4155-4159	Personnel Administration								
4191-4193	Planning & Zoning Comm Dev	14	532,215	534,430	587,083	0		587,083	0
4194	General Government Buildings	14	206,667	205,611	215,713	0		215,713	0
4195	Cemeteries								
4196	Insurance								
4197	Advertising & Regional Assoc.								
4199	Other General Government	14	1,078,809	1,043,175	1,128,390	0		1,132,590	0
PUBLIC SAFETY									
4210-4214	Police	14	2,734,147	2,725,897	2,915,622	0		2,982,194	0
4215-4219	Ambulance								
4220-4229	Fire and Ambulance	14	2,628,186	2,305,973	2,775,963	0		2,805,016	0
4240-4249	Building Inspection								
4290-4298	Emergency Management	14	10,604	1,983	10,609	0		10,609	0
4299	Other (Including Communications)	14	352,881	276,755	368,064	0		383,064	0
AIRPORT/AVIATION CENTER									
4301-4309	Airport Operations								
HIGHWAYS & STREETS									
4311	Administration	14	156,444	147,039	161,943	0		161,943	0
4312	Highways & Streets	14	1,672,114	1,559,292	1,847,278	0		1,847,278	0
4313	Bridges								

1 2 3 4 5 6 7 8 9

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

HIGHWAYS & STREETS cont. 1999-2000 1998-99

4316	Street Lighting							
4319	Other	14	327,388	279,869	326,321	0	326,321	0

SANITATION

4321	Administration							
4323	Solid Waste Collection							
4324	Solid Waste Disposal	14	434,049	374,026	442,283	0	442,283	0
4325	Solid Waste Clean-up							
4326-4329	Sewage Coll. & Disposal & Other	14	2,426,037	2,222,616	2,505,798	0	2,505,798	0

WATER DISTRIBUTION & TREATMENT

4331	Administration							
4332	Water Services							
4335-4339	Water Treatment, Conserv. & Other							

ELECTRIC

4351-4352	Admin. and Generation							
4353	Purchase Costs							
4354	Electric Equipment Maintenance							
4359	Other Electric Costs							

HEALTH/WELFARE

4411	Administration							
4414	Pest Control							
4415-4419	Health Agencies & Hosp. & Other	14	70,104	72,995	70,004	0	75,004	0
4441-4442	Administration & Direct Assist.	14	70,411	70,129	79,459	0	79,459	0
4444	Intergovernmental Welfare Payments							
4445-4449	Vendor Payments & Other							

1 2 3 4 5 6 7 8 9

PURPOSE OF APPROPRIATIONS		Appropriations		Actual		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
ACCT. #	(RSA 32:3,V)	WARR. Prior Year As	ART. # Approved by DRA	Expenditures	Prior Year	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
1999-2000 1998-99									
CULTURE & RECREATION									
4520-4529	Parks & Recreation	14	596,140	541,632	579,081	0		579,081	0
4550-4559	Library	14	869,341	723,245	911,006	0		911,006	0
4583	Patriotic Purposes	14	16,950	11,363	20,500	0		20,500	0
4589	Other Culture & Recreation	14	150,000	83,401	74,222	0		144,250	0
CONSERVATION									
4611-4612	Admin. & Purch. of Nat. Resources	14	5,270	14,742	5,095	0		5,095	0
4619	Other Conservation								
4631-4632	REDEVELOPMNT & HOUSING								
4651-4659	ECONOMIC DEVELOPMENT								
DEBT SERVICE									
4711	Princ.- Long Term Bonds & Notes	14	893,956	867,444	922,481	0		922,481	0
4721	Interest-Long Term Bonds & Notes	14	361,193	417,619	302,644	0		302,644	0
4723	Int. on Tax Anticipation Notes	14	1	0	1	0		1	0
4790-4799	Other Debt Service								
CAPITAL OUTLAY									
4901	Land								
4902	Machinery, Vehicles & Equipment	14	370,265	237,943	306,808	0		306,808	0
4903	Buildings	14	90,160	97,675	83,000	0		78,000	0
4909	Improvements Other Than Bldgs.	14	285,360	318,948	268,900	0		268,900	0
OPERATING TRANSFERS OUT									
4912	To Special Revenue Fund								
4913	To Capital Projects Fund								
4914	To Enterprise Fund								
	Sever-								
	Water-								

SPECIAL WARRANT ARTICLES

Special warrant articles are defined in RSA 32:3, VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1		2		3		4		5		6		7		8		9	
PURPOSE OF APPROPRIATIONS		WARR.		ART. #		APPROPRIATIONS		Actual		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION		RECOMMENDED		NOT RECOMMENDED	
(RSA 32:3, V)		Prior Year As		Approved by DRA		Expenditures		Prior Year		RECOMMENDED		ENSUING FISCAL YEAR		NOT RECOMMENDED		ENSUING FISCAL YEAR	
Acct.																	
See Attachment				1,275,000		883,446		2,100,500		109,649		2,025,500				184,649	
SUBTOTAL 2 RECOMMENDED				XXXXXXXXXX		XXXXXXXXXX		2,100,500		XXXXXXXXXX		2,025,500				XXXXXXXXXX	

INDIVIDUAL WARRANT ARTICLES

Individual warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

1		2		3		4		5		6		7		8		9	
PURPOSE OF APPROPRIATIONS		WARR.		ART. #		APPROPRIATIONS		Actual		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION		RECOMMENDED		NOT RECOMMENDED	
(RSA 32:3, V)		Prior Year As		Approved by DRA		Expenditures		Prior Year		RECOMMENDED		ENSUING FISCAL YEAR		NOT RECOMMENDED		ENSUING FISCAL YEAR	
Acct.																	
SUBTOTAL 3 RECOMMENDED				XXXXXXXXXX		XXXXXXXXXX				XXXXXXXXXX				XXXXXXXXXX		XXXXXXXXXX	

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
TAXES			1999-2000 XXXXXXXXXX	1998-99 XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		300,000	284,921	0
3180	Resident Taxes				
3185	Timber Taxes		8,000	7,633	8,000
3186	Payment in Lieu of Taxes		4,000	3,907	4,000
3189	Other Taxes		145,750	128,606	160,000
3190	Interest & Penalties on Delinquent Taxes		144,775	198,157	144,775
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)				
3188	Excavation Activity Tax		1,000	1,480	1,000
LICENSES, PERMITS & FEES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		3,000,000	3,106,762	3,000,000
3230	Building Permits		210,000	166,764	190,000
3290	Other Licenses, Permits & Fees		152,117	157,254	152,117
3311-3319	FROM FEDERAL GOVERNMENT		48,421	117,413	149,435
FROM STATE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		689,879	749,106	689,879
3352	Meals & Rooms Tax Distribution				
3353	Highway Block Grant		367,304	354,392	379,180
3354	Water Pollution Grant		118,221	121,490	72,451
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		4,121	149,342	4,121
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		4,244,691	5,481,046	4,438,692
3409	Other Charges				
MISCELLANEOUS REVENUES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		30,500	14,559	30,500
3502	Interest on Investments		736,200	792,313	736,200
3503-3509	Other		302,747	308,208	307,395
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds		0	0	55,700
3913	From Capital Projects Funds				

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
INTERFUND OPERATING TRANSFERS IN cont.			1999-2000 XXXXXXXXXX	1998-99 XXXXXXXXXX	XXXXXXXXXX
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		0	0	73,000
3916	From Trust & Agency Funds		3,000	3,771	3,000
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes		0	0	400,000
Amts VOTED From F/B ("Surplus")			1,025,000	0	725,000
Fund Balance ("Surplus") to Reduce Taxes					
TOTAL ESTIMATED REVENUE & CREDITS			11,535,726	12,147,124	11,724,445

"BUDGET SUMMARY"

	SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	18,217,822	18,402,675
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	2,100,500	2,025,500
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)	0	0
TOTAL Appropriations Recommended	20,318,322	20,428,175
Less: Amount of Estimated Revenues & Credits (from above, column 6)	11,604,341	11,724,445
Estimated Amount of Taxes to be Raised	8,713,981	8,703,730

Town of Merrimack

Form MS-7, Page 6 - Fiscal Year 2000-01

SPECIAL WARRANT ARTICLES

Acct.	Purpose of Appropriations	Warrant Article	Appropriations 1999-2000	Actual Expenditures 1998-99	Selectmen - 1999-2000		Budget Committee - 1999-2000	
					Recommended	Not Recommended	Recommended	Not Recommended
4901	Land	17	-	-	223,000	-	223,000	-
4589	Other Culture and Recreation	27	-	-	500	-	500	-
4902	Machinery, Vehicles & Equipment	13	-	-	460,000	-	460,000	-
4721	Interest - Long Term Bonds and Notes	13	-	-	10,000	-	10,000	-
4210	Police	31	-	-	-	81,384	-	81,384
4210/4220/4299	Police/Fire/Police Communications	32	-	-	-	28,265	-	28,265
4909	Improvements Other Than Buildings	24	-	-	5,000	-	5,000	-
4909	Improvements Other Than Buildings	23	-	-	25,000	-	25,000	-
4909	Improvements Other Than Buildings	18	150,000	83,446	200,000	-	200,000	-
4915	Transfer To Capital Reserve Funds	15	800,000	800,000	500,000	-	500,000	-
4915	Transfer To Capital Reserve Funds	25	25,000	-	25,000	-	25,000	-
4915	Transfer To Capital Reserve Funds	16	250,000	-	350,000	-	350,000	-
4915	Transfer To Capital Reserve Funds	20	-	-	75,000	-	-	75,000
4915	Transfer To Capital Reserve Funds	22	-	-	56,000	-	56,000	-
4915	Transfer To Capital Reserve Funds	21	-	-	71,000	-	71,000	-
4915	Transfer To Capital Reserve Funds	19	50,000	-	100,000	-	100,000	-
	Total		1,275,000	883,446	2,100,500	109,649	2,025,500	184,649

Merrimack 2000 Town Warrant

The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the first session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Wednesday, February 9, 2000, at 7:00 o'clock in the evening for explanation, discussion, and debate of each warrant article. Warrant Articles may be amended at this session per RSA 40:13, IV., except for Warrant Articles 2, 3, 4, 5, 6, 7, 8, 9, 10, 11 and 12 whose wording is prescribed by law and cannot be amended per RSA 40:13, (IV)(a).

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, March 14, 2000, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the official ballot, and to vote on all warrant articles from the first session on official ballot per RSA 40:13, VII. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

Article 1. To choose all necessary town officers for the ensuing year.

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot & Yard Regulations, and Section 3.08.2, Cluster Development, and the Zoning Map to protect the low density rural/residential character of certain portions of the western and northwestern Residential District by including these areas in the R-1 Residential District that requires minimum lot sizes of 100,000 square feet and a minimum frontage requirement of 250 feet, and excluding two family, multi-family and cluster development uses. The two areas affected by this zoning change generally are: (1) bounded on the west by the Town of Amherst; on the north by Beebe Lane, Parker Drive, Linden Way and Marty Drive; on the east by McQuestion, Meetinghouse and Naticook Roads, and on the south by Peaslee Road, and, (2) bounded on the north by the Town of Bedford; on the east by Bedford and Wire Roads; on the south by Bean Road, and on the west by Baboosic Lake Road?

_____ Yes _____ No

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02, Table of Lot and Yard Regulations, by increasing the minimum density requirement for multiple (multi) family dwelling units from 12,500 square feet to 40,000 square feet per dwelling unit in the R-4 District?

_____ Yes _____ No

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, to provide a new definition for multiple (multi) family dwelling as a building containing three (3) or more dwelling units?

_____ Yes _____ No

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.08.4, Cluster Residential Development, and Section 15.04.B, Planned Unit Development (PUD) – Residential Uses, by excluding land encumbered by overhead electric power line easements from the area used for calculating density?

_____ Yes _____ No

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01, Establishment of Districts, and the Zoning Map, by adding a new Section 2.02.13, Town Center Overlay District that would encourage mixed residential/commercial development, the preservation and adaptive reuse of historic buildings and sites, and provide for consistent dimensional requirements in order to implement the overall goals of the 1999 Town Center Plan. The area affected by this zoning change is bounded on the north by McGaw Bridge Road, on the east by the Merrimack River, on the south by East Chamberlain Road, and on the west by the F.E. Everett Turnpike?

_____ Yes _____ No

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.2, District C-1 Limited Commercial – Permitted Uses, and Section 2.02.3, District C-2 General Commercial – Permitted Uses to prohibit “big box”, single user retail stores greater than 75,000 square feet and amend section 2.02.4, District I-1 and I-2 Industrial – Permitted Uses, to allow “big box”, single user retail stores greater than 75,000 square feet in the I-1 Industrial District?

_____ Yes _____ No

Article 8. Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town Zoning Ordinance as follow:

Amend Section 2, Establishment of Districts, by adding a new section 2.02.6 entitled Sexually Oriented Businesses, in order to prevent the inappropriate location and concentration of sexually oriented businesses in the Town, to protect minors from potentially harmful influences and prevent problems of blight and deterioration which accompany and are brought about by the inappropriate location and concentration of sexually oriented businesses?

_____ Yes _____ No

Article 9. Are you in favor of the adoption of Amendment No. 8 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.11, Aquifer Conservation District, subsection 2.02.11.D.2, Prohibited Uses, Wellhead Protection Areas, to prohibit gasoline and automotive service stations, including auto body repair, and the sale, storage, lease or rental of used or new cars and other motorized vehicles within Wellhead Protection areas?

_____ Yes _____ No

Article 10. Are you in favor of the adoption of Amendment No. 9 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend the Zoning Map to include an area generally located south and east of Twin Bridges Road, east of Daniel Webster Highway, west of the Merrimack River and north of the Souhegan River, including Tax Map Parcels 5D-1/10, 5D-4/10, 5D-4/74 and 5D-4/74-1 within the Planned Residential District (PRD) overlay zone to encourage planned mixed use development, transportation improvements, and open space retention as recommended by the 1999 Town Center Plan?

_____ Yes _____ No

Article 11. Are you in favor of the adoption of Amendment No. 10 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03, Definitions, and Section 2.02.7, Wetland Conservation District, to provide a new definition of wetlands and the Wetland Conservation District that is consistent with current State and Federal definitions and definitions for the terms Certified Soil Scientist and Certified Wetland Scientist?

_____ Yes _____ No

Article 12. Are you in favor of the adoption of Amendment No. 11 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.7, District W, Wetlands Conservation District – Permitted Uses, to provide new subsections 2.02.7 A (7) & (8), to provide building setbacks, and in addition, buffer requirements under certain conditions?

_____ Yes _____ No

Article 13. To see if the Town will vote to raise and appropriate the sum of \$450,000 (Gross Budget) for the purpose of television studio equipment for public access channel program production; to finance said sum by the issuance of general obligation bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and by a withdrawal of \$50,000 from the Cable Television Special Reserve Fund fund balance (surplus) and to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in the amount not to exceed \$400,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$20,000 for the purpose of 2000-01 bond issuance costs and interest on said general obligation bonds or serial notes, said costs and interest expected to be paid fully from cable television franchise fees. (60% ballot vote required) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)

Article 14. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$18,402,675. Should this Article be defeated, the operating budget shall be \$17,239,128, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 11-2-0)

Article 15. To see if the Town will vote to raise and appropriate the sum of \$500,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for this purpose. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Article 16. To see if the Town will vote to raise and appropriate the sum of \$350,000 to be added to the Library Construction Capital Reserve Fund previously established? (By Petition) (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-0-0)

Article 17. To see if the Town will vote to raise and appropriate the sum of \$223,000 for the purchase of land in the northwest section of Merrimack on which a fire station may be constructed in the future and for other municipal uses and to authorize a withdrawal of \$73,000 from the Land Bank Capital Reserve Fund to partially finance this purchase. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the purchase of the related project and June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 12-2-0)

Article 18. To see if the Town will vote to raise and appropriate the sum of \$200,000 for the reconstruction of a portion of Seaverns Bridge Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Article 19. To see if the Town will vote to establish, in accordance with RSA 35, a Daniel Webster Highway Capital Reserve Fund for the purpose of traffic operation improvements on Daniel Webster Highway (Route 3) from Greeley Street to Bedford Road, including related design, installation, construction, and right-of-way acquisition; to raise and appropriate the sum of \$100,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-2-0)

Article 20. To see if the Town will vote to establish, in accordance with RSA 35, a Swimming Pool Capital Reserve Fund for the purpose of designing, installing, and equipping a public swimming pool and related facilities; to raise and appropriate the sum of \$75,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee (6-6-0)

Article 21. To see if the Town will vote to establish, in accordance with RSA 35, a South Merrimack Fire Station Capital Reserve Fund for the purpose of improvements to the South Merrimack Fire Station on Naticook Road, including the design, construction, and equipping of an addition thereto; to raise and appropriate the sum of \$71,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Article 22. To see if the Town will vote to establish, in accordance with RSA 35, a Salt Shed Capital Reserve Fund for the purpose of designing and constructing appropriate facilities for the storage of sand, salt, and other road maintenance materials; to raise and appropriate the sum of \$56,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

Article 23. To see if the Town will vote to establish, in accordance with RSA 35, an Athletic Fields Capital Reserve Fund for the purpose of designing, developing, equipping, and improvement of athletic fields; to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-3-0)

Article 24. To see if the Town will vote to raise and appropriate the sum of \$5,000 for the design, development, equipping, and improvement of athletic fields on Town-owned property located on Joppa Road and Atherton Road and at other suitable sites. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2002 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-3-0)

Article 25. Shall the Town transfer \$25,000 or 100% of the surplus, whichever amount is less, to the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 2000 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library operating budget at the end of fiscal year 1999-2000? (By Petition) (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee (11-0-0)

Article 26. To see if the Town will vote to establish a Heritage Commission under the provisions of New Hampshire RSA 673 for the proper recognition, use and protection of resources, tangible or intangible primarily man-made, that are valued for their historic, cultural, aesthetic, or community significance within their natural, built, or cultural contexts. The commission may acquire, in the name of the town or city, subject to the approval of the local governing body, by gift, purchase, grant, bequest, devise, lease, or lesser interest, development rights, covenant, or other contractual right, including conveyances with conditions, limitations or reversions, as may be necessary to acquire, maintain, improve, protect, limit the future use of, or otherwise conserve and properly use the cultural resources of the town, and shall manage and control same; provided, however, neither the town nor commission shall have the right to condemn property for these purposes. Pursuant to RSA 673:4-a, the Heritage Commission shall consist of five (5) members, and three (3) alternate members who shall be appointed by the Board of Selectmen. Each member shall be a resident of Merrimack. One (1) member shall be a member of the Board of Selectmen, who shall be subject to annual appointment. One (1) member may be a member of the Planning Board, who shall be subject to annual appointment. Other members shall be appointed for terms of three (3) years. The initial terms of public members first appointed shall be staggered so that no more than one (1) appointment occurs annually, except when required to fill vacancies. In determining each member's qualifications, the Board of Selectmen shall take into consideration the appointee's demonstrated interest and ability to understand, appreciate and promote the purpose of the Heritage Commission.
(Recommended by the Board of Selectmen 4-0-0)

Article 27. Provided that Warrant Article 26 to establish a Heritage Commission is passed, to see if the Town will vote to establish a Heritage Fund under the provisions of New Hampshire RSA 674:44(d) and to raise and appropriate the sum of Five Hundred Dollars (\$500.00) for this purpose. The whole or part of money so appropriated in any year and any gifts of money received shall be placed in said Heritage Fund and allowed to accumulate from year to year. Money may be expended from such fund by the Heritage Commission for its purposes without further approval of the local legislative body. The Town Treasurer, pursuant to RSA 41:29, shall have custody of all moneys in the Heritage Fund and shall pay out the same only upon order of the Heritage Commission. The disbursement of Heritage Funds shall be authorized by a majority of the Heritage Commission. Prior to the use of such funds for the purchase of any interest in real property, the Heritage Commission shall hold a public hearing with notice in accordance with RSA 675:7. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 14-0-0)

Article 28. To see if the Town will vote to rescind Article 20 adopted at the May 16, 1996 Annual Town Meeting and Article 25 adopted at the March 12, 1997 Annual Town Meeting, which allowed the Town to deposit twenty-five (25%) percent of the revenues of all future payments collected pursuant to RSA 79-A (The Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A:5, II as authorized by RSA 79-A:25, II and which was limited to \$10,000 during any fiscal year; with the cumulative amount held in said Conservation Fund not at any time exceed \$50,000; And to adopt the following in lieu thereof: To see if the Town will vote to deposit 100% (One Hundred Percent), but in no instance more than \$250,000, of all payments collected by the Town during the fiscal year 2000-2001 pursuant to RSA 79-A (The Land Use Change Tax) in the Conservation Fund in accordance with RSA 36-A: 5, II as authorized by RSA 79-A: 25, II. (Recommended by the Board of Selectmen 3-1-0) (Recommended by the Budget Committee (11-1-2))

Article 29. To see if the Town will vote to authorize the Treasurer, with the approval of the Board of Selectmen, to appoint a Deputy Treasurer who shall be qualified in the same manner as the Treasurer and who shall perform all the duties of the Town Treasurer in case of the Treasurer's absence by sickness, resignation, or otherwise. Said Deputy Treasurer shall be sworn, may be removed at the pleasure of the Treasurer, and shall, before entering upon the duties of this office, give bond as provided in RSA 41:6, all in accordance with the provisions of RSA 41:29-a. (Recommended by the Board of Selectmen 4-0-0)

Article 30. To see if the Town will vote to amend the following sections of the existing Sewer Use Ordinance as follows:

Add the following language at the end of Section 158-18 B (3) (3):

"Some categorical standards have an upper pH limit. Waivers from the requirements of these categorical standards are not allowed unless expressly permitted by the standards themselves".

Amend the last sentence of the first full paragraph Section 158-19 A, which currently states:

"The limitations or restrictions on materials or characteristics of waste or wastewater discharged to the sanitary sewer which shall not be violated without approval of the town are as follows"

And replace it with the following language:

"The limitations or restrictions on materials or characteristics of waste or wastewater discharged to the sanitary sewer which shall not be violated are as follows".

Delete Section 158-19 D (1) (a) [2] which currently states:

"Technical review criteria (TRC) violation: thirty-three percent (33%) or more of the measurements exceed the same daily maximum limit or the same average limit by more than the TRC in a six-month period"

And replace it with the following language:

"Technical Review Criteria (TRC) violations, defined here as those in which thirty-three percent (33%) or more of wastewater measurements taken for each pollutant parameter during a six-month period equals or exceeds the product of the daily maximum limit or the average limit multiplied by the applicable criteria (1.4 for BOD, TSS, fats, oils and grease, and 1.2 for all other pollutants except pH)".

Delete, in its entirety, Section 158-19 D (2), which currently states:

"The town shall quantify all significant noncompliance (SNC) violations by documenting each violation in a separate industrial user's file and circling the violation using a red pen or pencil and/or entering all analytical data on the POTW computer".

Delete Section 158-22, which currently states:

"All industrial waste shall be pretreated in accordance with federal and state regulations and this chapter to the extent required by applicable National Categorical Pretreatment Standards, state pretreatment standards or standards established by the town, whichever is more stringent. When pretreatment or flow-equalizing facilities are provided or required for any waters or wastes, they shall be maintained continuously in satisfactory and effective operation by the owner(s) at his/her expense"

And replace it with the following language:

"Persons discharging industrial process wastes into the public sewer or Town Wastewater Treatment Facility shall comply with the National Categorical Pretreatment Standards, found in 40 CFR Chapter 1, Subchapter N, Parts 405-471, which are hereby incorporated into this ordinance. In addition, compliance is required of National Categorical Pretreatment Standards that have yet to be promulgated and/or amended, and the New Hampshire Department of Environmental Services (NHDES) pretreatment regulations (as amended) in addition to compliance with this ordinance".

Delete Section 158-26, which currently states:

"All measurements, tests and analyses of the characteristics of waters and wastes to which reference is made in this chapter shall be determined in accordance with the latest edition of Standard Methods for Examination of Water and Wastewater, published by the American Public Health Association, or with the EPA –approved methods published in the Code of Federal Regulations, Title 40, Part 135 (40 CFR Part 136), or if none are available, then with methods specified in the latest edition of Standard Methods for the Examination of Water and Wastewater, published by the American Public Health Association. Sampling methods, locations, times, duration and frequencies are to be determined on an individual basis subject to approval by the town"

And replace it with the following language:

"All measurements, tests, and analyses of the characteristics of waters and waste to which reference is made in this ordinance shall be determined in accordance with the EPA-approved methods published in the Code of Federal Regulations, Title 40, Part 136 (40 CFR 136), or if none are available, then sampling and analysis shall be performed using validated analytical methods or other applicable procedures, approved by the Town. Sampling methods, location, times, duration, and frequencies are to be determined on an individual basis subject to approval by the Town".

Delete Section 158-36 C (2) (b), which currently states:

"If an individual user subject to the report requirements in Subsection C (2) (a) of this section monitors any pollutant more frequently than required by the town, using procedures prescribed in Article V, 158-26, the results of this monitoring shall be included in the report. Industrial users subject to National Categorical Pretreatment Standards must submit analytical results performed in accordance with 40 CFR Part 136"

And replace it with the following language:

"If an individual user subject to the reporting requirements in the previous paragraph of this section monitors any pollutant more frequently than required by the Town, using procedures prescribed in Article V, 158-26, the results of this monitoring shall be included in the report. All industrial users must submit analytical results performed in accordance with 40 CFR Part 136".

Add a new subsection G to Section 158-38 as follows:

"G. Baseline Monitoring Reports

Within either one-hundred eighty (180) days after the effective date of a categorical pretreatment standard, or the final administrative decision on a category determination under 40 CFR 403.6 (a) (4), whichever is later, existing categorical users currently

discharging to or scheduled to discharge to the POTW shall submit a report which contains the information listed in Article VI 158-38G of this ordinance or as set forth below. At least ninety (90) days prior to commencement of their discharge, new sources, and sources that become categorical users subsequent to the promulgation of an applicable categorical standard, shall submit a report which contains the information set forth below:

- (1) Identifying Information:* *The name and address of the facility, including the name of the operator and owner.*

- (2) Environmental Permits:* *A list of any environmental control permits held by or for the facility.*

- (3) Description of Operations:* *A brief description of the nature, average rate of production, and standard industrial classifications of the operation(s) carried out by such user. This description should include a schematic process diagram which indicates points of discharge to the POTW from the regulated processes.*

- (4) Flow Measurement:* *Information showing the measured average daily and maximum daily flow, in gallons per day, to the POTW from regulated process streams and other streams, as necessary, to allow use of the combined waste stream formula set out in 40 CFR 403.6 (3).*

- (5) Measurement of Pollutants*
 - (a) The categorical pretreatment standards applicable to each regulated process.*

 - (b) The results of sampling and analysis identifying the nature and concentration, and/or mass, where required by the standard or by [the Superintendent] of regulated pollutants in the discharge from each regulated process. Instantaneous, daily maximum, and long-term average concentrations, or mass, where required, shall be reported. The sample shall be representative of daily operations and shall be analyzed in accordance with procedures set out in Article V 158-26 of this ordinance.*

(6) Certification:

A statement, reviewed by the user's authorized representative and certified by a qualified professional, indicating whether pretreatment standards are being met on a consistent basis, and if not, whether additional operation and maintenance (O&M) and/or additional pretreatment is required to meet the pretreatment standards and requirements.

(7) Compliance Schedule:

If additional pretreatment and/or O&M will be required to meet the pretreatment standards, the shortest schedule by which the user will provide such additional pretreatment and/or O&M. The completion date in this schedule shall not be later than the compliance date established for the applicable pretreatment standard. A compliance schedule pursuant to this section must meet the requirements set out in 40 CFR 403.12 (b) (7).

(8) Signature and Certification:

All baseline monitoring reports must be signed and certified in accordance with Article VIII, Section 2 E of this ordinance.

Change the words "ten (10) kilograms" in the first sentence of Section 158-41 (A) (2) to "one hundred (100) kilograms".

Delete the last sentence of Section 158-41 (A) (3), which currently states:

"The notification requirement in this section does not apply to pollutants already reported under the self-monitoring requirements of Section 158-36B and C (2) (a) and 158-38E".

And replace it with the following language:

"The notification requirement in this section does not apply to pollutants already reported under the self-monitoring requirements of Article VI, 158-36B, Article VI, 158-36C (2) a and Article VI, 158-38E of this ordinance or 40 CFR 403.12 (b), (d), and (e)".

(Recommended by the Board of Selectmen 4-0-0)

Article 31. To see if the Town will vote to raise and appropriate the sum of eighty-one thousand, three hundred eighty-four dollars (\$81,384) for the purpose of providing members of the Merrimack Police Union (Local #320 of the International Brotherhood of Police Officers) with a four percent (4%) wage increase, and related benefits which include: overtime, retirement, social security, unemployment compensation, workers compensation, holiday pay, educational incentive, health insurance incentive, personal leave purchase, and shift overtime and coverage for training, court, sick time, vacation time, and holidays. (By Petition) (Not recommended by the Board of Selectmen 0-0-4) (Not recommended by the Budget Committee 0-0-13)

Article 32. To see if the Town will vote to raise and appropriate the sum of twenty-eight thousand two hundred and sixty-five dollars (\$28,265) for the purpose of a one-year wage increase of four percent (4%) related to the members of AFSCME Local #93 (comprised of Police and Fire Supervisory personnel). (By Petition) (Not recommended by the Board of Selectmen 0-0-4) (Not recommended by the Budget Committee (0-0-13)

Given under our hands and seal this 28st day of January, in the
year of our Lord Two Thousand.



A true copy of Warrant, attest:

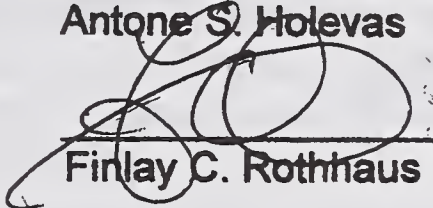
The Merrimack Board of Selectmen


Norman V. Carr, Chairman


Anthony J. Pellegrino


D.L. Chris Christensen


Antone S. Holevas



Finlay C. Rothhaus



The Merrimack Board of Selectmen


Norman V. Carr, Chairman


Anthony J. Pellegrino


D.L. Chris Christensen


Antone S. Holevas


Finlay C. Rothhaus

Town of Merrimack, N.H.
Certificate of Service

We certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting up an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said town, on the 28th day of January, 2000.

Board of Selectmen

Norman C. Long

Arthur Stith

Dr. John Shortner

Anthony P. Allos

[Signature]

Town Meeting 1999

Minutes of the Deliberative Session

Hillsborough County ss.

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the first session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, February 2, 1999, at 7 o'clock in the evening for explanation, discussion, and debate of each warrant article. Warrant Articles may be amended at this session per RSA 40:13, IV., except for Warrant Articles 2, 3, 4, 5, 6, and 7 whose wording is prescribed by law and cannot be amended per RSA 40:13, (IV)(a).

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, March 9, 1999, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the official ballot, and to vote on all warrant articles from the first session on official ballot per RSA 40:13, VII. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

Article 1. To choose all necessary town officers for the ensuing year.

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.6, Special Exceptions for All Industrial Districts, to provide that Planned Unit Developments are not permitted in any Industrial Districts, except within a Planned Residential District Overlay District? (Vote by Official Ballot)

_____ Yes _____ No

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.D, Special Exceptions for the District I-1 and I-2 Industrial Zones, and eliminate Section 2.02.6, Special Exceptions, All Industrial Districts, to prohibit residential developments in all industrial districts except for caretaker residences? (Vote by Official Ballot)

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.B, and C, District I-1 & I-2, Industrial - Permitted Uses, and Section 2.02.5.C, District I-3, Industrial - Permitted Uses, to provide new standards for telecommunication towers in the I-1 District, and to permit telecommunication towers in the I-2 and I-3 Districts in accordance with certain specified standards? (Vote by Official Ballot)

_____ Yes _____ No

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.3.B - District C-2, General Commercial - Permitted Uses, to permit co-location of a telecommunication antenna or relay on existing telecommunication towers in the General Commercial District in accordance with certain standards and amend Section 2.02.3.C, to permit new telecommunication towers in the General Commercial District by special exception. (Vote by Official Ballot)

_____ Yes _____ No

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01.1.A - Industrial District - Metes and Bounds, I-1, I-2, and I-3, and the Official Zoning Map, to change the boundary of a portion of the I-1 District north of the Souhegan River to include most of Tax Map Parcel 6D-1/75 and all of Tax Map Parcels 6D-1/76, 6E-2/60 and 6E-2/61 and to exclude all of Tax Map Parcels 6D-1/69 and 75-4, 6E-1/5, 7, 8, 9, 10, 10-1, 11, 12, 13, 38, 37, 36, 35, 34, 33 and 6E-2/39 to more closely approximate existing property boundaries and land uses? (Vote by Official Ballot)

_____ Yes _____ No

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03.A.2 - Definitions - Accessory Dwelling Unit - and provide a clearer definition of an Accessory Dwelling Unit by limiting the

area of an accessory dwelling unit to an area not greater than fifty percent (50%) of the area of the principal dwelling unit and to require an internal connection between the accessory dwelling unit and the principal dwelling unit? (Vote by Official Ballot)

_____ Yes _____ No

Article 8. To see if the Town will vote to raise and appropriate the sum of \$4,379,764 (Gross Budget) for the construction of a new library building; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33), by the withdrawal from the Library Construction Capital Reserve Fund created for said purpose, by any federal, state, or private grants that may be made available in conjunction with said purpose, and by any interest that may be earned on the investment of related bond proceeds; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$4,379,764 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Library Trustees to apply for and accept said grants of federal, state, and private aid; to name the Board of Library Trustees as agent to expend; and to authorize the Board of Library Trustees and the Board of Selectmen to take any other action or to pass any vote relative to said purpose and financing; and to raise and appropriate the sum of \$127,000 for the purposes of 1999-2000 bond issuance costs and interest on said bonds or serial notes. (By Petition) (2/3 ballot vote required) (Recommended by the Library Board of Trustees) (Not recommended by the Board of Selectmen 4-0-1) (Recommended by the Budget Committee 7-5-0)

No change was made.

Article 9. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$17,102,814. Should this Article be defeated, the operating budget shall be \$16,709,368, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 10-1-0)

Chairman Christensen moved to amend Article 9 by adding the sum of \$166,338 to the salary and related line items as appropriate in the Fire Department portion of the operating budget, contingent upon a like amount being deleted from Article 22. Selectman Pellegrino seconded the motion. The motion carried.

Norm Phillips moved to reduce the appropriate line item (34-09-8510-0) by \$200,000. Stan Heinrich seconded the motion. Town Manager Dean Shankle and Finance Administrator Bob Levan explained why the \$200,000 was in the operating budget. Town Manager Shankle noted there would be a handout for the voters to explain the \$200,000. The amendment failed.

Article 10. To see if the Town will vote to raise and appropriate the sum of \$800,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for said purpose. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-1)

Chairman Christensen moved to accept the article as written. Selectman Rothhaus seconded the motion. At this time a slide presentation was presented by Executive Secretary Chuck Miller and narrated by Chairman Christensen. No change was made.

Article 11. To see if the Town will vote to raise and appropriate the sum of \$250,000 to be added to the Library Construction Capital Reserve Fund previously established (Contingent upon the failure of Article 8). (By Petition). (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 10-0-0)

No change was made.

Article 12. To see if the Town will vote to raise and appropriate the sum of \$150,000 for the reconstruction of a portion of Seaverns Bridge Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Selectman Pellegrino moved to accept the article as written. Selectman Rothhaus seconded the motion. Stanley Heinrich moved to increase the amount to \$300,000. The amendment failed for lack of a second. No further action was taken.

Article 13. To see if the Town will vote to establish, in accordance with RSA 35, a Wasserman Park Capital Reserve Fund for the purchase or construction, including engineering and design, of major capital additions, replacements, and improvements to Wasserman Park, including buildings and other structures (swimming pool, tennis court, etc.); infrastructure (roads, water and sewer lines, fencing, etc.), land and components thereof; and to raise and appropriate the sum of \$100,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Chris Christensen moved to accept the article as written. Selectman Rothhaus seconded the motion.

Carol Lang moved to increase the amount to \$150,000. The motion was seconded by Evan Fulmer. The amendment failed.

Chuck Mower moved to delete the word "Wasserman Park" and insert the word "Parks". The motion was seconded by the audience. The amendment passed.

Rosemary Rung moved to increase the article by \$25,000 for a total of \$125,000 contingent on zeroing out Article 18. The amendment passed.

Stan Heinrich moved to change the word "parks" to "town owned recreational facilities". Seconded by the audience. The motion failed.

Ted Kimball moved the wording as originally printed. The motion was seconded by the audience. The motion passed.

Stan Heinrich moved to remove the \$25,000. The motion was seconded by the audience. The motion passed.

Article 14. To see if the Town will vote to raise and appropriate the sum of \$50,000 for the preparation of preliminary engineering plans and cost estimates relative to improving traffic operations on Daniel Webster Highway from Greeley Street to Bedford Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-2-0)

Selectman Carr moved to accept the article as written. Selectman Pellegrino seconded the motion. No change was made.

Article 15. To see if the Town will vote to raise and appropriate the sum of \$35,000 to perform exterior renovations to the Adult Community Center on the westerly side of the building. This is a Special Warrant Article per RSA 32:3, VI and will not lapse until the earlier of the completion of the renovations or June 30, 2001 per RSA 32:7, VI. And further, to rescind Article 15 of the Warrant as passed at the 1998 Annual Town Meeting. Article 15 had raised and appropriated \$15,000 for renovations and the installation of a chair lift at the Adult Community Center. However, said project was not undertaken and funds appropriated were not expended. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-0-0)

Selectman Holevas moved to accept the article as written. Selectman Rothhaus seconded the motion. No change was made.

Article 16. To see if the Town will vote to establish, in accordance with RSA 35, a Computer Equipment Capital Reserve Fund for the purpose of purchasing and installing computer hardware, software, and peripheral equipment (printers, scanners, etc.); and to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 8-3-0)

Selectman Holevas moved to accept the article as written. Chairman Christensen seconded the motion. No change was made.

Article 17. To see if the Town will vote to raise and appropriate the sum of \$25,000 for the purchase and installation of an emergency generator at the Highway Division garage on Turkey Hill Road. This is Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Selectman Pellegrino moved to accept the article as written. Selectman Carr seconded the motion. No change was made.

Article 18. To see if the Town will vote to establish, in accordance with RSA 35, a Playground Equipment Capital Reserve Fund for the purpose of purchasing

and installing playground equipment (swings, slides, jungle gyms, etc.) on town-owned property; to raise and appropriate the sum of \$25,000 to be placed in said fund, and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Selectman Carr moved to accept the article as written. Chairman Christensen seconded the motion. No change was made.

Article 19. To see if the Town will vote to raise and appropriate up to \$25,000 or 100% of the surplus whichever amount is less, to be placed in the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 1999 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library budget at the end of the fiscal year 1998-1999. (By Petition) (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 10-0-0)

Bob Kelley moved to accept the article as written. The motion was seconded by the audience. No change was made.

Article 20. To see if the Town will vote to raise and appropriate the sum of \$450,000 for the construction of a swimming pool and related facilities at Wasserman Park and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for said purpose. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (By Petition) (Not recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 8-3-0)

Carol Poulin moved to accept the article as written. The motion was seconded by the audience. No change was made.

Article 21. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purchase or construction, including engineering and design, of major capital additions, replacements and improvements of Town owned athletic facilities, including buildings and other structures, infrastructure, land and components thereof, and to raise and appropriate the sum of \$200,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. (By Petition) (Not recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 10-1-0)

Terry Benhardt moved to accept the article as written. The motion was seconded by the audience. No change was made.

Article 22. To see if the Town will vote to raise and appropriate the sum of \$166,338 to the Fire Department budget to hire four (4) additional firefighters for the purpose of increasing on duty personnel at South Merrimack Station. (By Petition) (Not recommended by the Board of Selectmen 3-2-0) (Recommended by the Budget Committee 10-1-0)

Rick Burrows moved to amend this article to \$0 dollars. The motion was seconded by the audience. A motion was made to "see if the Town will vote and appropriate the sum of zero dollars to the Fire Department budget to hire four (4)....." amend the article to reinstate the \$166,338 as originally printed in the book. The motion was defeated. Article 22 is amended to \$0 dollars.

Article 23. To see if the Town will vote to amend Article 38, passed by the 1977 Annual Town Meeting, by allowing the Town to amend its existing Agreement with the State of New Hampshire to exclude, from Social Security and Medicare coverage under Section 218 of the Social Security Act, the services performed by election workers for a calendar year in which the remuneration paid for such services is less than the maximum exclusion permitted (currently \$1,000). (The existing Agreement authorized in 1977 excludes only those election workers who are paid less than \$50 per calendar quarter.) (Recommended by the Board of Selectmen 5-0-0)

Selectman Christensen moved to accept the article as written. The motion was seconded by Selectman Holevas. No change was made.

Article 24. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows:

For a person 65 years of age up to 75 years, \$55,000; for a person 75 years of age up to 80 years, \$80,000; for a person 80 years of age or older, \$105,000. To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$18,400; or, if married, a combined net income of less than \$26,400; and own net assets not in excess of \$37,000 excluding the value of the person's residence. Effective date January 1, 1999. (Recommended by the Board of Selectmen 5-0-0)

Selectman Pellegrino moved to accept the article as written. The motion was seconded by Selectman Holevas. No change was made.

This deliberative session of the 1999 Town Meeting adjourned at 11:00 p.m.

Town Meeting 1999

Minutes of the Second Session

The second session of the Merrimack Town Meeting was held on March 9, 1999. The following offices were on the ballot:

Selectmen (3 Years) – 1 position

D.L. "Chris" Christensen	2831 votes
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D.L. "Chris" Christensen was elected to the position of Selectman and was so declared.

Budget Committee (3 Years) – 4 positions

Richard "Dick" Andersen	2436 votes
Stanley R. Heinrich	2243 votes
"Tom" Koenig	2309 votes
Tom Mahon	62 votes (write-in)
John Gibson	36 votes (write-in)

Richard "Dick" Andersen, Stanley R. Heinrich, "Tom" Koenig, and Tom Mahon were elected to the position of Budget Committee and were so declared.

Budget Committee (1 Year) – 1 position

Edward "Ted" Kimball	2667 votes
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Edward "Ted" Kimball was elected to the position of Budget Committee and was so declared.

Library Trustee (3 Years) – 2 positions

John F. Buckley	2502 votes
Patricia Heinrich	2293 votes

John F. Buckley and Patricia Heinrich were elected to the position of Library Trustee and were so declared.

John F. Buckley and Patricia Heinrich were elected to the position of Library Trustee and were so declared.

Trustee of Trust Funds (3 Years) – 1 position

John "Jack" Balcom

2762 votes

John "Jack" Balcom was elected to the position of Trustee of Trust Funds and was so declared.

Supervisor of the Checklist (1 Year) – 1 position

Joyce A. Bishop

2806 votes

Joyce A. Bishop was elected to the position of Supervisor of the Checklist and was so declared.

The following questions were asked on the ballot:

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.6, Special Exceptions for All Industrial Districts, to provide that Planned Unit Developments are not permitted in any Industrial Districts, except within a Planned Residential District Overlay District?

2694 Yes

782 No

The question passed and was so declared.

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.D, Special Exceptions for the District I-1 and I-2 Industrial Zones, and eliminate Section 2.02.6, Special Exceptions, All Industrial Districts, to prohibit residential developments in all industrial districts except for caretaker residences?

2646 Yes

804 No

The question passed and was so declared.

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.B, and C, District I-1 & I-2, Industrial - Permitted Uses, and Section 2.02.5.C, District I-3, Industrial - Permitted Uses, to provide new standards for telecommunication towers in the I-1 District, and to permit telecommunication towers in the I-2 and I-3 Districts in accordance with certain specified standards?

2203 Yes

1255 No

The question passed and was so declared.

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.3.B - District C-2, General Commercial - Permitted Uses, to permit co-location of a telecommunication antenna or relay on existing telecommunication towers in the General Commercial District in accordance with certain standards and amend Section 2.02.3.C, to permit new telecommunication towers in the General Commercial District by special exception.

2186 Yes

1260 No

The question passed and was so declared.

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01.1.A - Industrial District - Metes and Bounds, I-1, I-2, and I-3, and the Official Zoning Map, to change the boundary of a portion of the I-1 District north of the Souhegan River to include most of Tax Map Parcel 6D-1/75 and all of Tax Map Parcels 6D-1/76, 6E-2/60 and 6E-2/61 and to exclude all of Tax Map Parcels 6D-1/69 and 75-4, 6E-1/5, 7, 8, 9, 10, 10-1, 11, 12, 13, 38, 37, 36, 35, 34, 33 and 6E-2/39 to more closely approximate existing property boundaries and land uses?

2269 Yes

867 No

The question passed and was so declared.

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03.A.2 - Definitions - Accessory Dwelling Unit - and provide a clearer definition of an Accessory Dwelling Unit by limiting the area of an accessory dwelling unit to an area not greater than fifty percent (50%) of the area of the principal dwelling unit and to require an internal connection between the accessory dwelling unit and the principal dwelling unit?

2247 Yes

1082 No

The question passed and was so declared.

Article 8. Shall the Town vote to raise and appropriate the sum of \$4,379,764 (Gross Budget) for the construction of a new library building; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33), by the withdrawal from the Library Construction Capital Reserve Fund created for said purpose, by any federal, state, or private grants that may be made available in conjunction with said purpose, and by any interest that may be earned on the investment of related bond proceeds; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$4,379,764 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Library Trustees to apply for and accept said grants of federal, state, and private aid; to name the Board of Library Trustees as agent to expend; and to authorize the Board of Library Trustees and the Board of Selectmen to take any other action or to pass any vote relative to said purpose and financing; and to raise and appropriate the sum of \$127,000 for the purposes of 1999-2000 bond issuance costs and interest on said bonds or serial notes. (By Petition) (2/3 ballot vote required) (Recommended by the Library Board of Trustees) (Not recommended by the Board of Selectmen 4-0-1) (Recommended by the Budget Committee 7-5-0)

1677 Yes

2098 No

The question failed and was so declared.

Article 9. Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$17,269,152. Should this Article be defeated, the operating budget shall be \$16,709,368, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 10-0-0) (Recommended by the Board of Selectmen 5-0-0)

2313 Yes

1307 No

The question passed and was so declared.

Article 10. Shall the Town vote to raise and appropriate the sum of \$800,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for said purpose. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-1)

2925 Yes

745 No

The question passed and was so declared.

Article 11. Shall the Town vote to raise and appropriate the sum of \$250,000 to be added to the Library Construction Capital Reserve Fund previously established (Contingent upon the failure of Article 8). (By Petition) (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 10-0-0)

2024 Yes

1701 No

The question passed and was so declared.

Article 12. Shall the Town vote to raise and appropriate the sum of \$150,000 for the reconstruction of a portion of Seaverns Bridge Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

2389 Yes

1271 No

The question passed and was so declared.

Article 13. Shall the Town vote to establish, in accordance with RSA 35, a Wasserman Park Capital Reserve Fund for the purchase or construction, including engineering and design, of major capital additions, replacements, and improvements to Wasserman Park, including buildings and other structures (swimming pool, tennis court, etc.), infrastructure (roads, water and sewer lines, fencing, etc.), land and components thereof; and to raise and appropriate the sum of \$100,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3,

VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

1730 Yes

1985 No

The question failed and was so declared.

Article 14. Shall the Town vote to raise and appropriate the sum of \$50,000 for the preparation of preliminary engineering plans and cost estimates relative to improving traffic operations on Daniel Webster Highway from Greeley Street to Bedford Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-2-0)

1945 Yes

1699 No

The question passed and was so declared.

Article 15. Shall the Town vote to raise and appropriate the sum of \$35,000 to perform exterior renovations to the Adult Community Center on the westerly side of the building. This is a Special Warrant Article per RSA 32:3, VI and will not lapse until the earlier of the completion of the renovations or June 30, 2001 per RSA 32:7, VI. And further, to rescind Article 15 of the Warrant as passed at the 1998 Annual Town Meeting. Article 15 had raised and appropriated \$15,000 for renovations and the installation of a chair lift at the Adult Community Center. However, said project was not undertaken and funds appropriated were not expended. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-0-0)

2194 Yes

1500 No

The question passed and was so declared.

Article 16. Shall the Town vote to establish, in accordance with RSA 35, a Computer Equipment Capital Reserve Fund for the purpose of purchasing and installing computer hardware, software, and peripheral equipment (printers, scanners, etc.); and to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 8-3-0)

2221 Yes

1446 No

The question passed and was so declared.

Article 17. Shall the Town vote to raise and appropriate the sum of \$25,000 for the purchase and installation of an emergency generator at the Highway Division garage on Turkey Hill Road. This is Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

2458 Yes

1231 No

The question passed and was so declared.

Article 18. Shall the Town vote to establish, in accordance with RSA 35, a Playground Equipment Capital Reserve Fund for the purpose of purchasing and installing playground equipment (swings, slides, jungle gyms, etc.) on town-owned property; to raise and appropriate the sum of \$25,000 to be placed in said fund, and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

2077 Yes

1644 No

The question passed and was so declared.

Article 19. Shall the Town vote to raise and appropriate up to \$25,000 or 100% of the surplus whichever amount is less, to be placed in the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 1999 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library budget at the end of the fiscal year 1998-1999. (By Petition) (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 10-0-0)

2014 Yes

1687 No

The question passed and was so declared.

Article 20. Shall the Town vote to raise and appropriate the sum of \$450,000 for the construction of a swimming pool and related facilities at Wasserman Park and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for said purpose. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (By

Petition) (Not recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 8-3-0)

762 Yes
2999 No

The question failed and was so declared.

Article 21. Shall the Town vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purchase or construction, including engineering and design, of major capital additions, replacements and improvements of Town owned athletic facilities, including buildings and other structures, infrastructure, land and components thereof, and to raise and appropriate the sum of \$200,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. (By Petition) (Not recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 10-1-0)

1238 Yes
2463 No

The question failed and was so declared.

Article 22. Shall the Town vote to raise and appropriate the sum of \$0.00 to the Fire Department budget to hire four (4) additional firefighters for the purpose of increasing on duty personnel at South Merrimack Station. (By Petition) (Not recommended by the Board of Selectmen 0-0-5) (Recommended by the Budget Committee 8-2-0)

1706 Yes
1828 No

Article 23. Shall the Town vote to amend Article 38, passed by the 1977 Annual Town Meeting, by allowing the Town to amend its existing Agreement with the State of New Hampshire to exclude, from Social Security and Medicare coverage under Section 218 of the Social Security Act, the services performed by election workers for a calendar year in which the remuneration paid for such services is less than the maximum exclusion permitted (currently \$1,000). (The existing Agreement authorized in 1977 excludes only those election workers who are paid less than \$50 per calendar quarter.) (Recommended by the Board of Selectmen 5-0-0)

2604 Yes
933 No

The question passed and was so declared.

Article 24. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value for qualified taxpayers, to be as follows:

For a person 65 years of age up to 75 years, \$55,000; for a person 75 years of age up to 80 years, \$80,000; for a person 80 years of age or older, \$105,000. To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$18,400; or, if married, a combined net income of less than \$26,400; and own net assets not in excess of \$37,000 excluding the value of the person's residence. Effective date January 1, 1999. (Recommended by the Board of Selectmen 5-0-0)

3134 Yes

568 No

The question passed and was so declared.

Smokey the Bear

"Hotfoot" was a badly burned black bear cub found in 1950 by firefighters after a devastating blaze in New Mexico's Lincoln National Forest. When the cub healed, he was rechristened Smokey Bear, and he came to personify the advertising character created during World War II to dissuade campers from carelessly destroying the war effort's lumber supply.

Smokey moved to Washington, DC and took up residence at the National Zoo. Millions paid their respects over the years. Smokey was so popular, he had his own zip code!

Smokey died in 1976, the bicentennial year, and was taken home and buried in the Capitan New Mexico National Forest.



This sign, displaying "Smokey the Bear", can be seen by all that pass Central Fire Station. The sign was made by firefighters on "B" shift at Central Station to inform all residents of the daily status of fire danger.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

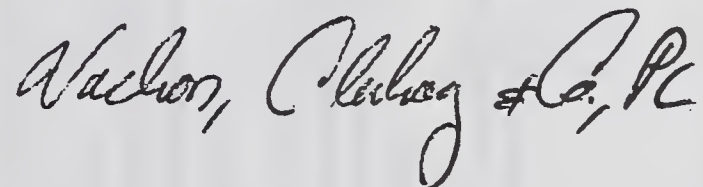
To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1999, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included in order to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 1999 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with generally accepted accounting principles.



August 25, 1999

EXHIBIT A

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Balance Sheet - All Fund Types and Account Groups

June 30, 1999

	Governmental Fund Types			Fiduciary Fund Types	Account Group	Totals (Memorandum Only)	
	Special		Capital Projects			June 30,	
	General	Revenue				1999	1998
ASSETS							
Cash and cash equivalents	\$ 2,352	\$ 23,116		\$ 139,987	\$ 165,455	\$ 141,850	
Equity in pooled cash and investments	18,990,890	3,046,090	\$ 21,821	117,113	22,175,914	23,175,795	
Investments		34,088		10,947,738	10,981,826	9,652,126	
Taxes receivable	7,423,380				7,423,380	4,041,962	
Accounts receivable	551,384	900,094	2,800		1,454,278	1,423,069	
Due from other governments	177,917			50,205	228,122	389,357	
Prepaid expenditures	210,468				210,468	210,456	
Inventory	52,079				52,079	34,073	
Due from other funds	40,573	7,327		750	48,650	248,950	
Amount to be provided for retirement of general long-term obligations					\$ 11,280,020	12,170,887	
Total Assets	\$ 27,449,043	\$ 4,010,715	\$ 24,621	\$ 11,255,793	\$ 54,020,192	\$ 51,488,525	
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accounts payable	\$ 494,233	\$ 88,165	\$ 16,742		\$ 599,140	\$ 459,461	
Accrued liabilities	1,703,904			\$ 40,000	1,743,904	2,650,930	
Performance deposits	151,850				151,850	129,131	
Retainage payable					-	23,094	
Deferred revenue	20,039,351	238,794	2,800	365,910	20,280,945	19,329,620	
Due to others	10,000			48,650	375,910	387,337	
Due to other funds					48,650	248,950	
Capital lease obligations payable					\$ 241,443	348,817	
General obligation debt payable					6,298,899	7,058,969	
Accrued compensated absences payable	248,020				678,698	870,434	
Estimated liability for landfill closure and postclosure care costs							
Total Liabilities	22,647,358	326,959	19,542	454,560	4,060,980	4,040,470	
					34,728,439	35,547,213	
Fund Balances:							
Reserved for endowments				1,781,884	1,781,884	1,734,458	
Reserved for encumbrances			5,079		715,432	522,495	
Reserved for employees' retirement	621,309	89,044		1,870,702	1,870,702	1,612,857	
Unreserved:							
Designated	829,882	405,428		5,868,450	7,103,760	4,476,148	
Undesignated	3,350,494	3,189,284		1,280,197	7,819,975	7,595,354	
Total Fund Balances	4,801,685	3,683,756	5,079	10,801,233	19,291,753	15,941,312	
Total Liabilities and Fund Balances	\$ 27,449,043	\$ 4,010,715	\$ 24,621	\$ 11,255,793	\$ 54,020,192	\$ 51,488,525	

See notes to financial statements

EXHIBIT B

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances

All Governmental and Similar Trust Fund Types

For the Year Ended June 30, 1999

	Governmental Fund Types			Fiduciary Fund Types	Totals (Memorandum Only)	
	General	Special Revenue	Capital Projects	Expendable Trust	June 30, 1999	1998
Revenues:						
Taxes	\$ 5,762,560	\$ 980,311		\$ 50,000	\$ 6,792,871	\$ 7,099,810
Licenses and permits	3,430,230	675			3,430,905	3,167,231
Intergovernmental revenues	1,237,425	121,490		40,262	1,399,177	1,526,362
Charges for services	856,315	4,623,644			5,479,959	5,241,202
Fines & forfeits	26,881				26,881	21,593
Miscellaneous revenues	995,623	228,959	\$ 2,578	250,650	1,477,810	1,990,359
Total Revenues	<u>12,309,034</u>	<u>5,955,079</u>	<u>2,578</u>	<u>340,912</u>	<u>18,607,603</u>	<u>19,046,557</u>
Expenditures:						
Current:						
General government	2,062,021				2,062,021	1,690,125
Public safety	5,253,896	61,152			5,315,048	5,260,160
Highways and streets	1,984,960				1,984,960	1,837,723
Health and welfare	143,124				143,124	55,559
Sanitation		2,596,642			2,596,642	2,533,237
Culture and recreation	1,258,172	54,913		1,136	1,314,221	1,213,453
Capital outlay	546,992	233,342	19,082	227,449	1,026,865	2,501,775
Debt service:						
Principal of debt	479,894	387,550			867,444	1,356,941
Interest and fiscal charges	170,554	247,066			417,620	491,866
Total Expenditures	<u>11,899,613</u>	<u>3,580,665</u>	<u>19,082</u>	<u>228,585</u>	<u>15,727,945</u>	<u>16,940,839</u>
Excess of Revenues Over (Under) Expenditures	<u>409,421</u>	<u>2,374,414</u>	<u>(16,504)</u>	<u>112,327</u>	<u>2,879,658</u>	<u>2,105,718</u>
Other Financing Sources (Uses):						
Operating transfers in				2,554,975	2,554,975	733,325
Operating transfers out	<u>(594,975)</u>	<u>(1,960,000)</u>			<u>(2,554,975)</u>	<u>(733,325)</u>
Total Other Financing Sources (Uses)	<u>(594,975)</u>	<u>(1,960,000)</u>	<u>-</u>	<u>2,554,975</u>	<u>-</u>	<u>-</u>
Excess of Revenues and Other Sources Over Expenditures and Other Uses	<u>(185,554)</u>	<u>414,414</u>	<u>(16,504)</u>	<u>2,667,302</u>	<u>2,879,658</u>	<u>2,105,718</u>
Fund Balances - July 1	<u>4,987,239</u>	<u>3,269,342</u>	<u>21,583</u>	<u>3,201,148</u>	<u>11,479,312</u>	<u>9,373,594</u>
Fund Balances - June 30	<u>\$ 4,801,685</u>	<u>\$ 3,683,756</u>	<u>\$ 5,079</u>	<u>\$ 5,868,450</u>	<u>\$ 14,358,970</u>	<u>\$ 11,479,312</u>

See notes to financial statements

EXHIBIT C

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis
Budget and Actual - General and Special Revenue Funds
For the Year Ended June 30, 1999

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:									
Taxes	\$ 5,203,658	\$ 5,762,560	\$ 558,902	\$ 922,311	\$ 922,311	\$ -	\$ 6,125,969	\$ 6,684,871	\$ 558,902
Licenses and permits	3,152,169	3,430,230	278,061	500	675	175	3,152,669	3,430,905	278,236
Intergovernmental revenues	1,506,225	1,237,425	(268,800)	121,490	168,046	46,556	1,627,715	1,405,471	(222,244)
Charges for service	750,412	856,315	105,903	4,400,550	4,681,826	281,276	5,150,962	5,538,141	387,179
Fines & forfeits	21,300	" 26,881	5,581			-	21,300	26,881	5,581
Miscellaneous revenues	1,151,392	995,623	(155,769)	350,404	182,221	(168,183)	1,501,796	1,177,844	(323,952)
Total Revenues	11,785,156	12,309,034	523,878	5,795,255	5,955,079	159,824	17,580,411	18,264,113	683,702
Expenditures:									
Current:									
General government	1,985,897	2,100,879	(114,982)			-	1,985,897	2,100,879	(114,982)
Public safety	5,395,856	5,243,365	152,491	48,500	61,152	(12,652)	5,444,356	5,304,517	139,839
Highways and streets	2,071,711	1,984,628	87,083			-	2,071,711	1,984,628	87,083
Health and welfare	146,987	143,124	3,863			-	146,987	143,124	3,863
Sanitation			-	2,833,403	2,600,278	233,125	2,833,403	2,600,278	233,125
Culture and recreation	1,324,326	1,265,914	58,412	79,600	54,913	24,687	1,403,926	1,320,827	83,099
Capital outlay	817,049	770,718	46,331	842,192	159,789	682,403	1,659,241	930,507	728,734
Debt service:									
Principal of debt	479,894	479,894	-	387,550	387,550	-	867,444	867,444	-
Interest and fiscal charges	170,554	170,554	-	247,066	247,066	-	417,620	417,620	-
Total Expenditures	12,392,274	12,159,076	233,198	4,438,311	3,510,748	927,563	16,830,585	15,669,824	1,160,761
Excess of Revenues over (under) Expenditures	(607,118)	149,958	757,076	1,356,944	2,444,331	1,087,387	749,826	2,594,289	1,844,463
Other Financing Uses:									
Operating transfers out	(613,000)	(594,975)	18,025	(1,960,000)	(1,960,000)	-	(2,573,000)	(2,554,975)	18,025
Total Other Financing Uses	(613,000)	(594,975)	18,025	(1,960,000)	(1,960,000)	-	(2,573,000)	(2,554,975)	18,025
Excess of Revenues over (under) Expenditures and Other Uses	(1,220,118)	(445,017)	775,101	(603,056)	484,331	1,087,387	(1,823,174)	39,314	1,862,488
Fund Balances - July 1, 1998	4,625,393	4,625,393	-	3,110,381	3,110,381	-	7,735,774	7,735,774	-
Fund Balances - June 30, 1999	\$ 3,405,275	4,180,376	\$ 775,101	\$ 2,507,325	3,594,712	\$ 1,087,387	\$ 5,912,600	\$ 7,775,088	\$ 1,862,488
Reconciliation to GAAP Basis:									
Elimination of encumbrances outstanding at year end		621,309							
Fund Balances - June 30, 1999 GAAP Basis		\$ 4,801,685			\$ 3,683,756				

See notes to financial statements

EXHIBIT D
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenses and Changes in Fund Balances

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 1999

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only) June 30,	
			1999	1998
Operating Revenues:				
Contributions		\$ 67,009	\$ 67,009	\$ 98,600
Investment income	\$ 268,638	268,864	537,502	1,197,594
Miscellaneous revenues	3,200	3,855	7,055	
	<u>271,838</u>	<u>339,728</u>	<u>611,566</u>	<u>1,296,194</u>
Operating Expenses	58,900	81,883	140,783	291,908
Net Income	212,938	257,845	470,783	735,648
Fund Balances - July 1	2,849,143	1,612,857	4,462,000	3,726,352
Fund Balances - June 30	<u>\$ 3,062,081</u>	<u>\$ 1,870,702</u>	<u>\$ 4,932,783</u>	<u>\$ 4,462,000</u>

EXHIBIT E
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Cash Flows

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 1999

	Non-Expendable Trust	Pension Trust	Totals (Memorandum Only) June 30,	
			1999	1998
Cash Flows from Operating Activities:				
Cash received from trust investments		\$ 3,855	\$ 3,855	\$ 4,649
Other cash received	\$ 3,200		3,200	
Cash paid in accordance with trust agreements	(55,935)	(144,827)	(200,762)	(74,643)
Net Cash Provided (Used) by Operating Activities	<u>(52,735)</u>	<u>(140,972)</u>	<u>(193,707)</u>	<u>(69,994)</u>
Cash Flows from Investing Activities:				
Interest on trust investments	88,543		88,543	87,503
Net (increase) decrease in investment securities	(50,933)	124,914	73,981	(121,677)
Gain on investment transactions	15,577	39,487	55,064	25,341
Net Cash (Used) by Investing Activities	<u>53,187</u>	<u>164,401</u>	<u>217,588</u>	<u>(8,833)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	452	23,429	23,881	(78,827)
Cash and Cash Equivalents, July 1	37,767	62,279	100,046	178,873
Cash and Cash Equivalents, June 30	<u>\$ 38,219</u>	<u>\$ 85,708</u>	<u>\$ 123,927</u>	<u>\$ 100,046</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities				
Net Operating Income	\$ 212,938	\$ 257,845	\$ 470,783	\$ 735,648
Less investment income	(268,638)	(268,864)	(537,502)	(924,307)
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:				
Change in assets and liabilities:				
(Increase) decrease in due from other funds		(750)	(750)	1,412
Increase (decrease) in due to other funds	2,965	(129,203)	(126,238)	117,253
Net Cash Provided(Used)	<u>\$ (52,735)</u>	<u>\$ (140,972)</u>	<u>\$ (193,707)</u>	<u>\$ (69,994)</u>
Supplemental schedule of non-cash investing activities				
Net increase in fair value of investments	<u>\$ 164,517</u>	<u>\$ 229,377</u>	<u>\$ 393,894</u>	<u>\$ 811,463</u>

See notes to financial statements

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS
June 30, 1999

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to generally accepted accounting principles for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable trust funds.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library. The Town has no organizational units that meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures that are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

Sewer Operating Fund
Library Fine Fund
Fire Protection Area Fund
DARE Fund

Solid Waste Disposal Fund
Naticook Day Camp Fund
Cable Television Fund
Heritage Trail Fund

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment. The Town accounts for the Road Pavement Management Fund construction project in its Capital Projects Funds

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The School Agency Fund consists of capital reserve funds of the School District which are held by the Town as required by State law. Other agency funds account for deferred compensation plan assets and the C.O.P.S. grant

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by generally accepted accounting principles. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term debt obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1999

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town, therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available.

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or cash flows in accordance with generally accepted accounting principles.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration which differ somewhat from generally accepted accounting principles in that the focus is on the entire governmental unit rather than on the basis of fund types. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget and the adopted budget as they are presented for reporting purposes.

Total Appropriations Voted at		
March 10, 1998 Town Meeting		\$ 18,073,540
Supplemental Appropriations RSA 31:95b		1,430,309
Less nonmonetary items		(95,382)
Timing Differences:		
Continued Appropriations, June 30		<u>(4,882)</u>
General Fund	\$ 13,005,274	
Special Revenue Funds	<u>6,398,311</u>	
Total		<u>\$ 19,403,585</u>

State law requires balanced budgets but permits the use of beginning budgetary basis fund balance to reduce the property tax rate. For the year ended June 30, 1999, the Town applied \$1,225,000 of its unreserved/undesignated fund balance to reduce taxes.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	General Fund	Special Revenue Funds	Capital Projects Fund
General government	\$ 46,302		
Public safety	1,010		
Highway and streets	15,997		
Sanitation		\$ 65,297	
Culture and recreation	22,079		
Capital outlay	<u>535,921</u>	<u>23,747</u>	<u>\$ 5,079</u>
	<u>\$ 621,309</u>	<u>\$ 89,044</u>	<u>\$ 5,079</u>

Assets, Liabilities and Fund Equity

Investments - Monetary investments are stated at market value in all funds. The investment in land in the non-expendable trust funds is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during the current fiscal year and prior years and uncollected at June 30, 1999 are recorded as receivables net of reserves for estimated uncollectibles of \$10,084.

Inventory - The Town accounts for fuel and equipment repair parts under the consumption method on a first-in, first-out basis. Inventories are recorded at cost.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$18,985,064 due July 6, 1999, which is the first installment of 1999-2000 taxes. The Town has also deferred taxes of \$563,477 that were levied and not received within the sixty day recognition period. Other deferred revenue consists of receivables that will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,191,204,781 as of April 1, 1998) and are due in two installments on July 6 and December 1. Taxes paid after the due dates accrue interest at 12% per annum.

The Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. Taxes appropriated during the year were \$27,530,191 and \$2,574,984 for the Merrimack School District and Hillsborough County,

TOWN OF MERRIMACK, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1999

respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The total estimated value of accumulated compensated absences at June 30, 1999 is \$926,718. The current portion of \$248,020 has been recognized in the general fund and the long-term portion of \$678,698 has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Compliance with Finance Related Legal Provisions - The Town has no material violations of finance related legal provisions.

NOTE 3--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 1999, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the Compensation Funds of New Hampshire. The Town currently reports all of its risk management activities in its General Fund. These Trusts are classified as "Risk Pools" in accordance with generally accepted accounting principles.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Generally accepted accounting principles require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 1999.

New Hampshire Municipal Association Property-Liability Insurance Trust, Inc.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

New Hampshire Worker's Compensation Fund

The Compensation Fund was organized to provide statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$1,000,000. The program includes a Loss Fund from which is paid up to \$375,000 for each and every covered claim.

NOTE 4--CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types which under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable Trust Funds, the Pension Trust Fund and the Deferred Compensation Agency Fund are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire State law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

At year end, the carrying amount of all the Town's cash deposits was \$7,066,234 and the bank balance was \$4,284,707 all of which was insured or collateralized with securities held by an agent in the Town's name.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

	Category			Carrying Amount
	1	2	3	
Certificates of Deposit	\$ 36,025			\$ 36,025
Government Securities	1,583,885			1,583,885
Corporate Bonds		\$ 824,602		824,602
Corporate Stocks		3,379,834		3,379,834
Repurchase agreements	10,509,123			10,509,123
	<u>\$ 12,129,033</u>	<u>\$ 4,204,436</u>		<u>16,333,469</u>
Land				1,575
Mutual funds				236,850
Investments in New Hampshire Public Deposit Investment Pool (NHPDIP)				<u>9,685,067</u>
Total Investments				26,256,961
Book value of cash and deposits				<u>7,066,234</u>
Total Cash and Investments				<u>\$ 33,323,195</u>

Investments in mutual funds and NHPDIP are not investment securities and, as such, are not categorized by risk.

NOTE 5--EMPLOYEE BENEFIT PLANS

Defined Benefit Pension Plan

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21 (65 participants for the year ending June 30, 1999). The Town makes actuarially determined annual contributions to the pension plan equal to amounts allowed by the Internal Revenue Code (\$67,009 for the year ended June 30, 1999). Significant actuarial assumptions are described below. Covered wages under the plan were \$1,022,175 or 13% of total wages paid to all employees of \$8,115,104. Pension costs include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the market value of investments as of the date of the balance sheet. (See Note 4 for investment composition). There are no investments with parties related to

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1999

the pension plan. Benefits and refunds are recognized when due and payable. The Town includes pension administrative costs in its annual operating budget

The annual required contribution for the year ending June 30, 1999, of \$49,037 was determined as part of the July 1, 1998, actuarial valuation using the aggregate actuarial cost method, which does not identify or separately amortize unfunded actuarial liabilities. Because of the Town's contribution policy described above there is no net pension obligation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed, 2.5% level increase in salary scale, and a rate of 7.34% on pre and post retirement current liabilities. No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the plan have occurred for the last six years.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

New Hampshire Retirement System

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers and fire employees were 3.69% and 5.70%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. Amounts contributed by the State are immaterial to these financial statements.

Under State law (RSA-100:16), plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 1999, 1998, and 1997 were \$167,452, \$163,683, and \$119,017, respectively, equal to the required contributions for each year.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

NOTE 6--GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - The changes in long-term obligations for the year ended June 30, 1999 were as follows:

<u>Type</u>	<u>Balance</u> <u>7/1/1998</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance</u> <u>6/30/1999</u>
Debt	\$ 7,058,969		\$ 760,070	\$ 6,298,899
Capital Leases	348,817		107,374	241,443
Total	<u>\$ 7,407,786</u>	<u>\$ -</u>	<u>\$ 867,444</u>	<u>\$ 6,540,342</u>

General Long-term Obligations

General Obligation Debt - payable at June 30, 1999 is comprised of the following individual issues:

\$2,250,000 1980 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$110,000 through July 1, 2000; interest at 7.12%	\$ 220,000
\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	875,174
\$1,460,000 1991 Road Improvement Bonds due in annual installments of \$145,000 through August 15, 2001; interest at 6.5%	435,000
\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 through January 15, 2003; interest at 5.0% to 5.4%	440,000
\$600,000 1995 Police Station Bonds due in annual installments of \$120,000 through August 15, 2000; interest at 5.25%	240,000
\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2003	4,088,725
	<u>\$ 6,298,899</u>

Capital Lease Obligations - represent lease agreements entered into for the financing of equipment acquisitions. These contracts are subject to cancellation should funds not be appropriated to meet payment obligations. Following are individual capital leases at June 30, 1999:

Aeration System lease, 8.07%, due in annual installments of \$135,524, maturing in March, 2001	<u>\$ 241,443</u>
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TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 1999 including interest of \$2,263,723 are as follows:

Year Ending <u>June 30,</u>	<u>Debt</u>	Capital <u>Leases</u>	<u>Total</u>
2000	\$ 1,119,625	\$ 135,524	\$ 1,255,149
2001	1,089,599	135,524	1,225,123
2002	836,932		836,932
2003	681,388		681,388
2004	565,449		565,449
2005-2009	2,035,330		2,035,330
2010-2014	1,837,245		1,837,245
2015	367,449		367,449
	<u>\$ 8,533,017</u>	<u>\$ 271,048</u>	<u>\$ 8,804,065</u>

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 1999 the Town had an available debt margin of \$39,674,116 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 7--INTERFUND BALANCES

Interfund receivables/payables at June 30, 1999 were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$ 40,573	
Special Revenue Funds:		
Sewer Operating Fund	3,785	
Solid Waste Disposal Fund	3,542	
Trust and Agency Funds:		
Capital Reserve Funds		\$ 35,480
COPS Grant Agency Fund		10,205
Non-expendable Trust Funds		2,965
Pension Trust Fund	750	
Total	<u>\$ 48,650</u>	<u>\$ 48,650</u>

NOTE 8--NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 1999 were as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$ 626,910	\$ 602,325	\$ 1,229,235
Fund B	50,172	36,332	86,504
Fund C	744,788	248,263	993,051
Fund D	335,014	393,277	728,291
Library	25,000		25,000
	<u>\$ 1,781,884</u>	<u>\$ 1,280,197</u>	<u>\$ 3,062,081</u>

NOTE 9--UNRESERVED DESIGNATED FUND BALANCES

General Fund

Article 10 of the March 9, 1999 annual meeting designated \$800,000 of June 30, 1999 fund balance for the Landfill Capital Reserve Fund.

Article 19 of the March 9, 1999 annual meeting designated \$25,000 of the June 30, 1999 fund balance for the Library Construction Capital Reserve Fund.

Appropriations for certain projects and specific items not fully expended at year end are carried forward as continuing appropriations to the next year in which they supplement the appropriations of that year. At year end, continuing appropriations are reported as a component of fund balance and are as follows:

Seaverns Bridge Road	<u>\$ 4,882</u>
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Special Revenue Funds

\$405,428 in the Sewer Special Revenue Fund is a designation from fund balance for Wastewater Treatment Plant Improvements in accordance with Article 10 of the March 10, 1998 Town meeting.

At June 30, 1999, the designated fund balance of the Expendable Trust Funds consists of the following:

Capital Reserve Funds:	
Landfill	\$ 1,766,630
Highway Equipment	827,793
Fire Equipment	301,053
Ambulance	112,661
Waste Water Treatment Facility	1,056,634
Property Reappraisal	5,029
Land Bank	53,158
Sewer Line Extension	404,717
Sidewalks and Bike Paths	109,573
Bridge Replacement	103,243
Library Construction	42,503

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

Library Roof	5,667
Drainage Improvements	77,462
Communication Equipment	94,274
Sewer System	762,655
Total Capital Reserve Funds	5,723,052
Conservation Trust	117,113
Insurance Trust Funds	28,285
Total Expendable Trust Funds	<u>\$ 5,868,450</u>

NOTE 10--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 1999, the performance bonds are comprised of the following:

Letters of credit	\$ 444,260
Surety bonds	1,179,892
	<u>\$ 1,624,152</u>

NOTE 11--COMMITMENTS AND CONTINGENCIES

Litigation

Town officials estimate that any potential claims against the Town which are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals.

NOTE 12--TOP TAXPAYERS

The following are the five major property owners as they relate to the 1998 assessed property valuation of \$1,191,204,781:

<u>Taxpayer</u>	<u>1998 Property Valuation</u>	<u>Percentage of Total Valuation</u>
Anheuser-Busch, Inc.	\$48,938,600	4.11%
FMR NH Realty Limited Partnership	27,829,300	2.34%
FMR Merrimack Realty Trust	23,500,172	1.97%
Nashua Corporation	15,094,500	1.27%
Lockheed Sanders, Inc.	14,707,800	1.23%

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1999

NOTE 13--LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded in the long-term account group based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$4,060,980 as of June 30, 1999, which is based on 99% usage of the landfill. The estimated total cost of landfill closure and postclosure care of \$4,102,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 1999. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 1999, the balance in the landfill capital reserve is \$1,766,630. The remaining closure and postclosure care costs are expected to be financed through transfers of general fund balances and state grants.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
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(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 20 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Vachon, Clukay & Co., PC

August 25, 1999

TOWN OF MERRIMACK, NEW HAMPSHIRE

Defined Benefit Pension Plan

Required Supplementary Information

Schedule of Funding Progress

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability</u>	<u>Excess of Assets (over) under Actuarial Accrued Liability</u>	<u>Funded Ratio</u>	<u>Annual Covered Payroll</u>	<u>Excess (deficiency) as a Percentage of Covered Payroll</u>
July 1, 1992	\$821,686	\$682,223	(\$139,463)	120.44%	\$1,911,778	7.29%
July 1, 1993	908,684	956,630	47,946	94.99%	1,891,823	(2.53)%
July 1, 1994	1,055,122	762,093	(293,029)	138.45%	1,808,288	16.20%
July 1, 1995	1,174,303	1,266,270	91,967	92.74%	2,006,878	(4.58)%
July 1, 1996	1,437,000	1,377,207	(59,793)	104.34%	1,906,228	3.14%
July 1, 1997	1,612,857	1,379,317	(233,540)	116.93%	1,112,825	20.99%
July 1, 1998	1,870,702	1,369,812	(500,890)	136.57%	1,022,175	49.00%

Employer Contributions

<u>Year Ended June 30</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
1993	\$97,746	117%
1994	91,093	119%
1995	104,399	104%
1996	88,284	145%
1997	111,435	116%
1998	86,406	114%
1999	49,037	136%

Vachon, Clukay & Co., PC

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 1998 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

September 1, 1998

SCHEDULE 1
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Balance Sheet - All Special Revenue Funds
June 30, 1999

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals
ASSETS									
Cash		\$ 23,116							\$ 23,116
Equity in pooled cash and investments	\$ 2,215,018		\$ 12,615	\$ 580,718	\$ 5,462	\$ 227,704	\$ 3,962	\$ 611	3,046,090
Investments	844,938	34,088	14,992	40,164					34,088
Accounts receivable	3,785			3,542					900,094
Due from other funds									7,327
Total Assets	\$ 3,063,741	\$ 57,204	\$ 27,607	\$ 624,424	\$ 5,462	\$ 227,704	\$ 3,962	\$ 611	\$ 4,010,715
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable	\$ 75,534		\$ 4,779	\$ 5,610		\$ 1,424	\$ 818		\$ 88,165
Deferred revenue	55,119		21,237	8,994		153,444			238,794
Total Liabilities	130,653	-	26,016	14,604	-	154,868	818	-	326,959
Fund Balances:									
Reserved for encumbrances	84,268			3,756		1,020			89,044
Unreserved:									
Designated	405,428								405,428
Undesignated	2,443,392	\$ 57,204	1,591	606,064	\$ 5,462	71,816	3,144	\$ 611	3,189,284
Total Fund Balances	2,933,088	57,204	1,591	609,820	5,462	72,836	3,144	611	3,683,756
Total Liabilities and Fund Balances	\$ 3,063,741	\$ 57,204	\$ 27,607	\$ 624,424	\$ 5,462	\$ 227,704	\$ 3,962	\$ 611	\$ 4,010,715

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Special Revenue Funds

For the Year Ended June 30, 1999

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals
Revenues:									
Taxes	\$ 675			\$ 922,311		\$ 58,000			\$ 980,311
Licenses and permits	121,490								675
Intergovernmental revenues	3,964,401	\$ 19,847	\$ 38,424	600,972					121,490
Charges for service	128,955	14,335	1,777	20,638	\$ 556	51,162	\$ 11,532	\$ 4	4,623,644
Miscellaneous revenues	4,215,521	34,182	40,201	1,543,921	556	109,162	11,532	4	228,959
Total Revenues									5,955,079
Expenditures:									
Current:									
Public safety	2,222,616		49,891	374,026			11,261		61,152
Sanitation									2,596,642
Culture and recreation		18,068				36,845			54,913
Capital outlay	173,064	6,122			7,600	46,556			233,342
Debt service:									
Principal of debt	387,550								387,550
Interest and fiscal charges	247,066								247,066
Total Expenditures	3,030,296	24,190	49,891	374,026	7,600	83,401	11,261	-	3,580,665
Excess of Revenues Over (Under) Expenditures	1,185,225	9,992	(9,690)	1,169,895	(7,044)	25,761	271	4	2,374,414
Other Financing Sources (Uses):									
Operating transfers out	(960,000)			(1,000,000)					(1,960,000)
Total Other Financing Sources (Uses)	(960,000)	-	-	(1,000,000)	-	-	-	-	(1,960,000)
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	225,225	9,992	(9,690)	169,895	(7,044)	25,761	271	4	414,414
Fund Balances - July 1	2,707,863	47,212	11,281	439,925	12,506	47,075	2,873	607	3,269,342
Fund Balances - June 30	\$ 2,933,088	\$ 57,204	\$ 1,591	\$ 609,820	\$ 5,462	\$ 72,836	\$ 3,144	\$ 611	\$ 3,683,756

SCHEDULE 3
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Balance Sheet - All Capital Projects Funds
June 30, 1999

Road Pavement
Management
Fund

ASSETS

Equity in pooled cash and investments	\$ 21,821
Accounts receivable	<u>2,800</u>
Total Assets	<u>\$ 24,621</u>

LIABILITIES AND FUND BALANCES

Liabilities:	
Accounts payable	\$ 16,742
Deferred revenue	<u>2,800</u>
Total Liabilities	<u>19,542</u>
Fund Balances:	
Reserved for encumbrances	<u>5,079</u>
Total Fund Balances	<u>5,079</u>
Total Liabilities and Fund Balances	<u>\$ 24,621</u>

SCHEDULE 4

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Capital Projects Funds

For the Year Ended June 30, 1999

	Road Pavement Management <u>Fund</u>
Revenues:	
Miscellaneous revenues	\$ 2,578
Total Revenues	<u>2,578</u>
Expenditures:	
Capital outlay	19,082
Total Expenditures	<u>19,082</u>
Excess of Revenues Over (Under) Expenditures	(16,504)
Fund Balances - July 1	<u>21,583</u>
Fund Balances - June 30	<u>\$ 5,079</u>

SCHEDULE 5

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Trust and Agency Funds

June 30, 1999

	Expendable <u>Trust Funds</u>	Non- Expendable <u>Trust Funds</u>	Pension <u>Trust Fund</u>	Cops Grant <u>Agency Fund</u>	School <u>Agency Fund</u>	Combining <u>Totals</u>
ASSETS						
Cash and equivalents	\$ 16,060	\$ 38,219	\$ 85,708			\$ 139,987
Equity in pooled cash and investments	117,113					117,113
Investments	5,770,757	3,026,827	1,784,244		\$ 365,910	10,947,738
Due from other funds			750			750
Due from other governments				\$ 50,205		50,205
Total Assets	<u>\$ 5,903,930</u>	<u>\$ 3,065,046</u>	<u>\$ 1,870,702</u>	<u>\$ 50,205</u>	<u>\$ 365,910</u>	<u>\$ 11,255,793</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accrued liabilities				\$ 40,000		\$ 40,000
Due to others					\$ 365,910	365,910
Due to other funds	\$ 35,480	\$ 2,965		10,205		48,650
Total Liabilities	<u>35,480</u>	<u>2,965</u>	<u>-</u>	<u>50,205</u>	<u>365,910</u>	<u>454,560</u>
Fund Balances:						
Reserved for endowments		1,781,884				1,781,884
Reserved for employees' retirement			\$ 1,870,702			1,870,702
Unreserved:						
Designated	5,868,450					5,868,450
Undesignated		1,280,197				1,280,197
Total Fund Balances	<u>5,868,450</u>	<u>3,062,081</u>	<u>1,870,702</u>	<u>-</u>	<u>-</u>	<u>10,801,233</u>
Total Liabilities and Fund Balances	<u>\$ 5,903,930</u>	<u>\$ 3,065,046</u>	<u>\$ 1,870,702</u>	<u>\$ 50,205</u>	<u>\$ 365,910</u>	<u>\$ 11,255,793</u>

SCHEDULE 6

TOWN OF MERRIMACK, NEW HAMPSHIRE

Project-Length Schedule of Construction Projects

All Capital Projects Funds

Beginning of Projects to June 30, 1999

Road Pavement
Management
Fund

Revenues and Other Financial Sources:

Private grants	
Proceeds of general obligation bond issues	\$ 7,760,000
Interest income	1,115,170
Transfers in	75,200
Miscellaneous	<u>7,060</u>
Total Revenues and Other	
Financial Sources	<u>8,957,430</u>

Expenditures:

Engineering and construction	8,484,234
Bond issue costs	41,476
Bond/bond anticipation note interest	<u>426,641</u>
Total Expenditures	<u>8,952,351</u>
Fund Balance	<u>\$ 5,079</u>

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1999, and have issued our report thereon dated August 25, 1999.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Merrimack, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 1999, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design

or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

However, we noted certain matters involving the internal control structure and its operations that we have reported to the management of the Town of Merrimack, New Hampshire in a separate letter dated August 25, 1999.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

William, Chaboy & Co., PC

August 25, 1999

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

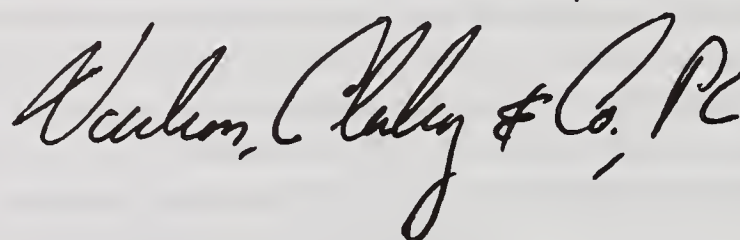
August 25, 1999

Town Manager and Finance Director
Town of Merrimack, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 1999, we considered the Town of Merrimack, New Hampshire's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the general purpose financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town of Merrimack, New Hampshire's internal control structure in our report dated August 25, 1999. This letter does not affect that report or our report on the general purpose financial statements dated August 25, 1999.

Sincerely,

A handwritten signature in cursive script that reads "Vachon, Clukay & Co., PC". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

ACCOUNTING PROCEDURES AND POLICIES MANUAL

Observation:

As noted in prior years, the Town has not adopted a formal accounting procedures and policies manual.

Implication:

A procedures and policies manual reduces the risk that a breakdown in the daily operations will occur should there be failure in the internal control system. The manual will strengthen the internal controls of the Town by providing the necessary information for the uninterrupted operations of the Town.

Recommendation:

We again recommend that the Town adopt a written manual for accounting procedures and policies to prevent a breakdown in daily operations.

Town's Response:

It is recognized that a manual of accounting policies and procedures is important to internal accounting controls. Such a manual will be developed in the near future.

GENERAL FIXED ASSET REPORTING

Observation:

We previously reported that the Town does not maintain its investment in general fixed assets.

Implication:

The controls over fixed assets may be weakened due to the lack of accounting records. The financial statements do not conform to generally accepted accounting principles which require that the Town record general fixed assets in the General Fixed Asset Account Group. Proposed changes by the Governmental Accounting Standards Board may potentially require fixed assets, including infrastructure, to be reported on the Town's balance sheet.

Recommendation:

We recommend that the Town complete its inventory of fixed assets so they may be included in the general purpose financial statements. The Town may consider establishing a policy with regard to the capitalization and deletion of fixed assets so the records may be maintained throughout the year.

Town's Response:

Fixed asset accounting for the Sewer Fund was completed several years ago, and a consultant will be hired during the next fiscal year to inventory other fixed assets of the Town. It is expected that a computerized, fixed assets accounting system will be in place by June 30, 2000.



Four members of the Merrimack Fire Department were recognized in 1999 for 25 years of service. They are from left to right: Joseph Comer, Charles Hall, Daniel Belanger and Howard Young.



A display of fire department patches from various fire departments are displayed in the reception area of Central Fire Station.

1999 Annual Report Of The
Finance Department
Submitted by Robert T. Levan, CPA
Finance Administrator

The responsibilities of the Finance department include the following.

The recording and reporting of all financial transactions of the Town and the preparation of various management and compliance reports.

The administration of a complex payroll accounting system (approximately 12,000 payroll checks per year and 400 employees) and the maintenance of employee vacation and sick leave accrual records.

The pre-audit of all purchase orders and vendor invoices, the recording of these documents, the processing of related accounts payable checks, and the reporting of the expenditures reflected thereby (approximately 2,000 purchase orders, 11,000 invoices, and 6,000 accounts payable checks per year).

Recording cash receipts reported by the Town Clerk/Tax Collector; depositing and recording cash receipts from other departments; and reconciling cash accounts to monthly bank statements and to the Treasurer's records.

Processing departmental allocations of group insurance, FICA tax, workers compensation, retirement, fuel, and vehicle repair costs.

Advising the Board of Selectmen in the adoption of investment policies and assisting the Treasurer in investing Town funds in accordance with those policies.

The preparation of the Town's annual budget and associated compliance reports and participation in all budget-related meetings.

Coordinating the preparation of the annual capital improvements program on behalf of the Planning Board.

Costing of collective bargaining agreements during the negotiation process.

The competitive bidding of all purchases of equipment costing \$1,000 or more.

Coordinating the sale of tax-deeded properties and the auction of surplus Town equipment and vehicles and unclaimed equipment received by the Police Department.

The billing and collection of ambulance fees.

The competitive bidding of the Town's group health, dental, life, and disability insurance coverage; coordinating the related employee enrollment and re-enrollment processes; auditing all related billings; and the processing of life and disability insurance claims.

The competitive bidding of the Town's workers compensation, unemployment compensation, property, and liability insurance coverage; processing all related claims; and ensuring that the Town's property and liability insurance coverage is adequate.

The general administration of the Town's defined benefit pension plan, including the investment of plan assets and the processing of benefits; and the processing of employee enrollments in ICMA 401(a) and 457 retirement plans and contributions relating thereto.

The administration of a fixed asset accounting system.

Coordinating the issuance of bonds and other debt obligations.

Assisting the Town Manager, the Board of Selectmen, and other departments and committees in various finance-related matters.

Members of the Finance Department

Finance Administrator - Robert T. Levan, CPA
Accountant – Brenda S. DuLong
Account Clerk II – Sandra N. Degnan

**EXPENDABLE TRUST FUNDS
JUNE 30, 1999**

Landfill Capital Reserve Fund

Balance - 07/01/98	764,571.41
Expenditures:	
Winter dump closure plan	(59,740.99)
Transfer from Solid Waste Disposal Fund	1,000,000.00
Investment income	61,799.58
Balance - 06/30/99	1,766,630.00

Fire Equipment Capital Reserve Fund

Balance - 07/01/99	165,846.55
Transfer from General Fund	125,000.00
Investment income	10,206.73
Balance - 06/30/99	301,053.28

Ambulance Capital Reserve Fund

Balance - 07/01/98	90,559.52
Expenditures:	
1995 Ford F350 truck with Road Rescue body	(8,000.00)
Transfer from General Fund	26,000.00
Investment income	4,101.47
Balance - 06/30/99	112,660.99

Highway Equipment Capital Reserve Fund

Balance - 07/01/98	680,897.53
Expenditures:	
Pickup truck	(17,778.00)
Transfer from General Fund	100,000.00
Investment income	64,673.48
Balance - 06/30/99	827,793.01

Property Revaluation Capital Reserve Fund

Balance - 07/01/98	4,795.25
Investment income	234.15
Balance - 06/30/99	5,029.40

Wastewater Treatment Facility Capital Reserve Fund

Balance - 07/01/98	867,137.32
Expenditures:	
Headworks building roof	(33,807.26)
Loader - prior year adjustment	60,000.00
Hypochlorite system upgrade	(10,476.91)
Electrical switchgear project	(1,985.94)
Belt filter press	(31,566.50)
Transfer from Sewer Fund	160,000.00
Investment income	47,332.89
Balance - 06/30/99	1,056,633.60

Land Bank Capital Reserve Fund

Balance - 07/01/98	40,920.45
Transfer from General Fund	10,000.00
Investment income	<u>2,237.18</u>
Balance - 06/30/99	53,157.63

Bridge Replacement Capital Reserve Fund

Balance - 07/01/98	81,871.65
Expenditures:	
Tinker Road bridge	(3,338.00)
Transfer from General Fund	20,000.00
Investment income	<u>4,709.00</u>
Balance - 06/30/99	103,242.65

Sewer Line Extension Capital Reserve Fund

Balance - 07/01/98	252,998.02
Expenditures:	
Turkey Hill Area sewer line	(3,284.50)
State grant reimbursement of prior Turkey Hill Area sewer line expenditures	40,262.00
Transfer from General Fund	100,000.00
Investment income	<u>14,741.18</u>
Balance - 06/30/99	404,716.70

Sidewalks and Bike Paths Capital Reserve Fund

Balance - 07/01/98	68,584.38
Expenditures:	
Baboosic Lake Road sidewalk project	(48,914.35)
Camp Sargent Road sidewalk project	(472.83)
Transfer from General Fund	85,000.00
Investment income	<u>5,376.32</u>
Balance - 06/30/99	109,573.52

Library Roof Capital Reserve Fund

Balance - 07/01/98	3,451.03
Transfer from General Fund	2,000.00
Investment income	<u>216.24</u>
Balance - 06/30/99	5,667.27

Library Construction Capital Reserve Fund

Balance - 07/01/98	42,240.09
Expenditures:	
Redesign	(1,800.00)
Investment income	<u>2,063.44</u>
Balance - 06/30/99	42,503.53

Drainage Improvements Capital Reserve Fund

Balance - 07/01/98	25,046.39
Transfer from General Fund	50,000.00

Investment income	2,415.25
Balance - 06/30/99	77,461.64

Wastewater Treatment System Capital Reserve Fund

Balance - 07/01/98	-
Expenditures:	
Loader	(60,000.00)
Transfer from Sewer Fund	800,000.00
Investment income	22,654.65
Balance - 06/30/99	762,654.65

Communication Equipment Capital Reserve Fund

Balance - 07/01/98	41,076.09
Transfer from General Fund	50,000.00
Investment income	3,198.23
Balance - 06/30/99	94,274.32

Self Insurance Trust Funds

Balance - 07/01/98	13,536.40
Expenditures:	
Claims paid	(6,284.11)
Transfer from General Fund	20,000.00
Investment income	1,032.77
Balance - 06/30/99	28,285.06

Special Conservation Trust Fund

Balance - 07/01/98	16,443.67
Transfer from General Fund	6,975.27
Investment income	743.19
Balance - 06/30/99	24,162.13

80 Acres Conservation Trust Fund

Balance - 07/01/98	6,868.73
Investment income	297.03
Balance - 06/30/99	7,165.76

Use Change Tax Conservation Trust Fund

Balance - 07/01/98	33,175.68
Use change tax	50,000.00
Investment income	2,609.56
Balance - 06/30/99	85,785.24

Grand Total

Balance - 07/01/98	3,200,020.16
Expenditures	(187,187.39)
Use change tax	50,000.00
Transfers from other funds	2,554,975.27
Investment income	250,642.34
Balance - 06/30/99	5,868,450.38

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$2,250,000 1980 Sewer Line Extension Bonds 7.12% Interest – State Guaranteed

<u>Year</u>	<u>Interest July 1</u>	<u>Principal July 1</u>	<u>Interest January 1</u>	<u>Total</u>
1999–2000	8,690.00	110,000.00	4,372.50	123,062.50
2000–2001	4,372.50	110,000.00	0.00	114,372.50
	<u>13,062.50</u>	<u>220,000.00</u>	<u>4,372.50</u>	<u>237,435.00</u>

\$1,550,000 1989 Camp Naticook Bonds 9.5% Interest

<u>Year</u>	<u>Interest July 2</u>	<u>Principal January 2</u>	<u>Interest January 2</u>	<u>Total</u>
1999–2000	41,571.00	114,858.00	41,571.00	198,000.00
2000–2001	36,115.00	125,770.00	36,115.00	198,000.00
2001–2002	30,141.00	137,718.00	30,141.00	198,000.00
2002–2003	23,599.00	150,802.00	23,599.00	198,000.00
2003–2004	16,436.00	165,128.00	16,436.00	198,000.00
2004–2005	8,593.00	180,896.00	8,593.00	198,082.00
	<u>156,455.00</u>	<u>875,172.00</u>	<u>156,455.00</u>	<u>1,188,082.00</u>

\$906,500 1991 Aeration System Lease/Purchase Agreement 8.0699% Interest

<u>Year</u>	<u>Principal March 15</u>	<u>Interest March 15</u>	<u>Total</u>
1999–2000	116,039.07	19,485.39	135,524.46
2000–2001	125,403.90	10,120.56	135,524.46
	<u>241,442.97</u>	<u>29,605.95</u>	<u>271,048.92</u>

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$1,460,000 1991 Road Improvement Bonds 6.5% Interest

<u>Year</u>	<u>Interest</u> <u>August 15</u>	<u>Principal</u> <u>August 15</u>	<u>Interest</u> <u>February 15</u>	<u>Total</u>
1999-2000	14,137.50	145,000.00	9,425.00	168,562.50
2000-2001	9,425.00	145,000.00	4,712.50	159,137.50
2001-2002	4,712.50	145,000.00	0.00	149,712.50
	<u>28,275.00</u>	<u>435,000.00</u>	<u>14,137.50</u>	<u>477,412.50</u>

\$1,100,000 1992 Road Improvement Bonds 5.0% - 5.4% Interest

<u>Year</u>	<u>Interest</u> <u>January 15</u>	<u>Principal</u> <u>January 15</u>	<u>Interest</u> <u>July 15</u>	<u>Total</u>
1999-2000	11,550.00	110,000.00	11,550.00	133,100.00
2000-2001	8,745.00	110,000.00	8,745.00	127,490.00
2001-2002	5,885.00	110,000.00	5,885.00	121,770.00
2002-2003	2,970.00	110,000.00	2,970.00	115,940.00
	<u>29,150.00</u>	<u>440,000.00</u>	<u>29,150.00</u>	<u>498,300.00</u>

\$600,000 1995 Police Station Bonds 5.25% Interest

<u>Year</u>	<u>Interest</u> <u>August 15</u>	<u>Principal</u> <u>August 15</u>	<u>Interest</u> <u>February 15</u>	<u>Total</u>
1999-2000	6,300.00	120,000.00	3,150.00	129,450.00
2000-2001	3,150.00	120,000.00	0.00	123,150.00
	<u>9,450.00</u>	<u>240,000.00</u>	<u>3,150.00</u>	<u>252,600.00</u>

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$4,725,549.33 1996 Organic Waste Composting Facility Bond 4.632% Interest

<u>Year</u>	<u>Principal April 1</u>	<u>Interest April 1</u>	<u>Total</u>
1999-2000	178,059.32	189,389.74	367,449.06
2000-2001	186,307.03	181,142.03	367,449.06
2001-2002	194,936.77	172,512.29	367,449.06
2002-2003	203,966.24	163,482.82	367,449.06
2003-2004	213,413.96	154,035.10	367,449.06
2004-2005	223,299.30	144,149.76	367,449.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	351,182.17	16,266.76	367,448.93
	<u>4,088,724.87</u>	<u>1,790,459.96</u>	<u>5,879,184.83</u>

TOTAL DEBT SERVICE

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1999-2000	893,956.39	361,192.13	1,255,148.52
2000-2001	922,480.93	302,642.59	1,225,123.52
2001-2002	587,654.77	249,276.79	836,931.56
2002-2003	464,768.24	216,620.82	681,389.06
2003-2004	378,541.96	186,907.10	565,449.06
2004-2005	404,195.30	161,335.76	565,531.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	351,182.17	16,266.76	367,448.93
Total	<u>6,540,339.84</u>	<u>2,263,723.41</u>	<u>8,804,063.25</u>

**SCHEDULE OF TOWN PROPERTY
JUNE 30, 1999**

	<u>Cost</u>
Town Hall:	
Land and buildings	1,718,558
Furniture and equipment	1,024,330
Library:	
Land and buildings	898,687
Furniture and equipment	235,233
Police Department:	
Land and buildings	931,108
Equipment	1,458,996
Ambulance	357,213
Fire Department:	
Land and buildings	758,249
Equipment	1,406,998
Landfill	1,024,494
Parks, commons, and playgrounds	2,989,340
Highway Department:	
Land and buildings	369,988
Equipment	1,979,736
Emergency Management equipment	48,190
Sewer plant and facilities	36,616,273
Land and buildings acquired through Tax Collector	
Robin Lane 6C/302	2,940
Turkey Hill Road 4C/233	9,710
Burt Street 5C/270	5,590
Old Blood Road 5B/231, 5B/009	10,400
Valleyview Drive 5C/142	22,730
Valleyview Drive 5C/150	4,880
Brewster Street 6D/188-1	5,640
Rita Street 6D/163	7,580
Ingham Road 3C/030-1	220
Lawrence Road 7B/001	690
Mayhew Road 6A-2/092-01	550
Mayhew Road 6A-2/110	132
Pearson Road 7D/166-2	235
Longa Road 6A-2/128	200
Bedford Road 6D/233-1	455
Woodhaven Circle 6D/052	2,840
Pine Trail Road 6A-2/025	34

**SCHEDULE OF TOWN PROPERTY
JUNE 30, 1999**

	<u>Cost</u>
Newton Street 4C/352	25
Jebb Road 6A-2/158	2,581
South Grater Road 5A/009	28,702
Greenwood Drive 6A-1/097	166
Miriam Road 6A-2/058	6,424
Donald Road 6A-1/133	263
Amherst Road 3A/051	994
Wilson Hill Road 5A/066	1
Greenfield Drive 7D/197	731
Sunnydale Drive 5D-3/093	1,025
Greenfield Drive 7D/198	725
Cross Street 4C/157	810
Riverside Drive 4B/077-1	402
Greenfield Drive 7D/196	718
Waterville Drive 7D/129	532
Belmont Drive 6D/286	1,753
Daniel Webster Highway 7E/056	313
Davis Road 6D/429-1	14
Northwood Drive 4C/116	254
Turkey Hill Road 4C/142	756
Greenfield Drive 7D/236	725
Wire Road 6C/208-1	109
Beacon Drive 5C/615	4,305
Waterville Drive 7D/166-3	316
Patten Road 6C/577-2	178
Christopher Road 4C/268	814
Wright Avenue 5D-1/05	431,632
Richard Road 6A-2/145	348
Sarah Drive 4C/099	4,026
Joppa Road 6C/292-1	5,580
Front Street 6D-1/075	106,476
Front Street 6D-1/076	3,507
Sandhill Drive 6C/272	3,688
Ministerial Drive 6D/480	2,209
Baboosic Lake Road 5C/469-2	437
Seaverns Bridge Road 3A/094	1,058
Forest Street 5C/288-1	224
Front Street 6E-1/015-1	2,285
Donald Street 6A-1/135	<u>3,305</u>
Total	52,510,630

1999 SUMMARY OF INVENTORY OF VALUATION

		<u>Assessed Valuation</u>	
		<u>Taxable</u>	<u>Total</u>
Land:	<u>Acres</u>		
Current use	4,643.61	494,851	
Residential	7,883.64	270,938,638	
Commercial/industrial	<u>2,609.84</u>	<u>81,361,562</u>	
Total taxable land	15,137.09	352,795,051	352,795,051
Tax exempt and non taxable			40,236,300
Buildings:			
Residential		634,027,977	
Manufactured housing		3,774,600	
Commercial/industrial		<u>227,286,123</u>	
Total of taxable buildings		865,088,700	865,088,700
Tax exempt and non taxable			65,803,200
Public utilities:			
Water		2,492,900	
Gas		3,327,300	
Electric		<u>13,736,000</u>	
Total public utilities		<u>19,556,200</u>	<u>19,556,200</u>
Total valuation before exemptions		1,237,439,951	1,343,479,451
Exemptions:	<u>Number</u>		
Blind	8	120,000	
Elderly	81	4,939,900	
Disabled	5	148,100	
Paraplegic	3	501,600	
Handicapped	<u>1</u>	<u>5,200</u>	
Total exemptions	98	<u>5,714,800</u>	
Net valuation on which municipal, county and local school tax rates are computed		1,231,725,151	
Less public utilities		<u>19,556,200</u>	
Net valuation on which state school tax rate is computed		1,212,168,951	

NET ASSESSED VALUATION HISTORY

<u>Year</u>	<u>Net Assessed Valuation</u>	<u>Ratio</u>	<u>Estimated 100% Valuation</u>
1999	1,231,725,151	C	C
1998	1,191,204,781	87%	1,369,200,898
1997	1,148,689,607	92%	1,248,575,660
1996	1,094,869,695	96%	1,140,489,266
1995 B	1,071,829,370	97%	1,104,978,732
1994	1,116,283,912	95%	1,175,035,697
1993 A	1,140,969,487	94%	1,213,797,327
1992	1,634,805,805	134%	1,220,004,332
1991	1,631,537,851	123%	1,326,453,537
1990	1,623,054,803	105%	1,545,766,479
1989 B	1,609,532,654	100%	1,609,532,654
1988	628,790,284	42%	1,497,119,724
1987	590,884,826	43%	1,374,150,758
1986	536,460,879	47%	1,141,406,126
1985	476,434,301	58%	821,438,450
1984	433,028,396	69%	627,577,386
1983	403,180,435	73%	552,301,966
1982	388,767,938	77%	504,893,426
1981	363,434,663	81%	448,684,769
1980	359,864,537	87%	413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

C - Not yet available

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 1999**

Appropriations

Election and voter registration	17,300
Property revaluation	214,160
Legal expense	93,000
Community development	532,215
General government building maintenance	206,667
Other general government	1,078,809
Police	2,734,147
Fire and ambulance	2,628,186
Emergency management	10,604
Other public safety	352,881
Public works administration	156,444
Highways and streets	1,672,114
Other highways and streets	327,388
Solid waste disposal	434,049
Sewage collection and disposal	2,426,037
Health agencies	70,104
Welfare administration and direct assistance	70,411
Parks and recreation	596,140
Library	869,341
Patriotic purposes	16,950
Other culture and recreation	150,000
Conservation	5,270
Principal - long-term bonds and lease obligations	893,956
Interest - long-term bonds and lease obligations	361,193
Interest - tax anticipation notes	1
Machinery, vehicles, and equipment	370,265
Buildings	90,160
Improvements other than buildings	485,360
Transfer to capital reserve funds	1,791,000
Total appropriations	<u>18,654,152</u>

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 1999**

Estimated Revenues

Timber yield taxes	8,000
Land use change tax	300,000
Excavation activity tax	1,000
Cable television franchise tax	145,750
Interest and penalties on delinquent taxes	144,775
Motor vehicle permit fees	3,000,000
Building permits	210,000
Other licenses and permits	152,117
Federal grants	48,421
State shared revenue	209,919
State meals and rooms tax distribution	452,278
State highway block grant	367,304
State water pollution grants	118,221
Other state grants	4,121
Charges for services	4,244,691
Sale of municipal property	30,500
Interest on deposits and investments	736,200
Payments in lieu of taxes	4,000
Trust funds	3,000
General Fund fund balance	1,025,000
Other sources	302,747
Total estimated revenues	11,508,044

Property Tax Assessed

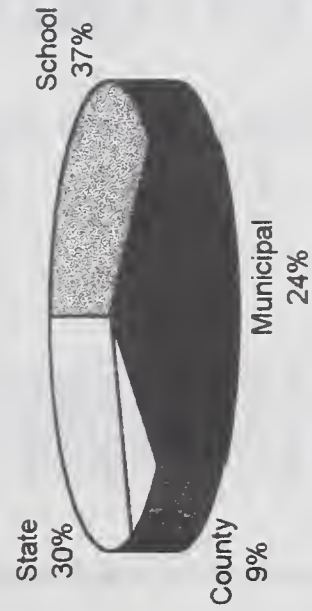
Total appropriations	18,654,152
Total estimated revenues	11,508,044
Net municipal appropriations	7,146,108
Tax overlay	68,248
War service tax credits	157,400
Net municipal assessment	7,371,756
Net local school assessment	11,076,343
Net county assessment	2,610,807
State education assessment	9,070,618
Total municipal, local school, and county assessments	30,129,524

**STATEMENT OF APPROPRIATIONS
ESTIMATED REVENUES AND PROPERTY TAXES
ASSESSED FOR 1999**

	<u>Tax Rate Computation</u>		
	<u>Assessment</u>	<u>Assessed Valuation (\$1,000's)</u>	<u>Tax Rate*</u>
Municipal	7,371,756	1,231,725.151	5.99
Local school	11,076,343	1,231,725.151	8.99
County	2,610,807	1,231,725.151	2.12
State education	9,070,618	1,212,168.951	7.48
Total	30,129,524		24.58

* Tax rate = assessment divided by property valuation

1999 Property Tax Rate



STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 1999

	Encumbrances July 1, 1998	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances and Carryovers	Variance Favorable (Unfavorable)
<u>General Fund</u>							
Property tax	0	5,688,814	0	5,688,814	5,712,205	0	23,391
Cable television franchise tax	0	32,800	0	32,800	70,606	0	37,806
Current use tax	0	200,000	0	200,000	284,921	0	84,921
Other taxes	0	19,000	0	19,000	13,020	0	(5,980)
Interest on delinquent taxes	0	250,575	0	250,575	198,157	0	(52,418)
Tax overlay	0	(991,531)	0	(991,531)	(516,491)	0	475,040
State revenue sharing	0	924,355	0	924,355	749,106	0	(175,249)
Highway block grant	0	372,001	0	372,001	354,392	0	(17,609)
COPS data terminal grant	0	0	57,135	57,135	0	57,135	0
COPS domestic violence grant	0	0	53,333	53,333	41,868	11,100	(365)
Drug Task Force grant	0	41,325	0	41,325	42,477	0	1,152
Other intergovernmental revenues	0	28,118	29,958	58,076	49,582	15,596	7,102
Planning Board fees	0	28,000	0	28,000	31,595	0	3,595
Building permits	0	210,000	0	210,000	166,764	0	(43,236)
Auto registrations	0	2,800,000	0	2,800,000	3,106,762	0	306,762
State auto registration agent fees	0	49,000	0	49,000	51,114	0	2,114
Other licenses and permits	0	69,169	0	69,169	74,137	0	4,968
Ambulance fees	0	230,000	0	230,000	207,566	0	(22,434)
Police traffic details	0	106,095	0	106,095	218,793	0	112,698
Administrative cost allocation to Sewer Fund	0	171,520	0	171,520	171,520	0	0
Equipment Maintenance cost allocation to Solid Waste Disposal Fund	0	27,392	0	27,392	27,392	0	0
Day Camp registrations	0	121,000	0	121,000	99,527	0	(21,473)
Recreation programs	0	20,000	0	20,000	32,635	0	12,635
Engineering plan review	0	12,500	0	12,500	35,893	0	23,393
Other charges for service	0	61,905	0	61,905	62,989	0	1,084
Interest on deposits and investments	0	620,000	0	620,000	687,763	0	67,763
Griffin Park development donations	0	0	101,202	101,202	12,072	10,290	(78,840)
Donations of property	0	0	95,382	95,382	0	0	(95,382)
Insurance premium rebates	0	303,000	0	303,000	202,562	0	(100,438)
Sales of property and equipment	0	30,000	0	30,000	14,022	0	(15,978)
Building rentals	0	29,200	0	29,200	29,425	0	225
Other miscellaneous revenues	240	73,650	15,640	89,530	173,077	3,479	87,026
Total General Fund	240	11,527,888	352,650	11,880,778	12,405,451	97,600	622,273

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 1999

	Encumbrances July 1, 1998	Revenue Budget	RSA 31:95-b Grants	Adjusted Budget	Actual Revenues	Encumbrances and Carryovers	Variance Favorable (Unfavorable)
<u>Sewer Fund</u>							
Intergovernment revenues	0	121,490	0	121,490	254,318	0	132,828
Sewer rents - residential	0	570,000	0	570,000	583,652	0	13,652
Sewer rents - commercial	0	190,000	0	190,000	202,036	0	12,036
Sewer rents - industrial	0	2,600,000	0	2,600,000	2,623,476	0	23,476
Compost sales	0	50,000	0	50,000	108,548	0	58,548
Contractual sludge composting	0	360,000	0	360,000	434,437	0	74,437
Other charges for service	0	11,850	0	11,850	12,927	0	1,077
Private grants	97,301	3,215	67,659	168,175	(84,493)	0	(252,668)
Interest on deposits and investments	0	40,000	0	40,000	77,657	0	37,657
Other miscellaneous revenues	0	2,030	0	2,030	2,963	0	933
Total	97,301	3,948,585	67,659	4,113,545	4,215,521	0	101,976
<u>Fire Protection Area Fund</u>							
Hydrant Rentals	0	38,000	0	38,000	38,424	0	424
Other revenues	0	1,700	0	1,700	1,778	0	78
Total	0	39,700	0	39,700	40,202	0	502
<u>Solid Waste Disposal Fund</u>							
Property tax	0	922,311	0	922,311	922,311	0	0
Sale of recycled materials	0	30,000	0	30,000	25,010	0	(4,990)
Dump fees	0	475,000	0	475,000	575,962	0	100,962
Interest on deposits and investments	0	16,000	0	16,000	20,638	0	4,638
Total	0	1,443,311	0	1,443,311	1,543,921	0	100,610
<u>Cable Television Fund</u>							
Cable television franchise tax	0	57,200	0	57,200	58,000	0	800
Private grants	0	0	210,000	210,000	46,556	153,444	(10,000)
Other revenue	0	800	0	800	4,606	0	3,806
Total	0	58,000	210,000	268,000	109,162	153,444	(5,394)

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 1999

	<u>Encumbrances July 1, 1998</u>	<u>Revenue Budget</u>	<u>RSA 31:95-b Grants</u>	<u>Adjusted Budget</u>	<u>Actual Revenues</u>	<u>Encumbrances and Carryovers</u>	<u>Variance Favorable (Unfavorable)</u>
<u>DARE Fund</u>							
Private grants	0	5,800	0	5,800	11,401	0	5,601
Interest on deposits and investments	<u>0</u>	<u>200</u>	<u>0</u>	<u>200</u>	<u>131</u>	<u>0</u>	<u>(69)</u>
Total	0	6,000	0	6,000	11,532	0	5,532
<u>Heritage Trail Fund</u>							
Private grants	0	0	0	0	0	0	0
Interest on deposits and investments	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4</u>	<u>0</u>	<u>4</u>
Total	0	0	0	0	4	0	4
<u>Naticook Day Camp Fund</u>							
Interest on deposits and investments	0	400	0	400	556	0	156
<u>Library Fund</u>							
Charges for service	0	18,600	0	18,600	19,847	0	1,247
Other revenues	<u>0</u>	<u>3,000</u>	<u>0</u>	<u>3,000</u>	<u>14,335</u>	<u>0</u>	<u>11,335</u>
Total	<u>0</u>	<u>21,600</u>	<u>0</u>	<u>21,600</u>	<u>34,182</u>	<u>0</u>	<u>12,582</u>
TOTAL REVENUE	97,541	17,045,484	630,309	17,773,334	18,360,531	251,044	838,241
FROM (TO) SURPLUS	<u>423,266</u>	<u>1,013,056</u>	<u>800,000</u>	<u>2,236,322</u>	<u>(228,862)</u>	<u>1,073,528</u>	<u>1,391,656</u>
GRAND TOTAL	520,807	18,058,540	1,430,309	20,009,656	18,131,669	1,324,572	553,415

**STATEMENT OF EXPENDITURES AND ENCUMBRANCES COMPARED TO APPROPRIATIONS
YEAR ENDED JUNE 30, 1999**

	Encumbrances July 1, 1998	Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances & Carryovers June 30, 1998	RSA 31:95-b Carryovers June 30, 1999	Total Commitments	Variance Favorable (Unfavorable)
<u>General Fund</u>									
General Government	12,221	780,221	197,627	990,069	1,004,771	2,292	9,226	1,016,289	(26,220)
Assessing	2,250	204,679	0	206,929	196,833	41,597	0	238,430	(31,501)
Fire	8,340	2,259,257	350	2,267,947	2,160,782	3,861	105	2,164,748	103,199
Police	3,367	2,710,571	131,708	2,845,646	2,814,066	42,125	39,442	2,895,633	(49,987)
Communications	0	362,399	0	362,399	283,661	26,100	0	309,761	52,638
Ambulance	0	341,717	10,000	351,717	315,022	0	1,331	316,353	35,364
Public Works Administration	1,000	254,101	0	255,101	247,039	900	0	247,939	7,162
Highway	313,178	2,336,064	90	2,649,332	2,202,097	446,825	90	2,649,012	320
Parks and Recreation	0	589,607	225	589,832	552,995	605	0	553,600	36,232
Library	15,287	796,634	0	811,921	709,395	38,811	0	748,206	63,715
Equipment Maintenance	0	278,838	0	278,838	280,907	2,225	0	283,132	(4,294)
Buildings & Grounds	0	216,319	0	216,319	211,812	12,332	0	224,144	(7,825)
Community Development	6,203	525,206	12,286	543,695	554,864	3,450	1,234	559,548	(15,853)
Town Clerk/Tax Collector	0	285,203	0	285,203	263,190	5,068	0	268,258	16,945
Welfare	0	146,623	364	146,987	143,124	0	57	143,181	3,806
Debt Service	0	650,449	0	650,449	650,447	0	0	650,447	2
Total General Fund	361,846	12,737,888	352,650	13,452,384	12,591,005	626,191	51,485	13,268,681	183,703
<u>Sewer Fund</u>									
Wastewater Treatment	145,245	3,102,792	867,659	4,115,696	3,355,680	489,696	0	3,845,376	270,320
Debt Service	0	634,616	0	634,616	634,616	0	0	634,616	0
Total	145,245	3,737,408	867,659	4,750,312	3,990,296	489,696	0	4,479,992	270,320
<u>Fire Protection Area Fund</u>									
Hydrant Rentals	0	42,500	0	42,500	49,891	0	0	49,891	(7,391)
<u>Solid Waste Disposal Fund</u>									
Solid Waste Disposal	13,716	1,443,311	0	1,457,027	1,374,025	3,756	0	1,377,781	79,246
<u>Cable Television Fund</u>									
Cable Television	0	58,000	210,000	268,000	83,401	1,020	152,424	236,845	31,155

<u>DARE Fund</u>									
DARE	0	6,000	0	6,000	11,261	0	0	11,261	(5,261)
<u>Heritage Trail Fund</u>									
Heritage Trail	0	633	0	633	0	0	0	0	633
<u>Naticook Day Camp Fund</u>									
Wasserman Park Improvements	0	11,200	0	11,200	7,600	0	0	7,600	3,600
<u>Library Fund</u>									
Library	0	21,600	0	21,600	24,190	0	0	24,190	(2,590)
GRAND TOTALS	520,807	18,058,540	1,430,309	20,009,656	18,131,669	1,120,663	203,909	19,456,241	553,415
						710,353			
						410,310			
						<u>1,120,663</u>			

TAX RATE HISTORY

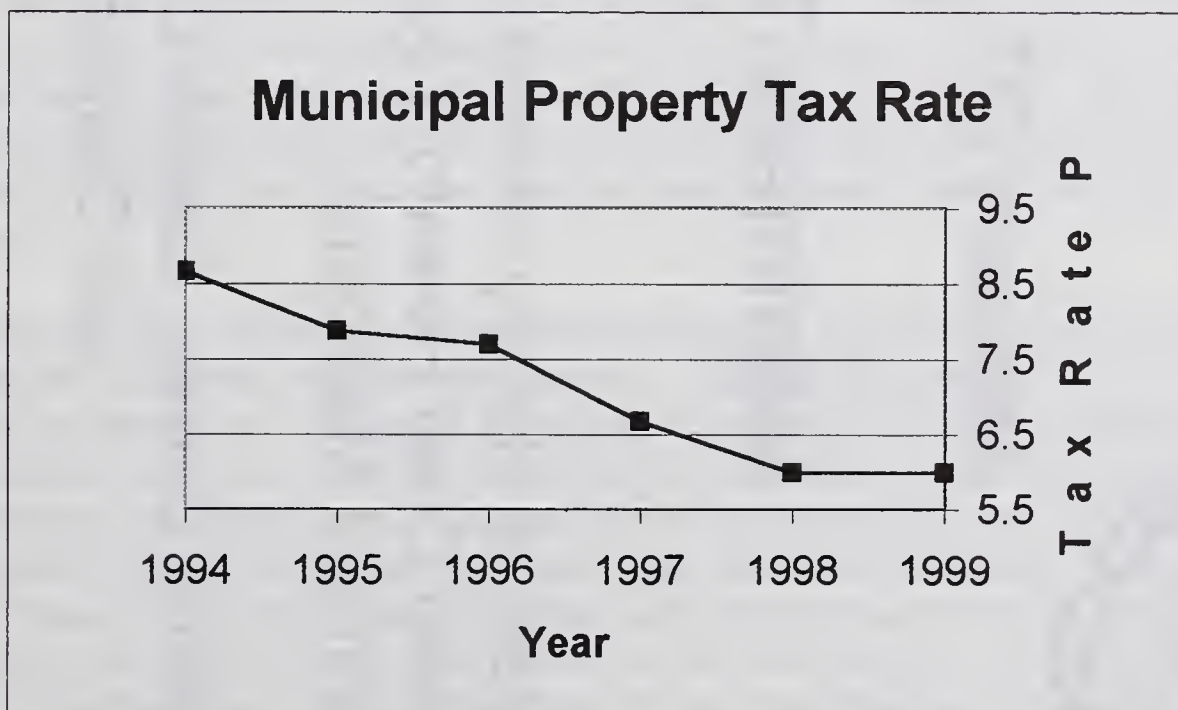
<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>State</u>	<u>Total</u>	<u>Ratio</u>	<u>Equalized</u>
1999 A	8.99	5.99	2.12	7.48	24.58	D	D
1998	22.82	6.00	2.14	-	30.96	87%	26.94
1997	22.19	6.68	2.20	-	31.07	92%	28.58
1996	22.09	7.70	2.37	-	32.16	96%	30.87
1995 B	21.44	7.87	2.50	-	31.81	97%	30.86
1994	19.83	8.67	2.39	-	30.89	95%	29.35
1993 C	18.98	7.44	2.39	-	28.81	94%	27.08
1992	12.61	4.22	1.61	-	18.44	134%	24.71
1991	12.71	4.14	1.59	-	18.44	123%	22.68
1990	11.24	4.15	1.54	-	16.93	105%	17.78
1989 B	11.46	4.16	1.37	-	16.99	100%	16.99
1988	27.63	8.61	2.39	-	38.63	42%	16.22
1987	23.77	7.42	2.99	-	34.18	43%	14.70
1986	22.92	6.59	2.14	-	31.65	47%	14.88
1985	22.19	5.61	2.05	-	29.85	58%	17.31
1984	21.83	5.35	1.97	-	29.15	69%	20.11
1983	21.10	6.39	1.99	-	29.48	73%	21.52
1982	19.90	6.70	1.60	-	28.20	77%	21.71
1981	20.90	6.70	1.40	-	29.00	81%	23.49
1980	19.00	6.20	1.30	-	26.50	87%	23.06

A - Reflects new state school tax and education adequacy grants

B - Reflects property revaluation

C - Reflects general 30% valuation reduction

D - Not yet available





Merrimack Fire Department History Awareness Forum

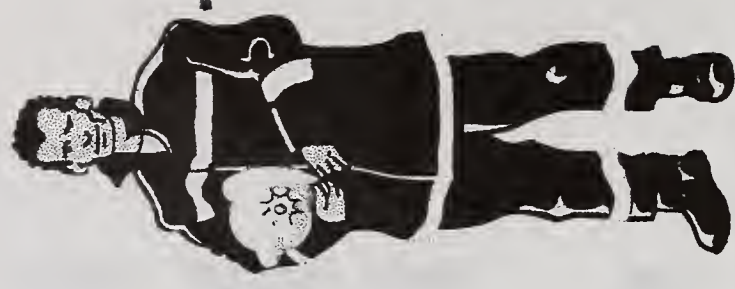
January 27, 1999 Wednesday 7:30 PM

Merrimack Town Hall--Court Room

75 Years of History Shared by Chief Charles Hall and
Assistant Chief Howard Young with past Merrimack Fire
Department Members:

Marty Carrier, Joseph Comer, Frank Hall, Fay Reed
and Clarence Worster

Sponsored by the
Merrimack Historic District Commission



1999 Annual Report Of The
Town Clerk/Tax Collector's Office
Submitted by Diane Pollock
Town Clerk/Tax Collector

1999 brought several changes to the department. Education funding and tax collection, a new license plate issue for passenger vehicles, boat registrations, new employees, and preparations for Y2K were several areas that the department was busy with.

Passage of a statewide property tax to resolve "The Education Funding Issue" made significant changes to the way education is funded. The debates during the legislative process as to how this funding would occur, and the implications to property owners proved confusing and caused many questions by property owners. The final plan for this funding resulted in lower property taxes for our residents. How long this plan will stay in effect is uncertain. There are legal challenges and legislation pending to change this system, and I'm sure we will see another year of uncertainty, confusion, and questions on this issue.

A continued strong economy marked 1999 as another year of record collections. For the first time, this year's auto registration revenues topped the three million-dollar mark, and strong collections in property taxes were evidenced with only one property being tax deeded this year.

The new license plate issue for passenger vehicles began in January. All passenger vehicles with regular passenger plates were required to obtain the new plates. This plate issue proved challenging, and the staff worked extremely hard to ensure this process was as smooth as possible. For your information, the postage costs to mail all of the license plates were paid by the State of NH. Many towns with mail-in services were strong voiced with the state in our concerns over our ability to continue mail-in services and the costs associated with mailing license plates. As a result of our concerns, we were successful in having the postage costs paid by the state. The plate issue for other types of plates, such as handicapped, commercial, etc. will begin next year.

During the year several events worthy of noting occurred. We were approved by the state as an official boat licensing agent. Training occurred in July and we began issuing boat registrations. We once again coordinated with the New Hampshire Job Training Council and worked with four students for a six week period during the summer. I completed and graduated from the New Hampshire City and Town Clerks' certification program and am now a NH certified Town Clerk/Tax Collector. The department purchased a DocStar imaging system with monies approved in last year's budget, and scanning and archiving of the Town records was begun. In August, the department welcomed two new employees, Tracy Linker and Maureen Covell.

In October the conversion to a Y2K computer system was started. The conversion began with the town clerk aspect of the work; mainly auto registrations and dog licensing. In December the tax collection conversion was accomplished and our conversion was completed. We would like to thank all of our customers for their patience and understanding as we learn this new system.

I would like to extend a special thank you to the staff, Linda Hall, Janet Killpartrick, Nancy Deslauriers, Tracy Linker and Maureen Covell, and part-timer Ruth Liberty for their hard work and dedication through the challenges of this year. It is their efforts that make the operations of the department and their service to you, our customers, so successful.

Staff

Diane Pollock, Town Clerk/Tax Collector

Linda Hall, Deputy Town Clerk/Tax Collector

Maureen Covell
Nancy Deslauriers
Janet Killpartrick
Tracy Linker

Office Hours

Monday - Friday 8:30A.M. to 4:30 P.M.

Monday Evenings - 2nd and 4th of each month
8:30 A.M. to 7:00 P.M.

Phone: 424-3651

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 1999**

Uncollected Taxes		Levies of	
Beginning of Fiscal Year:	1999	1998	Prior
Property Taxes		3,354,133.37	
Residential Sewer		44,049.88	
Land Use Change Taxes			10,250.00
Yield Taxes			7,903.00
Hydrant		2,377.00	
Commercial Sewer		6,881.04	12,029.44
In Lieu of Taxes		1,960.00	
Taxes Committed to Collector			
During Fiscal Year			
Property Taxes	19,049,599.00	18,463,209.00	
Residential Sewer	297,744.80	288,937.59	
Land Use Change Taxes		344,921.00	
Yield Taxes		7,633.00	
Hydrant	21,237.00	16,474.00	
In Lieu of Taxes		1,947.00	
Commercial Sewer	23,854.95	177,720.84	
Jeopardy Tax			
Excavation Activity Tax		1,480.00	
Added Taxes:			
Property Taxes		8,611.00	1,404.00
Residential Sewer		134.00	134.00
Overpayments:			
Property Taxes	400.00	132,789.94	672.00
Residential Sewer		4,752.08	
Hydrant		21.00	
Yield Taxes			
Current Use			
Commercial Sewer		617.42	
Interest Collected on Delinquent Taxes	11.30	91,991.55	903.01
Penalties Collected on			
Property Taxes		8,692.00	49.00
Other Taxes		1,219.50	542.25
Property Tax Prepayments	1,197.00	(434.57)	(672.00)
Total Debits	19,391,044.05	22,950,117.64	33,214.70

**Tax Collector's Report
Summary of Tax Accounts
Fiscal Year Ended June 30, 1999**

Uncollected Taxes		Levies of	
Beginning of Fiscal Year:	1999	1998	Prior
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Residential Sewer	297,744.80	288,937.59	
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Hydrant	21,237.00	16,474.00	
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Commercial Sewer	23,854.95	177,720.84	
Jeopardy Tax			
Excavation Activity Tax		1,480.00	
Added Taxes:			
Property Taxes		8,611.00	1,404.00
Residential Sewer		134.00	134.00
Overpayments:			
Property Taxes	400.00	132,789.94	672.00
Residential Sewer		4,752.08	
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Yield Taxes			
Current Use			
Commercial Sewer		617.42	
Interest Collected on Delinquent Taxes	11.30	91,991.55	903.01
Penalties Collected on			
Property Taxes		8,692.00	49.00
Other Taxes		1,219.50	542.25
Property Tax Prepayments	1,197.00	(434.57)	(672.00)
Total Debits	19,391,044.05	22,950,117.64	33,214.70

**Tax Collector's Report
Summary of Tax Lien Accounts
Fiscal Year Ended June 30, 1999**

	1999	Levies of 1998	Prior
Balance of Unredeemed Taxes Beginning of Fiscal Year		419,770.89	254,642.17
Tax Liens Executed to Town During Fiscal Year	405,250.09	10,004.17	
Interest Collected After Lien Execution	311.57	15,969.87	75,156.92
Collected Redemption Costs		3,643.02	4,132.46
Total Debits	405,561.66	449,387.95	333,931.55
Remittance to Treasurer During Fiscal Year: Redemptions	39,841.56	198,865.27	233,793.55
Interest and Costs (After Lien Execution)	311.57	19,612.89	79,289.38
Abatement of Unredeemed		124.67	1,487.46
Deeded to Town During Year (Taxes, Interest, & Costs)		203.57	47.30
Unredeemed Taxes End of Fiscal Year	365,507.09	230,581.55	19,313.86
Total Credits	405,660.22	449,387.95	333,931.55

Town Clerk's Report

June 30, 1999

COLLECTIONS

Auto Registrations	\$3,109,114.00
Bad Check Handling Fee	1,250.00
Boat Registrations	411.56
Boat Agent Fee	15.00
Certified Copies	2,112.00
Civil Forfeitures	930.00
Dog Licenses	19,379.00
Marriage Licenses	6,210.00
Miscellaneous Receipts	2,049.23
Cash Over	24.00
Parking Fines	200.00
Cash Short	(259.25)
Title Applications	10,630.00
Town Agent Fee	51,114.00
U.C.C. Filings	11,980.91

TOTAL COLLECTIONS	<u>\$3,215,178.45</u>
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TOTAL REMITTED TO TREASURER	<u>\$3,215,178.45</u>
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**BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1999**

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
OCT. 1998				
1	BOSTON, MA	JAMES ANTHONY	JAMES OGORCHOCK	ANNA OGORCHOCK
1	NASHUA	LAUREN ELIZABETH	TIMOTHY CARDOZA	KAREN CARDOZA
2	NASHUA	TAYLOR ALEXIS	JOHN BLADES	AMY BLADES
3	NASHUA	ZACHARY LEE	ERIK HANSEN	HEATHER HANSEN
3	NASHUA	RYAN CAMPBELL	JAMES ALLEN	KELLY ALLEN
6	NASHUA	C. J. KONG	CHOR MOUA	NA MOUA
10	NASHUA	DAVID THOMAS	GREGORY VACCARO	MARGARET VACCARO
12	NASHUA	ADRIA	ELIJAH OBONYO	JOSEPHINE OBONYO
13	NASHUA	DANIELLE RACHEL	WILLIAM D'ANDREA	MARCI D'ANDREA
13	NASHUA	MELISSA SPENCER	ROBERT JORDAN	KAREN JORDAN
17	NASHUA	SEAN CONNOR	ROBERT SYLVESTER	LEAH SYLVESTER
19	NASHUA	CHASE HUNTER	STEVEN CHAMBERLIN	HEATHER FRYE
20	LAWRENCE, MA	RYAN DAVID	MICHAEL BOEHM	WENDY BOEHM
20	NASHUA	HANNAH EVELYN	BRIAN DEAN	JODY DEAN
24	NASHUA	JACOB DALTON	WILLIAM BREEN	LORI BREEN
25	NASHUA	SAMANTHA LYNN	PATRICK GOODRIDGE	BOBBIE GOODRIDGE
28	NASHUA	KIMBERLY PAIGE	TIMOTHY ROY	BARBARA ROY
31	MANCHESTER	JUSTIN THOMAS	ROBERT WEISER	DOREEN WEISER
31	NASHUA	JULIA MARIE	WARREN LEDOUX	SARA LEDOUX
NOV.				
1	NASHUA	GRACE HUIYI	GANG LOU	YAN LOU
1	MANCHESTER	EMMA STEFANEY	DAVID NISBET	KAREN NISBET
1	MANCHESTER	ABIGAIL STEFANEY	DAVID NISBET	KAREN NISBET
1	NASHUA	STEPHEN	ROBERT ADDISS	ANNA ADDISS
		CHRISTOPHER		
1	NASHUA	ELISE DANIELLE	JAMES JOLLY	ANNA JOLLY

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
3	BOSTON, MA	GWENDOLYN AUTUMN	EARL POWER	HEATHER POWER
4	NASHUA	KRISTEN CAITLYN	FRANK SHAFFER	JUSTINE SHAFFER
5	NASHUA	KERRIGAN CHRISTINE	JOSEPH ISABELLE	CHRISTINE ISABELLE
5	NASHUA	MEGAN CLAIRE	DAVID ROSEN	CLAIRE ROSEN
5	MANCHESTER	ALEXANDER WILLIAM	ANDREW KUROWSKI	ANNE KUROWSKI
6	NASHUA	SAMANTHA ANN	GERALD O'CONNOR	ANN O'CONNOR
10	MANCHESTER	APRIL JEWEL	ARTHUR MERCIER	MARILYN MERCIER
10	NASHUA	EMILY DAWN	DONALD ECKERT	ELIZABETH ECKERT
14	NASHUA	SAMANTHA PAIGE	MARK SHEEHY	SUSAN SHEEHY
14	MANCHESTER	MICHAEL CHARLES	MARC GOMES-CASSERES	LOUISE GOMES-CASSERES
15	NASHUA	NICHOLAS DEFOREST	RICHARD KERN	KELLY KERN
19	NASHUA	DANICA TERESA	THOMAS MEADE	ELIZABETH MEADE
21	NASHUA	EMMA MARIE	CHRISTOPHER FAY	LARAINÉ FAY
21	NASHUA	CARLI ELIZABETH	GARY PELLETIER	JULIANNE PELLETIER
23	NASHUA	JOHN PATRICK	JOHN O'NEIL	DAWN O'NEIL
24	MANCHESTER	TYLER CHRISTOPHER	ROBERT ROHR	CHRISTINE ROHR
24	MANCHESTER	ELIZABETH ANN	RUSSELL MORIN	NANCY MORIN
26	NASHUA	JACK LARCOM	JEFFREY FEENEY	KRISTEN FEENEY
27	NASHUA	ELIANA NICOLE	GREGORY JOHNSON	LESLIE JOHNSON
27	DERRY	KRISTIN EILEEN	GLEN FULLERTON	JEANNE FULLERTON
27	NASHUA	ROBERT ERIC	ERIC SMITH	JODI SMITH
DEC.				
3	NASHUA	JORDYN NICHOL	MICHAEL MCKEON	STEPHANIE MCKEON
9	NASHUA	NICHOLAS STEVEN	STEVEN MILLS	LINDA MILLS
15	NASHUA	ALEXIS MARIE	MOHAMMAD ISLAM	MICHELLE ISLAM
16	NASHUA	JORDAN ALICE	RONALD CHAMPAGNE	ROBYN CHAMPAGNE
16	MANCHESTER	IAN DANA	JOHN DOTEN	ILLEANA BLANCO
19	NASHUA	ANDREW RICHARD	SCOTT HURD	JOY HURD
20	NASHUA	SAMANTHA LEIGH	KENNETH KARAM	JOANN KARAM
22	NASHUA	EMILY SARA	BRIAN GAY	CHRISTINE GAY
23	MANCHESTER	BENJAMIN JOSEPH	JAY PAGE	JENNIFER PAGE

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
24	NASHUA	JONATHAN CHRISTOPHER	CHRISTOPHER KNAUER	KATHLEEN KNAUER
27	NASHUA	KEELAN NOAH	KEITH MACKENZIE	GWYNNETH MACKENZIE
27	NASHUA	AMY ELIZABETH	JOSEPH ARENA	JEANNE ARENA
28	NASHUA	DREW RICHARD	DANIEL SYDORIAK	REBECCA SYDORIAK
30	NASHUA	BRIANNA TERESA	JEROLD SHELLEY	MAUREEN SHELLEY
JAN. 1999				
2	NASHUA	HOLLEY ALEXANDRA	JOHN BLACK	KRISTEN BLACK
5	NASHUA	JAMES NICHOLAS	RICHARD MELLO	STACEY MELLO
5	NASHUA	EMILY CLARA	DAVID CHAPEK	MARY RASMUSSEN
9	NASHUA	HENRY CHARLES	HENRY STEPHAN	KATHLEEN STEPHAN
10	NASHUA	PETER IBRAHIM	IBRAHIM ELHAJJAR	MELISSA ELHAJJAR
11	NASHUA	CHANTAL LYNN	PETER ROBERTS	CHERRI ROBERTS
13	NASHUA	ADRIANA KATE	SEAN LACEY	SHARI LACEY
13	NASHUA	PEYTON MONTGOMERY	MICHAEL DESROCHERS	TRACEY DESROCHERS
14	NASHUA	CHRISTOPHER JAMES	DANIEL MCELHINNEY	GUYLAINE MCELHINNEY
16	CONCORD	CAMERON JAMES	JAMES MICHALOWSKI	STEPHANIE MICHALOWSKI
18	NASHUA	ALYSSA MICHELLE	PETER PENNEY	JULLIE PENNEY
19	NASHUA	NICOLE LINDSEY	FRANK LITTLE	JODY LITTLE
19	NASHUA	JACOB CARL	DARREN MARDEN	HILORY MARDEN
21	NASHUA	KATHERINE CLAIRE	FREDERICK TIBBITTS	KELLY TIBBITTS
25	NASHUA	EMILY ELIZABETH	JAMES MORAN	JANET MORAN
25	MANCHESTER	KYLE ALLEN	JOHN ANNICK	KELLY ANNICK
25	NASHUA	JAROD MICHAEL	MARC BLANCHETTE	KIMBERLY BLANCHETTE
25	NASHUA	CAMERON JAMES	CORTNEY GRACE	RONDA GRACE
26	NASHUA	RYAN MAHONEY	CLARK HOUX	MAUREEN HOUX
27	NASHUA	KAYLYN JANE	BRIAN PAQUETTE	RHONDA PAQUETTE
28	NASHUA	DARIA ALEXIS	JASON JOHNSON	CHERI JOHNSON
31	NASHUA	VICTORIA CATHERINE	STEVEN ANDERSON	CHERYL ANDERSON

FEB.

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
1	MANCHESTER	AMIRA ROZA	TIMOTHY GRZYWACZ	DONNA GRZYWACZ
3	NASHUA	AVERY MICHAEL	E. PAULSON	CHERYL PAULSON
4	NASHUA	RYAN BRUCE	ALAN CHAMPAGNE	ALLYSON CHAMPAGNE
5	NASHUA	MOLLIE CLAIRE	GREGORY GARDNER	LAURA GARDNER
5	NASHUA	LIANNA KIRSTEN	ROLAND KLINGER	DEENA KLINGER
6	NASHUA	SEAN ANDREW	SCOTT BURLEY	CARA BURLEY
8	NASHUA	SARAH GINETTE	STEVE DOYON	DEBRA DOYON
10	NASHUA	TRACE ANDREW	MICHAEL HENNAS	MICHELE HENNAS
11	NASHUA	JACOB MICHAEL	JOHN MCCULLY	KATHY MCCULLY
11	NASHUA	NICHOLAS MICHAEL	MICHAEL DUTTON	SHANNON DUTTON
11	NASHUA	LOGAN SCOTT	SCOTT ZINK	KRISTEN ZINK
11	MANCHESTER	LAUREN KATHLEEN	RICHARD HATFIELD	CHRISTINE HATFIELD
11	NASHUA	MARY LYNNE	MARK PARKER	TERESA PARKER
13	PETERBOROUGH	AMANDA ROSE	JOHN SVEDBERG	MARY JO PEDERSEN
17	NASHUA	MCKENNA ROSE	MICHAEL DEMONTE	TRACY DEMONTE
18	NASHUA	THOMAS ROBERT	JOHN MULVEY	RUTH MULVEY
20	NASHUA	JAMES MICHAEL	ROBERT WALLACE	DAWN WALLACE
20	NASHUA	NOAH ISAAC	KEITH OLEWINE	DOROTHY OLEWINE
23	NASHUA	TIFFANY ELIZABETH	ROBERT KNOWLES	JULIE KNOWLES
24	MANCHESTER	KALEY REBECCA	BRIAN JEAN	SHERYL JEAN
25	NASHUA	ALESHA MARIE	WILLIAM NORCROSS	PAULETTE NORCROSS
26	NASHUA	JACOB ALEXANDER	CHRISTOPHER TURNER	VALERIE TURNER
MARCH				
3	NASHUA	BRIANNE MARIE	ERIC NORDENGREN	HELENA NORDENGREN
4	NASHUA	NICHOLAS JAY	JAY FILTER	KELLY FILTER
5	NASHUA	GARRETT ALEXANDER	STEVEN BOYCE	LORI-ANN BOYCE
5	NASHUA	REBECCA ANN	PHILIP CASSADY	TRACEY CASSADY
6	NASHUA	LILY SIMONE	FREDERICK PARISI	REBECCA PARISI
6	NASHUA	NICHOLAS ROSS	DAVID FAVATA	KRISTEN FAVATA
6	MANCHESTER	KAITLIN RENEE	CHRISTOPHER CASTELL	MICHELLE CASTELL

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
7	NASHUA	CONNOR PATRICK	THOMAS CAHILL	ROXANNE CAHILL
8	NASHUA	PATRICK FRANCIS	FRANK MCGRATH	KAREN MCGRATH
9	MANCHESTER	JOHN ROCKWELL	JOHN TIANO	MICHELE TIANO
10	NASHUA	KATERINA ERDMANN	CHARLES LUTZ	MARINA LUTZ
11	NASHUA	AIMEE ELIZABETH	DAVID FRANCE	MARY BETH FRANCE
11	NASHUA	CAROLINE ROSE	THOMAS PITTEN	KATHRYN PITTEN
12	NASHUA	MELISSA LYNN	BERNARD HOLBERT	DEBRA HOLBERT
12	NASHUA	JESSE DALTON	JAMES KNUST	THEA KNUST
12	NASHUA	BREANNA JAYNE	TODD GLOVER	DANIELLE GLOVER
15	NASHUA	MIKAYLA CONWAY	JEFFREY STEIGERWALD	DEBORAH STEIGERWALD
16	NASHUA	TYLER WILLIAM	JEFFREY DENEILL	GRETCHEN DENEILL
17	NASHUA	JOHN DAVID	MARC LEVASSEUR	JULIE LEVASSEUR
18	NASHUA	KIANA RACHEL	PHILIP MORANO	DANIELLE MORANO
20	MANCHESTER	CHARLOTTE ANNE	CALVIN PERRY	BETH PERRY
21	NASHUA	BRITTANY ROSE	THOMAS HERRMANN	REBECCA HERRMANN
25	NASHUA	ZACHARY GABRIEL	RICHARD LADUE	JENNIFER LADUE
26	MANCHESTER	JUSTIN AIME	MICHAEL GAUDREAULT	CYNTHIA GAUDREAULT
26	MANCHESTER	KELSEY VIVIAN	THOMAS ADAMS	KATHRYN ADAMS
27	NASHUA	THOMAS JOSEPH	MARK MORIN	LAURA MORIN
27	NASHUA	MACLAINE DOUGLAS	DOUGLAS ROUSH	KIMBERLY ROUSH
27	MANCHESTER	ALEK MICHAEL	MICHAEL VOLANTE	LISA VOLANTE
28	MANCHESTER	TODD EDWARD	CRAIG STELLING	LYNN STELLING
29	NASHUA	ALLISON ANNA	RICK CHOUINARD	KIMBERLY CHOUINARD
29	NASHUA	JUSTIN PETER	TROY GRASSINI	KELLY GRASSINI
30	NASHUA	CURTIS JEFFREY	JEFFREY WIRBAL	MARYSE WIRBAL
30	NASHUA	EIREANN MCHUGH	ERIK KOLDEN	ANDREA KOLDEN
30	NASHUA	KACEY ANNE	STEVEN DESORT	BELINDA DESORT
APRIL				
4	NASHUA	MAEGHAN RENAE	JEFFREY SMITH	SHARON SMITH
5	MANCHESTER	ADAM LAWRENCE	MAC ROSENBAUM	MAURA ROSENBAUM
6	NASHUA	DEVIN FAITH	MATTHEW MULLEN	STACEY MULLEN

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
6	NASHUA	BRANDON LORAND	BELA SZABO	DIANNA SZABO
6	NASHUA	JESSICA LEEANN	BRUCE PARKER	TRACY PARKER
8	CONCORD	PARKER DANIEL	DANIEL GUIMOND	DIANE GUIMOND
12	NASHUA	JESSICA ANNETTE	JAMES GUISE	LOUISA GUISE
12	NASHUA	TYLER JOHN	MARK ROBIDOUX	JACQUELINE ROBIDOUX
13	NASHUA	AIDAN PATRICK	JOHN FOLEY	DEBORAH FOLEY
14	LOWELL, MA	JONATHAN FRANCIS	JOHN CLARK	KRISTIANNE CLARK
14	LOWELL, MA	JOSHUA STEVEN	JOHN CLARK	KRISTIANNE CLARK
14	NASHUA	MEGHAN JEAN	JASON KING	NANCY KING
15	NASHUA	OLIVIA HOPE	SETH COHEN	KARI COHEN
17	MANCHESTER	KENDRA ELLEN	TERRANCE HICKS	STACI BUCKLEY
19	NASHUA	ASHLEY MARIE	DAVID PARTIN	KARYN PARTIN
20	NASHUA	JAKE HENRY	KEVIN MICHALEWICZ	INGA MICHALEWICZ
21	NASHUA	OWEN WILDER	RICHARD HASTINGS	LINDA BOURQUE
22	NASHUA	BRENNAN CONALL	SCOTT MASER	CYNTHIA MASER
22	NASHUA	HANNAH LYNN	SCOTT MEYER	BETH MEYER
22	MANCHESTER	POOJA	AMIT AGRAWAL	KIRTI AGRAWAL
23	NASHUA	ANGELA MARIE	KEITH DEMANCHE	DONNA DEMANCHE
23	NASHUA	TUCKER MICHAEL	ERIC TWARDOSKY	JENNIFER TWARDOSKY
23	MANCHESTER	GARRICK MICHAEL	MICHAEL BERGER	SHARON BERGER
25	NASHUA	NICHOLAS JOHN	MARK DAILEANES	NICOLE DAILEANES
26	NASHUA	MILES CHRISTIAN	CHRISTIAN STRICKLER	SHARON FERNANDEZ RANA
28	NASHUA	MICHAELA JAYNE	WILLIAM BINNIG	RENA BINNIG
29	MANCHESTER	NICHOLAS DANTE	JOSEPH FICHERA	RITA HOULE
30	NASHUA	RICHARD CHARLES	RICHARD BIBEAULT	SAUNDRA BIBEAULT
MAY				
1	NASHUA	KYLE ANDREW	ANDREW JALBERT	JENNIFER JALBERT
1	MANCHESTER	JUSTIN ANTHONY	ANTHONY CERMENARO	ROSEMARIE CERMENARO
4	NASHUA	HUNTER VERONICA	JOSEPH SIMONSON	CHERYL SIMONSON
6	LEBANON	BRITTANY MARIE	DALE PRICE	KRISTI PRICE
6	MANCHESTER	ALIVIA LOVE CHASE	CHRISTOPHER GIBBONS	KATHLEEN GIBBONS

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
8	NASHUA	MORGAN ELIZABETH	RANDY GRUBAUGH	BETH GRUBAUGH
9	MANCHESTER	CONNOR LAUGHLIN	STEWART MORRISON	CECILIA MORRISON
12	MANCHESTER	JORDAN MICHAEL-LEE	TYRAN ATKINSON	DANIELLE CONTE
14	MANCHESTER	DEVIN DAVID	TIMOTHY KACHMAR	CHRISTINE KACHMAR
15	NASHUA	KYLE ANDREW	STEPHAN LECOMTE	ERICA LECOMTE
19	NASHUA	LAURA MARIE	RONALD ALLEN	BRENDA ALLEN
20	NASHUA	BENJAMIN JAKE	RICHARD KRAFT	CHRISTINA KRAFT
21	NASHUA	RAEANN LYDIA	DAVID VOSSBERG	JANET VOSSBERG
23	NASHUA	BRYAN SCOTT	SCOTT D'ORVAL	LISA D'ORVAL
23	NASHUA	ANTHONY JOSEPH	RALPH CASTIGLIONE	JOSEPHINE CASTIGLIONE
24	NASHUA	KAITLYN EVELYN	DANIEL BRADFORD	SUSAN BRADFORD
26	NASHUA	SYDNEY JOAN	SCOTT DUBOIS	KELLEY DUBOIS
27	NASHUA	RACHEL ANN	WILLIAM CANTWELL	JENNIFER CANTWELL
27	NASHUA	AMANDA MARIE	PAUL D'AMICO	DEBORAH D'AMICO
28	NASHUA	KYLE DAVID	MICHAEL MOQUIN	MAUREEN MOQUIN
28	NASHUA	CARISSA SIU-YUN	WAI YIM	CAROLINE YIM
29	MANCHESTER	JONAH ANDREW	RICHARD RUSSELL	DAWN RUSSELL

JUNE

1	NASHUA	CAMERON LUDOVIT	GERALD VAHE	ANDREA VAHE
2	MANCHESTER	MICHAEL JAMES	PETER HOUDE	MICHELE HOUDE
8	NASHUA	DAVID PAUL	PAUL MICALI	TRACY MICALI
8	NASHUA	KENT GARY	GARY DOW	MONIQUE DOW
8	MANCHESTER	JESSICA LYNN	DAVID BONNER	HEATHER BONNER
10	MANCHESTER	QUINN GRAELYN	BLAINE NORMANDEAU	DEANA MCINNIS
10	NASHUA	NATALIE LAURA	PAUL DEGRAZIA	LYNN DEGRAZIA
11	NASHUA	NOAH JOHN	ANTHONY BOTZOS	JENNIFER BOTZOS
11	MANCHESTER	REBECCA MARIE	DANIEL EELMAN	VALERIE EELMAN
11	NASHUA	ZACHARY PAUL	CLARK HOLBROOK	KAREN DRAKE
11	NASHUA	KAITLYN MARIE	DEREK DISPENSA	JENNIFER DISPENSA
12	MANCHESTER	HUNTER KENNA	GARY GENDRON	MICHELLE KENNA
12	NASHUA	PATRICK MICHAEL	ROBERT LONGO	PATRICIA LONGO

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
14	NASHUA	JACOB WALTER	JOHN L'HEUREUX	ELIZABETH L'HEUREUX
15	NASHUA	SHANNON MARIE	MAURICE CARON	ROSEMARIE CARON
16	NASHUA	GABRIAL MARIE	PAUL LAROCQUE	DAWN LAROCQUE
17	NASHUA	MADELINE JULIA	MARK HOLMAN	LISA HOLMAN
19	NASHUA	THOMAS MICHAEL	MICHAEL BANE	ROBBEN BANE
19	NASHUA	NATALIA LORENNE	EDWARD HALL	CHERYL-LYNN HALL
22	NASHUA	CONNOR MARTIN	RICHARD O'BRIEN	CELESTE O'BRIEN
23	NASHUA	ZACHARY RYAN	SCOTT LACHANCE	LISA LACHANCE
23	NASHUA	ZACHARY CONNOR	RUSSELL BEAVIS	LAURA BEAVIS
25	MANCHESTER	JAMES PATRICK	RICHARD MORGAN	VIRGINIA MORGAN
25	NASHUA	STEVEN KYLE	BRETT RAINEY	SUZANNE RAINEY
25	NASHUA	JEFFREY CARL	KARL GERHARD	HEATHER GERHARD
26	MANCHESTER	GRIFFIN MICHAEL	JEFFREY GAGNE	WENDY GAGNE
28	NASHUA	REMY ROBERT	ROBERT TUPPER	AMY TUPPER
28	NASHUA	MAEVE ROISIN	CHRISTOPHER RUMINSKI	FIONA RUMINSKI
30	NASHUA	ALEX RYAN	REMO MATERKOWSKI	LAUREN MATERKOWSKI
30	NASHUA	JORDAN TYLER	REMO MATERKOWSKI	LAUREN MATERKOWSKI

JULY

2	MANCHESTER	TIMOTHY ANDREW	PATRICK MORAN	MICHELE MORAN
3	NASHUA	ERIC MATTHEW	RAY JENKINS	ANDREA JENKINS
4	NASHUA	ANDREW JOHN	TODD WHITNEY	JENNIFER WHITNEY
6	NASHUA	JONATHAN ROBERT	DONALD MARDEN	MONICA MARDEN
7	NASHUA	RICHARD JOSEPH	RICHARD BEAN	RHONDA BEAN
7	MANCHESTER	MADELYN FRANCES	SHANE WEAVER	SUZANNE WEAVER
7	NASHUA	BRYANNA ROSE	BRIAN DEYOUNG	DEBRA DEYOUNG
8	NASHUA	MORGAN ELIZABETH	ROBERT TERRY	RENEE TERRY
11	NASHUA	KENDALL SHEA	JEFFREY WINN	LISA WINN
11	MANCHESTER	BRYCE DENIS	DENIS LAURENDEAU	JACALYN LAURENDEAU
13	NASHUA	JEREMY RALPH	CHRISTOPHER NATALE	LYNNE NATALE
15	NASHUA	RACHEL ELIZABETH	RICHARD MACK	TAMMY MACK
15	DERRY	DEVIN TIMOTHY	CARL HARDY	STEPHANIE HARDY

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
18	NASHUA	ALLISON ELLA	JAMES STEEVES	MELISSA STEEVES
20	MANCHESTER	ETHAN SHAWN	RICHARD GIBSON	ERIN LACHARITE
20	NASHUA	CATHERINE MARY	DAVID LANG	JACINTA LANG
23	NASHUA	EDWARD JAMES	EDWARD NASH	LISA NASH
25	NASHUA	HARRISON DANIEL	DAVID PRICE	LINDA PRICE
27	NASHUA	MELISSA LEE	JAMES BARBERA	CHRISTINA BARBERA
28	MANCHESTER	ALYSSA LOUISE	ANTHONY DANIELE	KATHLEEN DANIELE
28	NASHUA	JARED STEVEN	DARRON WOOD	KARIN WOOD
30	NASHUA	MADISON ALEXIS	ANDREW AUBUT	KRISTIN AUBUT

AUGUST

7	NASHUA	CASEY RUTH	KIRK ANDERSON	MADOLON ANDERSON
10	MANCHESTER	DARRELL JOSEPH	WALTER KWIECINSKI	DIANNE KWIECINSKI
10	NASHUA	ALYSSA GRACE	PAUL JOBIN	JENNIFER JOBIN
10	NASHUA	ALEXANDRA OLIVIA	FREDERICK HAYDEN	KRISTYNE HAYDEN
11	NASHUA	LIAM EDWARD	JUDE CURRIER	RIZALIE CURRIER
11	NASHUA	EMMA KAITLYN	BERNARD REYNOLDS	JENNIFER REYNOLDS
12	NASHUA	JOHN NORMAN	NORMAN DOUCET	SHEILA DOUCET
13	MANCHESTER	RYAN LAWRENCE	LOUIS GUPTILL	CHRISTINE DANIELS
17	MANCHESTER	SAMANTHA ELDA	TIMOTHY ALLERDICE	JESSICA ALLERDICE
18	NASHUA	BENJAMIN STEVEN	STEVEN WOLFE	DEBRA-LYN WOLFE
19	MANCHESTER	NICHOLAS DANIEL OLIVER	DAVID BAGLEY	VALARIE BAGLEY
20	NASHUA	CONNOR DAVID	DAVID ZENDZIAN	KAREN ZENDZIAN
26	NASHUA	SEAN JEFFREY	DONALD WALKER	DEBRA WALKER
26	NASHUA	JORDAN HARRISON	DUSTIN MUZEROLL	ALISHA MUZEROLL
26	NASHUA	CHARLES WILLIAM	RADEK MALLY	MIRIAM MALLY
27	NASHUA	HANNAH FRANCES	ANIL PRASAD	DIANE PRASAD
28	NASHUA	HAYDEN JAMES	KIRK TUPPER	STACEY TUPPER
28	NASHUA	DAPHNE ANN	JEFFREY CHILD	JONI MONTEMAGNO
30	NASHUA	CARLY MAE	ROBERT PERRY	CHRISTINA PERRY
31	MANCHESTER	OWEN JAMES	KEVIN O'BRIEN	SUE ELLEN O'BRIEN
31	NASHUA	AUTUMN VICTORIA	MARK SORNSON	HEATHER SORNSON

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
SEPT.				
1	NASHUA	CONNOR GEORGE	LANCE MCINTYRE	ANN MCINTYRE
4	NASHUA	SYDNEY ANNE	DEAN MORRIS	HILARY MARCH
5	NASHUA	WILLIAM DEAN	CHRIS JENNINGS	LISA JENNINGS
6	MANCHESTER	EMMA MICHELLE	RICHARD ROY	MICHELLE ROY
6	MANCHESTER	OLIVIA JORDAN	RICHARD ROY	MICHELLE ROY
7	NASHUA	SAMANTHA JEAN	STEVEN DIGGINS	KIMBERLY DIGGINS
7	MANCHESTER	KELLY CHRISTINE	PAUL O'REGAN	NANCY O'REGAN
7	NASHUA	BAILEE CHRISTINA	ROY MASTON	CYNTHIA MASTON
8	NASHUA	GINA NICOLE	BRIAN ZAMARY	MARY ZAMARY
8	MANCHESTER	DAVID ALBERT JOSEPH	ALBERT TANYER	DEBRA TANYER
9	MANCHESTER	OWEN ROBERT	JON HALVERSON	HOLLIE HALVERSON
9	NASHUA	MARISSA ELIZABETH	CHRISTOPHER BALLARD	LISA BALLARD
14	MANCHESTER	JAMES PATRICK	JOHN GOODSPEED	DARLEEN GOODSPEED
15	MANCHESTER	BENJAMIN MICHAEL	PATRICK WRIGHT	HEIDI DALBEC
15	NASHUA	SOPHIA XANTHE	JUAN RUIZ-MARTINEZ	SOLANYE UVALLE-CAMACHO
15	NASHUA	RYAN MICHAEL	AARON BOALS	KRISTEN BOALS
16	NASHUA	MATTHEW RICHARD	RICHARD SMITH	STEPHANIE SMITH
16	NASHUA	MEGHAN ELISE	MYLES GLISSON	ANN GLISSON
17	NASHUA	ALEXANDER THOMAS	THOMAS THORNTON	JENNIFER THORNTON
18	NASHUA	LAUREN ANN	PATRICK RICHELIEU	ALICIA RICHELIEU
18	NASHUA	HANNAH ROSE	PATRICK RICHELIEU	ALICIA RICHELIEU
18	NASHUA	SYDNEY MARIE	PATRICK RICHELIEU	ALICIA RICHELIEU
18	MANCHESTER	JORDAN ROSE	RANDY WASYLAK	JENNIFER WASYLAK
20	NASHUA	BETTINA MARIE	DEAN PUZZO	TERESA PUZZO
26	NASHUA	NICHOLAS PETER	EDWARD MARCHAND	DEBORAH MARCHAND
28	NASHUA	ALAN THOMAS	ARTHUR JOSLIN	ALISON JOSLIN
30	NASHUA	DANIEL JOHN	JOSE-LUIS FIGUEROA	CAROL FIGUEROA
NOV.				
7	MERRIMACK	ANNA AKIKO	ALFRED DOUCET	NANCY DOUCET

**DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1999**

DATE	NAME OF DECEASED	PLACE OF DEATH
NOVEMBER, 1998		
29	GEORGE A. BURPEE	NASHUA
DECEMBER		
7	THOMAS L. BAYLIS	NASHUA
12	WALTER T. HOUSTON	MERRIMACK
14	ALICE B. WILLIAMS	BEDFORD
17	LAZAROS DIKOS	NASHUA
25	AUDREY V. GUTER	MERRIMACK
26	MICHAEL MURPHY	MERRIMACK
31	NORMAN MACPHERSON	NASHUA
JANUARY, 1999		
6	ELEANOR K. LEIDICH	GOFFSTOWN
9	PAULINE E. MORGAN	MERRIMACK
10	JUDITH A. CLAPPER	MERRIMACK
14	RUTH F. WRIGHT	NASHUA
18	RICHARD A. DIONNE	NASHUA
18	IRENE H. BROWN	NASHUA
19	CONRAD C. COTE	NASHUA
22	ALICE M. HERTACH	NASHUA
29	SHIRLEY S. YOUNG	MANCHESTER
30	FLORENCE E. HOOKER	NASHUA
31	CARL W. WINGET	NASHUA
31	THEODORE S. NICHOLS	NASHUA
FEBRUARY		
5	ALBERT ZIBOLIS	NASHUA
5	NATALIE K. BRACEY	MERRIMACK
10	LEO H. DUBE	NASHUA
22	JOSEPHINE A. LENTINI	NASHUA
MARCH		
1	JOHN E. SEWELL	MERRIMACK
2	FRANCIS J. LYNCH	BEDFORD
3	LILLIAN STARK	HILLSBORO
4	DOROTHY M. NOLAN	MERRIMACK
9	MARY R. LINDSAY	MANCHESTER
12	ALDO H. MONTE	MANCHESTER
14	CHARLOTTE P. BAILEY	GOFFSTOWN
29	DONALD R. STEVENS	MERRIMACK

DATE	NAME OF DECEASED	PLACE OF DEATH
APRIL		
1	GLADYS M. CONDON	NASHUA
17	LLOYD R. HAGGERT	MILFORD
21	HAROLD L. THRESHER	NASHUA
25	MELISSA B. O'NEIL	NASHUA
MAY		
7	PATRICIA A. TABOR	MERRIMACK
13	BEVERLY A. GABEL	NASHUA
13	RENALDO J. PONDISCO	MANCHESTER
13	RICHARD S. BETTES	NASHUA
16	CHARLES R. PALMER	MERRIMACK
21	MARIE A. VANDER HEYDEN	MANCHESTER
29	CHARLES E. BARRY	NEW BOSTON
JUNE		
23	LEONARD S. HOOKAILO	PORTSMOUTH
30	FRANCIS W. WOOD	NASHUA
JULY		
4	WILBER ANDERSON	MERRIMACK
14	ANDREA SPENCE	NASHUA
16	HAROLD TORPEY	NASHUA
17	KENNETH SHARP	NASHUA
20	ELEANOR FARRELL	MERRIMACK
28	DOROTHY GOODALE	MERRIMACK
AUGUST		
1	MATTHEW ELLIOTT	NASHUA
3	ODILE PETRAIN	NASHUA
7	HELEN MARTIN	NASHUA
11	MYRTLE MICHAUD	MERRIMACK
14	JOSEPH POWER	NASHUA
SEPTEMBER		
10	EMMA PATCH	MERRIMACK
15	GEORGE OLIVER	MERRIMACK
16	CORRINNE GILLIS	MANCHESTER
20	ALBERT GOULD	MERRIMACK
22	HELEN LEFFERS	GOFFSTOWN
23	JUDY HIGGINS	MERRIMACK
28	HENRY KESTLINGER	NASHUA

DATE	NAME OF DECEASED	PLACE OF DEATH
OCTOBER		
23	VIRGINIA TWARDOSKY	MERRIMACK
DECEMBER		
25	AUDREY TATOSKY	MERRIMACK
26	ROBERT DESROCHE	MERRIMACK

**MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1999**

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
SEPT. 1998				
5	CHRISTOPHER DONAHOE	MERRIMACK	ALICE QUARATIELLO	NASHUA
5	PATRICK LOWNY	NASHUA	SUSAN POWERS	MERRIMACK
15	DALE METSIOU	LITCHFIELD	RICKIE DONOHUE	HUDSON
18	KEVIN SMITH	MERRIMACK	STEPHANIE HIRNAK	MERRIMACK
26	ROBERT MULLIGAN	MERRIMACK	CISA MCCARTHY	LOWELL, MA
OCT.				
2	ISMAEL DIANA	MERRIMACK	MICHELLE MEDEIROS	MERRIMACK
10	MICHAEL JOLIN	MILFORD	TARA BACON	MERRIMACK
11	CRAIG PARKS	MERRIMACK	NATALIE CARR	MERRIMACK
17	CHRISTOPHER MCCORMACK	MERRIMACK	JENNIFER MACDONALD	MERRIMACK
NOV.				
7	WILLIAM GOWING	MERRIMACK	AMY CALLOWAY	MANCHESTER
27	BRENT HARBECK	MERRIMACK	GRETCHEN KATE	MERRIMACK
28	JEFFREY ATKISSON	ARLINGTON, VA	KARALEE TURCOTTE	MERRIMACK
DEC.				
5	SEAN FLAHERTY	MERRIMACK	DAWNA DRENNEN	NASHUA
21	PAUL CAHILL	MERRIMACK	CHERYL VALOIS	MERRIMACK
29	BRIAN FLANDERS	MERRIMACK	ANGELA BAUGHN	MERRIMACK
30	GARTH SEIBERTH	MERRIMACK	PATRICIA LOUD	NASHUA
31	DON RAYMOND	MERRIMACK	VIRGINIA KEANE	MERRIMACK
JAN. 1999				
1	FRANCIS TKACZYK	MERRIMACK	ANN VILLANEUVA	NASHUA
1	PETER AVITABILE	MERRIMACK	BEVERLY ROBINSON	MERRIMACK
1	RAYMOND BILODEAU	WHITEFIELD	MARIE CANTIN	MERRIMACK
9	HOWARD ARNDT	MERRIMACK	MARCIA KARPEN	MERRIMACK
9	CHRISTOPHER MURPHY	AMHERST	DONNA MACREDIE	MERRIMACK
9	STEPHAN LECOMTE	MERRIMACK	ERICA LEMAY	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
23	GALAEN MCMAHAN	MANASSAS, VA	JENNIFER PECK	MERRIMACK
23	DAVID FERBER	MERRIMACK	CLAUDIA BOUTIN	MERRIMACK
30	BRUCE TAYLOR	MERRIMACK	ARELL MAGUIRE	MERRIMACK
30	NED GORDON	MERRIMACK	ALISON FOURNIER	MERRIMACK
FEB.				
6	KIM PALANSKI	MERRIMACK	LISA ANDERSON	MERRIMACK
7	JOHN PRUE	MERRIMACK	SAMANTHA NUTTING	MERRIMACK
12	MARTIN FLOWERS	NASHUA	MARIE MULLINS	MERRIMACK
14	TOLGA ZEYBEK	MERRIMACK	CONSTANCE LEONARD	MERRIMACK
14	BRIGGS TODD	MERRIMACK	HOLLIE EMOND	MERRIMACK
20	DONALD ROBERTS	NASHUA	JILL MAHONEY	MERRIMACK
20	LOREN ROGERS	MANCHESTER	TRINA CATALINO	MERRIMACK
20	ROBERT DONAHUE	MERRIMACK	JUDITH ALLARD	MERRIMACK
26	JAMES CONNELLY	MERRIMACK	DIANNE GOODWIN	MERRIMACK
MARCH				
6	PAUL O'REGAN	MERRIMACK	NANCY SARGENT	MERRIMACK
11	CHRISTOPHER GIBBONS	MANCHESTER	KATHLEEN SHAUGHNESSY	MERRIMACK
27	BRIAN FURTADO	MERRIMACK	KERRI AVERELL	MERRIMACK
APRIL				
2	RONALD CHAGNON	MERRIMACK	KIMBERLY RYDANT	MERRIMACK
3	ARTHUR JOSLIN	MERRIMACK	ALISON VILLANDRY	MERRIMACK
3	KEVIN BEAMER	MERRIMACK	PAULA REGAN	HUDSON
9	STEVEN KENOSIAN	MERRIMACK	KATHLEEN MCDUFFEE	MERRIMACK
17	EDWARD KLEINDIENST	MERRIMACK	MICHELLE CLOUSER	PEMBROKE
24	JONATHAN DALTON	N. HAMPTON	MELISSA HIGGINS	MERRIMACK
MAY				
1	JOHNNY WHITELEY	MERRIMACK	DONNA REINHOLD	SALEM
1	ALFRED DOUCET	MERRIMACK	NANCY OTA	MERRIMACK
1	TROY DESCHAINES	NORTHBRIDGE, MA	HELEN MATSIS	MERRIMACK
7	GERARD LESAGE	MERRIMACK	LORI ANDERSEN	MERRIMACK
7	RUSSELL LEWIS	MERRIMACK	LARA MECKLEY	MERRIMACK
8	NATALE GIANINO	MERRIMACK	NANCY KIMBALL	N. BERWICK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
10	EDWARD MILLER	MANCHESTER	SYLVIA RUSSELL	MERRIMACK
15	JONAH CHABVONGA	MERRIMACK	WINNY CHIMUNYA	MERRIMACK
15	CHRISTOPHER FOYE	MERRIMACK	WENDY GAJEWSKI	MERRIMACK
15	CHRISTOPHER SKIRKEY	MERRIMACK	CATHLEEN PEARL	MERRIMACK
15	GERARD PERREAULT	MERRIMACK	FADIA HADDAD	MERRIMACK
15	ERIK MOYLE	MERRIMACK	TRACEY HALLETT	MERRIMACK
21	JOAO SILVEIRA	MERRIMACK	MARIA DEASSIS	NASHUA
21	ERNEST GAUVIN	MERRIMACK	KARIE CLAVEAU	MERRIMACK
22	KENNETH NOWAK	MERRIMACK	STEPHANIE LINDSEY	MERRIMACK
22	RICHARD MACLATCHY	MERRIMACK	HEIDI RASHKIN	MERRIMACK
22	PAUL GERGELY-RETEY	MERRIMACK	KERRI MOORE	MERRIMACK
23	KONSTANTINOS TOURLITIS	MERRIMACK	NADINE CARNEY	MERRIMACK
29	THOMAS BRACKETT	CONCORD	MAYBELLE RABITO	MERRIMACK
JUNE				
1	JOHN PAQUETTE	MERRIMACK	KELLI MYLCHREEST	MERRIMACK
4	JON BONO	MERRIMACK	KERRI LYNN GILL	MERRIMACK
5	SCOTT PRATER	MERRIMACK	PATRICIA MARTIN	MERRIMACK
5	RICHARD BELL	MERRIMACK	KATHLEEN WALSH	MERRIMACK
5	JOHN HELMIG	MERRIMACK	STEPHANIE ONKSEN	MERRIMACK
12	STEVEN BOISVERT	MERRIMACK	KARINA FRENCH	MERRIMACK
12	ARTHUR HAYES	MERRIMACK	JEANNE MALOUIN	MERRIMACK
12	LANCE KELTON	MERRIMACK	TRACY GENDRON	MERRIMACK
18	BRADLEY THOMPSON	LYNDEBOROUGH	KATHRYN TOMLINSON	MERRIMACK
19	ROBERT CORBEILLE	MERRIMACK	EILEEN CORBEILLE	NASHUA
19	JASON RICHARD	ROCHESTER	STEPHANIE DESROCHERS	ROCHESTER
19	JOHN ROGERS	MEDFORD, MA	LINDA KELLAND	WALTHAM, MA
19	THOMAS KENNEDY	MERRIMACK	DENISE JAVINS	KNOXVILLE, TN
20	ROBERT CORREALE	MERRIMACK	ERICA FLAHIVE	MERRIMACK
23	NATHAN FRAZIER	DEERFIELD	AIMEE ERLICK	MERRIMACK
26	JOHN GOODSPEED	MERRIMACK	DARLEEN GALLANT	MERRIMACK
26	DAVID MORRILL	MERRIMACK	TRACY LACEDRA	MERRIMACK
26	FREDERICK ROBERTSON	PORTLAND, ME	EILEEN GERENZ	PORTLAND, ME

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
JULY				
2	STEPHEN BOBOTAS	MERRIMACK	LAURIE NYE	MERRIMACK
3	BRIAN PROVENCHER	MERRIMACK	DONNA NIEDBALA	MERRIMACK
3	ALBERT LABRECQUE	MERRIMACK	BRENDA MORSE	MERRIMACK
8	SAMUEL HALL	NASHUA	KRISTINE KAMMANN	MERRIMACK
9	KEVIN BOWEN	MERRIMACK	STEFANIE MURDOCK	MERRIMACK
10	ANTHONY CIARAMITARO	MERRIMACK	CATHY MELANSON	MERRIMACK
10	MICHAEL THORNTON	NASHUA	DIANE DWYER	MERRIMACK
11	GARY TRADER	MERRIMACK	PAULINE PELLETIER	MERRIMACK
14	DAVID TARR	MERRIMACK	LYNNE GRUETER	MANCHESTER
16	DEAN DRAKE	WORCESTER, MA	JENNIFER PARKER	ROCKLAND, ME
17	CHRIS GRUGNALE	MERRIMACK	MARLENE ALCIVAR	MERRIMACK
17	JAMES BROWN	AMHERST	LESLIE WILLIAMS	MERRIMACK
17	ADAM BASHORE	MERRIMACK	JULIETTE PLANTE	MERRIMACK
17	WILLIAM HICKS	MERRIMACK	MARILUCE NASCIMENTO	LOWELL, MA
24	DAVID ELLIOTT	MERRIMACK	KIMBERLEY GREEN	MERRIMACK
30	MICHAEL VENUS	GOFFSTOWN	LAURALIN PETERSON	GOFFSTOWN
30	BRIAN LAWRENCE	MERRIMACK	BEVERLY EMERSON	MERRIMACK
30	LELAND EBERT	MERRIMACK	SHARON LIVINGSTON	MERRIMACK
31	TIMOTHY BOUCHER	MERRIMACK	WENDY VALLEE	DEERFIELD
31	DAVID PETERS	MILFORD	CHRISTINE ELLIOTT	MERRIMACK
31	MATTHEW BRYAN	LOUISVILLE, KY	PATRICIA WALKER	MERRIMACK
AUGUST				
1	DANIEL CURTIS	AMHERST	KIMBERLY MCCALVEY	MERRIMACK
7	DAVID MUNSON	MERRIMACK	SHEILA TAYLOR	NASHUA
12	LAKE JACKSON	NO SCITUATE, RI	ADA MURRAY	CHEPACHET, RI
14	MICHAEL MOORE	NORTH HAMPTON	JEAN FAIRBAIRN	MERRIMACK
14	COREY RAYMOND	MERRIMACK	NICKI OUELLETTE	MERRIMACK
14	ANTHONY BILODEAU	MERRIMACK	LISA THIBODEAU	MERRIMACK
14	WILLIAM WHALEN	MERRIMACK	ANN MACLEAN	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
15	JEAN DESLAURIERS	MERRIMACK	JUANITA BEATO	MERRIMACK
21	MICHAEL BANNAN	MERRIMACK	PAMELA BUTMAN	MERRIMACK
21	DANIEL ADAMS	MERRIMACK	HEATHER MACFARLAND	MERRIMACK
21	JIMMY MIGNEAULT	BEDFORD	VICTORIA JAFFE	BEDFORD
21	RICHARD SLIDE	MERRIMACK	ERIN DEPONTBRIAND	MERRIMACK
21	JOSEPH MALLEY	MERRIMACK	SLAVKA ROMANOVA	OLNEY
22	ERICK ARNDT	MERRIMACK	LYNN MCROBERTS	MERRIMACK
28	BRIAN BUTTON	MERRIMACK	KATHLEEN HOLT	MERRIMACK
28	JOHN DIPIETRO	MERRIMACK	KAROL CAMPOS	MERRIMACK
28	FRANCIS RYDER	AMHERST	CHARLENE JOY	AMHERST
28	ROBERT KETCHIE	MERRIMACK	LENA BERNIER	MERRIMACK
28	JAMES RAYMOND	MERRIMACK	NICOLE ROBERTS	MERRIMACK
29	EDWARD TRETHEWEY	MERRIMACK	CLAUDIA SIMONE	MERRIMACK

SEPT.

3	KEITH MILOT	MERRIMACK	CHERIE VICKERY	MERRIMACK
3	PAUL SMITH	LOWELL, MA	ROBYN SMITH	MERRIMACK
4	MICHAEL FUTRAN	RANDOLPH, MA	CASSIE BURGESS	RANDOLPH, MA
4	BRENDON IRELAND	LINCOLN, ME	NICHOLE SHEA	LINCOLN, ME
4	LEWIS STEARNS, JR	MANCHESTER	JILL MAURICE	MANCHESTER
4	MICHAEL FREIBURGER	MERRIMACK	DEBORAH LANGLOIS	MERRIMACK
5	KURT GAFFNEY	MARSHFIELD, MA	JOSEPHINE SCHNEIDER	MARSHFIELD, MA
9	CHARLES ELLIS	MERRIMACK	LORRIE WARDNER	MERRIMACK
10	JAMES BOISVERT	MERRIMACK	JENNIFER RUSEK	MERRIMACK
11	CLAUDE WHITING	MERRIMACK	KAREN MASON	MERRIMACK
11	RONALD FISH	MERRIMACK	INGRID FODOR	MERRIMACK
11	RICHARD BRAMSON	MERRIMACK	DUSTY TRUDEL	MERRIMACK
17	DANIEL GELINAS	MERRIMACK	DELIGHT NELSON	MERRIMACK
18	BENJAMIN ZUCCHI	MERRIMACK	JESSICA BREEN	MERRIMACK
18	ROBERT PARISEAU	GREENVILLE	LINDSEY BURNS	MERRIMACK
18	KENNETH ROY	NASHUA	RANDI LANIGAN	MERRIMACK
19	AARON GIFFORD	MERRIMACK	KENDRA WATSON	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
24	RICHARD MCQUAIDE	MERRIMACK	JACQUELIN NELSON	MERRIMACK
25	KENNETH TODD	JEFFERSON	LISA FARLAND	NASHUA
25	ERIC CARLSON	MERRIMACK	PRUDENCE DAVIS	MERRIMACK
25	TIMOTHY LUCIA	BEDFORD	JENNIFER WYMAN	BEDFORD
25	EDWARD SWABOWICZ	MERRIMACK	JENNIFER MILLER	MERRIMACK
25	CHRISTOS PANAGOULIAS	NASHUA	CONSTANCE MAGUIRE	MERRIMACK
25	JEREMY VANDERSYDE	MERRIMACK	MARIE PAIGE	MERRIMACK
26	ANTHONY DESROCHERS	MANCHESTER	LAURIE MUZEROLL	MERRIMACK
28	ERIC BEAUREGARD	MERRIMACK	BONNIE MCDONOUGH	MERRIMACK
OCT.				
2	CHRISTOPHER HALL	AMHERST	STEPHANIE ORDWAY	AMHERST
2	JAMES KINVILLE	NASHUA	RACHEL HOWE	MERRIMACK
2	RALPH FURBUSH III	MERRIMACK	NORMA MACDOUGALL	MERRIMACK
3	MICHAEL LAVEE	MANCHESTER	SUSAN BACON	MERRIMACK
6	THOMAS MCGONIGLE	HOOKSETT	JUDITH LAFLEUR	HOOKSETT
8	LOUIS GUPTILL	MERRIMACK	CHRISTINE DANIELS	MERRIMACK
8	RANDY KING , SR	MERRIMACK	LISA POTENZA	MERRIMACK
9	JOHN O'CONNOR	MILFORD	COLLETTE PROVENCHER	MERRIMACK
9	MICHAEL STANCOMBE	MERRIMACK	MARIA MOSONYI	MERRIMACK
9	JACOB THOMPSON	MERRIMACK	BONNIE WALLACE	MERRIMACK
10	MATTHEW WINTERS	CLEVELAND, OH	SARAH HENNING	MERRIMACK
10	JOHN MILLIARD	WINTER SPRINGS, FL	KIMBERLY GAMACHE	MANCHESTER
16	PETER DICKSON	MERRIMACK	KARA TIPPING	MERRIMACK
16	JOHN MEEHAN	MERRIMACK	PATRICIA HENNESSEY	MERRIMACK
16	RICHARD OSTROM, JR	MERRIMACK	JENNIFER BERRY	MERRIMACK
16	JEFFREY ANTHONY	MERRIMACK	RENAE COREY	MERRIMACK
16	DAVID DUPONT	MERRIMACK	BECKY WITTER	MERRIMACK
17	COREY PLOSS	MANCHESTER	ALICIA FARLAND	MERRIMACK
22	WILLIAM POLLOCK	MERRIMACK	KATHERINE KINNE	MERRIMACK
23	DENIS HAYNER	MANCHESTER	STACIE LAVALLEE	MANCHESTER
23	HARRY GRAY	MERRIMACK	KRISTI CONRAD	MERRIMACK

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
23	DAVID MORSE	MERRIMACK	CAROLINE WATTS	MERRIMACK
23	ERWIN CRAMPTON III	MERRIMACK	BETHANN LAPAGLIA	MERRIMACK
30	MARK GUIDO	MERRIMACK	CHERYL NEUMIRE	MERRIMACK
30	SCOTT WATKINS	NASHUA	JENNIFER THOMAS	NASHUA
NOV.				
6	KEVIN MCKEATING III	MERRIMACK	JENNIFER RENO	MERRIMACK
20	STEPHEN NAGY	MERRIMACK	NICOLE CATTON	MERRIMACK
26	JOHN BEST	WORCESTER, MA	ELIZABETH ONEIL	MERRIMACK
28	HARRY WHEELER, JR	MERRIMACK	SUE ANN SIMONEAU	MERRIMACK
DEC.				
10	WAYNE SEIBERT	MERRIMACK	SUSAN MARTEL	MERRIMACK
10	CHARLES CALDER	MERRIMACK	LAURA GILBERT	MERRIMACK
21	SCOTT SIMONS	MERRIMACK	SHARON RICHARD	MERRIMACK
23	NATHAN ROGERS	BEDFORD	BRIANNA POWER	SAN DIEGO, CA
29	ROBERT OREMLAND	NASHUA	MARY FORTADO	MERRIMACK
JAN. 2000				
1	MICHAEL BERUBE	MERRIMACK	DONNA UPSON	AMHERST
7	BRUCE GUILLEMETTE	MERRIMACK	NATALIE CUSHING	MERRIMACK



Haseltine's Excelsior Shop located next to the train tracks at the end of Railroad Avenue, was the scene of three fires, the last of which, in 1946, burned it to the ground. Excelsior, a stripped-wood packing material, is prone to fire.



Merrimack was fortunate to have two covered bridges. Both the Turkey Hill Bridge and Field's Bridge spanned the Merrimack River. Within one year, in the 1960's, both were destroyed by arsonists.

**Treasurer's Report
POOLED CASH ACCOUNT**

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 1999 and interest earned by each fund during the year then ended are as follows.

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	692,816.58	19,102,374.12
Sewer	77,656.84	2,137,361.39
Cable Television	4,424.60	223,279.23
Fire Protection Area	1,138.73	11,476.60
Solid Waste Disposal	20,638.33	560,079.84
Naticook Day Camp	556.26	4,905.91
DARE	130.53	3,831.22
Heritage Trail	3.85	607.38
Road Pavement Management Program	1,018.20	18,535.66
Conservation-80 Acres	297.03	6,868.73
Conservation - Land Use Change Tax	2,609.56	83,175.68
Conservation-Special	<u>743.19</u>	<u>23,418.94</u>
Total	802,033.70	22,175,914.70

**Treasurer's Report
POOLED CASH ACCOUNT**

Balance - July 1, 1998	23,175,795.58
Receipts:	
General Government	247,621.19
Fire Protection Area	25,058.55
Cable Television	297,619.85
Assessing	5,501.00
Fire	980.50
Police	252,328.35
Ambulance	216,599.14
Highway	9,512.00
Solid Waste Disposal	598,542.92
Wastewater Treatment	3,940,858.80
Parks and Recreation	188,537.88
Community Development	284,761.86
Town Clerk/Tax Collector	37,952,207.24
Welfare	9,120.58
Interest on pooled deposits and investments	802,033.70
Federal and state aid	1,705,370.93
Private grants	62,555.84
Capital reserve fund transfers	328,716.90
Expense reimbursements	301,042.81
Performance bonds and deposits	<u>50,774.00</u>
Total receipts	<u>47,279,744.04</u>
Total cash available	70,455,539.62
Less selectmen's orders paid	<u>48,279,624.92</u>
Balance - June 30, 1999	22,175,914.70

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1999

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL			INCOME			BALANCE END YEAR	OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	CAPITAL GAINS	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE BEGINNING YEAR		
FUND C									
	FLEET BANK, SAVINGS ACT #091-012655-6	\$4,419.33	\$9.75				\$4,429.08	\$216.91	\$13,343.67
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-3	\$2,520.87					\$2,520.87	\$3,207.10	\$59,379.74
1000	ALLEGHANNEY POWER SYSTEM, INC.	\$11,477.28					\$11,477.28	\$1,720.00	
800	AMERITECH CORPORATION	\$14,823.00					\$14,823.00	\$988.00	
3000	BELL SOUTH	\$15,838.50					\$15,838.50	\$2,220.00	
1125	BROOKLYN UNION INDUSTRIAL GAS COMPANY	\$9,463.70					\$9,463.70	\$1,835.68	
900	CAROLINA POWER & LIGHT COMPANY	\$10,661.15					\$10,661.15	\$1,773.00	
460	CENTRAL HUDSON GAS & ELECTRIC CORP.	\$10,295.59					\$10,295.59	\$993.60	
846	CENTRAL & SOUTH WEST CORP.	\$7,748.92					\$7,748.92	\$1,472.04	
900	FLORIDA PROGRESS CORP.	\$8,209.62					\$8,209.62	\$1,944.00	
60	ECHOLON INTERNATIONAL CORP.	\$229.37					\$229.37	\$0.00	
1200	FORTUNE BRANDS	\$9,743.67					\$9,743.67	\$1,044.00	
1200	GALLAHER GROUP Plc	\$5,678.41					\$5,678.41	\$1,626.48	
2000	GENERAL ELECTRIC COMPANY	\$9,681.65					\$9,681.65	\$2,600.00	
125	INTERNATIONAL BUSINESS MACHINES COMPANY	\$14,547.28					\$14,547.28	\$368.13	\$6,605.54
2400	IPALCO	\$18,733.81					\$18,733.81	\$1,350.00	
1080	MAYTAG COMPANY	\$12,909.10					\$12,909.10	\$777.60	
800	NEW ENGLAND ELECTRIC SYSTEM	\$14,407.43					\$14,407.43	\$1,888.00	
600	POTOMAC ELECTRIC POWER	\$13,705.09					\$13,705.09	\$996.00	
450	PROCTER & GAMBLE COMPANY	\$27,479.13					\$27,479.13	\$518.68	\$746.28
100	TEXAS UTILITIES COMPANY	\$4,458.90			\$9.75		\$4,458.90	\$690.08	\$8,711.29
308	UNITED STATES WEST CORPORATION	\$7,104.74					\$7,094.99	\$659.12	
300	UNITED STATES WEST MEDIA GROUP	\$4,736.49					\$4,736.49	\$0.00	
400	WISCONSIN ENERGY CORPORATION	\$10,697.28					\$10,697.28	\$624.00	
	FUND C TOTAL	\$249,570.31	\$9.75		\$9.75		\$249,570.31	\$29,512.42	\$81,836.58
FUND D									
	FLEET BANK, SAVINGS ACT #935-864098-6	\$27.54					\$27.54	\$20.17	
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-4	\$0.00					\$0.00	\$3,548.69	\$0.00
600	AT&T CORP.	\$17,365.48					\$17,365.48	\$528.00	
1000	AMERICAN WATER WORKS INC.	\$0.00					\$0.00	\$840.00	\$21,765.05
600	BELLSOUTH CORP.	\$17,809.50					\$17,809.50	\$888.00	
800	COCA COLA CO.	\$18,625.11					\$18,625.11	\$488.00	
400	DISNEY WALT CO	\$17,156.32					\$17,156.32	\$126.00	
700	ENRON CORP.	\$2,845.38					\$2,845.38	\$691.25	\$25,669.57
30	IMATION CORP.	\$1,509.28					\$1,509.28	\$0.00	
516	LUCENT TECHNOLOGIES	\$7,060.45					\$7,060.45	\$41.28	
300	MINNESOTA MINING MANUFACTURING CO.	\$15,092.83					\$15,092.83	\$666.00	
25	NCR	\$869.82					\$869.82	\$0.00	
1200	TECO ENERGY CORP.	\$30,331.13					\$30,331.13	\$1,506.00	
1350	UTILICORP	\$0.00					\$0.00	\$1,620.00	\$25,390.02
	SHEDD HARRIS FUND (MUTUAL FUND PORTION ONLY)	\$78,541.81		\$15,576.71			\$94,118.52	\$3,812.17	\$23,885.11
	WATKINS TOWN FOREST	\$1,575.00					\$1,575.00	\$0.00	\$123,003.63
	INCOME- T-BILLS BNH SAVINGS				\$0.00		\$224,386.36	\$4,438.81	\$1,575.00
	TOTAL FUND D	\$208,809.65	\$0.00	\$15,576.71	\$0.00		\$224,386.36	\$19,214.37	\$492,760.62

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1999

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL				INCOME				GRAND TOTAL	
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	OF PRINCIPAL & INCOME
FUND A											
	FLEET BANK, SAVINGS ACT.#091-012657-2	\$1,679.42				\$1,679.42	7949.43	\$278.52			
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL (NH-01-137-	\$125.00	\$3,301.01			\$3,426.01	17628.32	\$6,037.05			
	STATE OF NEW HAMPSHIRE - ABANDONED PROPERTY			\$3,200.00		\$15,486.22		\$2,136.00			
2400	AMERICAN HOME PRODUCTS CORP.							\$672.00			
800	AMERICAN WATER WORKS INC.	\$3,174.58				\$3,174.58	\$17,425.78	\$516.17		\$6,982.65	
396	BP AMOCO P.L.C.	\$14,626.68				\$14,536.31		\$925.20			
1842	BELL ATLANTIC CORP.	\$18,489.83		\$90.37		\$18,489.83		\$2,836.68			
1400	CENTRAL & SOUTH WEST CORP.	\$13,034.29				\$13,034.29		\$2,436.00			
400	CHEVRON CORP.	\$13,049.50				\$13,049.50		\$976.00			
279	DELPHI AUTOMOTIVE *	2458.73		\$10.64		\$2,448.09		0			
1050	DOMINION RESOURCES, INC	\$15,923.96				\$15,923.96		\$2,709.00			
1200	DUPONT denEMOURS COMPANY	\$10,410.40				\$10,410.40		\$1,680.00			
1000	DUKE ENERGY COMPANY	\$11,367.37				\$11,367.37		\$2,200.00			
76	ECHOLON INTERNATIONAL CORP.	\$274.90				\$274.90	108.72	\$0.00		\$108.72	
80	ELECTRONIC DATA SYSTEMS CORP.	\$0.00				\$0.00		\$48.00			
1149	FLORIDA PROGRESS CORP.	\$10,122.71				\$10,122.71	\$3,891.28	\$2,481.86		\$3,891.28	
400	GENERAL MOTORS CORP.	\$12,372.53				\$12,372.53		\$800.00			
800	HERSHEY FOODS CORP.	\$14,166.01				\$14,166.01	\$609.68	\$768.00		\$609.68	
1200	RELIANT ENERGY INC. **	\$11,299.75				\$11,299.75		\$1,800.00			
3440	KELLOGG COMPANY	\$11,726.88				\$11,726.88		\$3,233.20			
476	LUCCENT TECHNOLOGIES	\$1,286.24				\$1,286.24	\$2,230.58	\$38.08		\$2,230.58	
23.2037	NCR CORPORATION	\$159.01				\$159.01	\$273.73	\$0.00		\$273.73	
588	PACIFICORP	\$6,057.18				\$6,057.18		\$635.04			
600	POTOMAC ELECTRIC POWER	\$0.00				\$0.00	\$13,705.09	\$996.00		\$13,705.09	
36	RAYTHEON COMPANY	\$0.00				\$0.00		\$28.80			
562	WEYERHAEUSER COMPANY	\$12,707.28				\$12,707.28		\$899.20			
	TOTALS FUND A	\$199,998.47	\$3,301.01	\$3,301.01	\$0.00	\$199,998.47	\$171,357.72	\$35,130.80	\$14,177.38	\$192,311.14	\$392,309.61
* DELPHI AUTOMOTIVE is a spinoff of General Motors. ** HUSTON INDUSTRIES has changed its name to RELIANT ENI											
FUND B											
	FLEET BANK, SAVINGS ACT.#091-012656-4	\$0.00				\$0.00	\$3,430.55	\$47.46			
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-	\$0.00				\$0.00	\$3,771.10	\$503.83			
500	AMERICAN ELECTRIC POWER COMPANY	\$8,409.22				\$8,409.22		\$1,200.00			
10	ECHOLON CORPORATION	\$25.43				\$25.43	\$83.29	\$0.00		\$83.29	
150	FLORIDA PROGRESS CORP.	\$910.30				\$910.30	\$2,980.98	\$324.00		\$2,980.98	
2080	TECO ENERGY INC.	\$14,007.01				\$14,007.01		\$2,610.40			
	FUND B TOTAL	\$23,351.96	\$0.00	\$0.00	\$0.00	\$23,351.96	\$14,651.19	\$4,685.69	\$2,290.94	\$17,045.94	\$40,397.90

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1999

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	8	PRINCIPAL				BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS	BALANCE END YEAR	BALANCE BEGINNING YEAR	INCOME PERCENT	DURING YEAR AMOUNT	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME
					TOWN CREATED CAPITAL RESERVE FUNDS														
1973	AMBULANCE	REPLACEMENT	T-BILLS, NEPDIP		\$79,615.46	\$26,000.00		\$0.00	\$105,615.46	\$9,833.66		\$5,192.87	\$8,000.00	\$7,026.53				\$112,641.99	
1973	HIGHWAY EQUIPMENT	REPLACEMENT	T-BILLS, NEPDIP		\$572,538.45	\$100,000.00		\$0.00	\$672,538.45	\$107,189.68		\$36,446.48	\$17,778.00	\$125,858.16				\$798,396.61	
1971	LANDFILL OPERATIONS	REPLACEMENT	T-BILLS, NEPDIP		\$686,656.66	\$1,000,000.00		\$0.00	\$1,686,656.66	\$71,091.45		\$67,179.48	\$56,193.32	\$82,071.61				\$1,768,728.27	
1973	FIRE EQUIPMENT	REPLACEMENT	T-BILLS, NEPDIP		\$154,534.32	\$125,000.00		\$0.00	\$279,534.32	\$10,118.23		\$11,225.53	\$0.00	\$21,343.76				\$300,878.08	
1978	WASTE WATER TREATMENT	REPLACEMENT	T-BILLS, NEPDIP		\$959,270.79	\$160,000.00		\$60,376.37	\$1,058,894.42	\$0.00		\$52,232.19	\$52,232.19	\$0.00				\$1,058,894.42	
1987	PLANT, CAPITAL REPAIRS	REAPPRAISAL	NEPDIP		\$4,795.25	\$0.00		\$0.00	\$4,795.25	\$0.00		\$234.15	\$0.00	\$234.15				\$5,029.40	
1987	LIABILITY INSURANCE	RESERVE	NEPDIP		\$3,834.95	\$0.00		\$0.00	\$3,834.95	\$0.00		\$187.25	\$0.00	\$187.25				\$4,022.20	
1987	PROPERTY DAMAGE	RESERVE	NEPDIP		\$16,101.23	\$20,000.00		\$0.00	\$36,101.23	\$0.00		\$845.52	\$0.00	\$845.52				\$36,946.75	
1990	INSURANCE DEDUCTIBLE	RESERVE	NEPDIP		\$35,302.14	\$10,000.00		\$0.00	\$45,302.14	\$5,618.13		\$2,237.18	\$0.00	\$7,855.31				\$53,157.45	
1992	SCHOOL PAVEMENT	RESERVE	NEPDIP		\$204,700.00	\$50,000.00		\$181,005.74	\$73,694.26	\$32,614.47		\$12,379.79	\$44,994.26	\$0.00				\$73,694.26	
1992	RECONSTRUCTION	RESERVE	NEPDIP		\$89,151.80	\$50,000.00		\$0.00	\$139,151.80	\$0.00		\$6,278.11	\$0.00	\$6,278.11				\$145,429.91	
1994	SEWER EXTENSION	RESERVE	NEPDIP		\$231,823.46	\$100,000.00		\$0.00	\$331,823.46	\$21,174.56		\$14,741.18	\$3,284.50	\$32,631.24				\$364,454.70	
1994	SIDEWALK & BIKE PATHS	RESERVE	NEPDIP		\$61,640.90	\$85,000.00		\$0.00	\$146,640.90	\$6,943.48		\$5,376.32	\$0.00	\$12,319.80				\$158,960.70	
1994	BRIDGE	REPLACEMENT	NEPDIP		\$80,000.00	\$20,000.00		\$0.00	\$100,000.00	\$6,662.66		\$4,709.00	\$3,584.52	\$7,787.14				\$107,787.14	
1994	LIBRARY ROOF	RESERVE	NEPDIP		\$3,373.48	\$2,000.00		\$0.00	\$5,373.48	\$77.55		\$216.24	\$0.00	\$293.79				\$5,667.27	
1995	LIBRARY CONSTRUCTION	RESERVE	NEPDIP		\$40,487.64	\$0.00		\$0.00	\$40,487.64	\$1,752.45		\$2,063.44	\$0.00	\$3,815.89				\$44,303.53	
1995	SCHOOL BLD. CONSTRUCTION	RESERVE	NEPDIP		\$8,754.39	\$0.00		\$0.00	\$8,754.39	\$470.93		\$450.67	\$0.00	\$921.60				\$9,675.99	
1997	MUNICIPAL SEWER FOR	RESERVE	NEPDIP		\$50,000.00	\$75,000.00		\$0.00	\$125,000.00	\$1,645.78		\$5,407.37	\$0.00	\$7,053.15				\$132,053.15	
1997	THEORNTONS FERRY SCHOOL	RESERVE	NEPDIP		\$25,000.00	\$50,000.00		\$0.00	\$75,000.00	\$46.39		\$2,415.25	\$0.00	\$2,461.64				\$77,461.64	
1998	DRAINAGE IMPROVEMENTS	RESERVE	NEPDIP		\$41,000.00	\$50,000.00		\$0.00	\$91,000.00	\$76.09		\$3,198.23	\$0.00	\$3,274.32				\$94,274.32	
1999	COMMUNICATION EQUIPMENT	RESERVE	NEPDIP		\$0.00	\$800,000.00		\$37,345.35	\$762,654.65	\$0.00		\$22,654.65	\$22,654.65	\$0.00				\$762,654.65	
1999	WASTEWATER WATER SYSTEM	RESERVE	NEPDIP		\$0.00	\$5,000.00		\$0.00	\$5,000.00	\$0.00		\$56.59	\$0.00	\$56.59				\$5,056.59	
1999	MERRIMACK H.S. SCHOLARSHIP FD				\$3,348,580.92	\$2,728,000.00		\$278,727.46	\$5,797,853.46	\$275,315.51		\$255,727.49	\$208,727.44	\$322,315.56				\$6,120,169.02	
TOTAL TOWN CREATED CAPITAL RESERVE FUNDS																			

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1999

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME	
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS				
												BALANCE END YEAR
FUND A												
1900	PERPETUAL CARE	CEMETERIES	VARIOUS	48.05%	\$96,363.23			\$97,904.00	\$117,459.95	\$2,657.82	\$131,728.84	\$229,632.84
1917-26-54 PATTERSON, LAWRENCE & CARROLL												
1854/1921	GAGE & LAWRENCE	LIBRARY	VARIOUS	3.12%	\$6,217.89			\$6,317.38	\$1,930.49	\$965.84	\$2,056.86	\$8,374.24
1951	GEORGE CARROLL	SCHOOL	VARIOUS	34.06%	\$67,942.86			\$69,029.95	\$21,081.05	\$10,553.72	\$22,461.86	\$91,491.81
1925	SHEDD HARRIS	FIRE DEPT.	VARIOUS	14.75%	\$29,426.84			\$29,897.67	\$30,759.94	\$0.00	\$35,928.92	\$65,826.59
	FUND A TOTALS			100.00%	\$199,998.47	\$3,200.00		\$203,198.47	\$171,357.72	\$14,177.38	\$192,311.14	\$395,509.61
FUND B												
1960	PERPETUAL CARE	CEMETARY	VARIOUS	68.07%	\$15,896.61			\$15,896.61	\$11,862.11	\$992.94	\$14,058.90	\$29,955.51
1964	LAWRENCE	LIBRARY	VARIOUS	29.01%	\$6,774.15			\$6,774.15	\$2,460.41	\$1,179.40	\$2,640.28	\$9,414.43
1960	STOCKLEY	SCHOOL	VARIOUS	2.92%	\$681.20			\$681.20	\$333.28	\$118.60	\$351.37	\$1,032.57
	FUND B TOTALS			100.00%	\$23,351.96			\$23,351.96	\$14,651.19	\$2,290.94	\$17,045.94	\$40,397.90
FUND C												
1965	HARRY WATKINS	SCHOOL	VARIOUS	100.00%	\$249,570.31			\$249,570.31	\$78,436.55	\$26,112.39	\$81,836.58	\$331,406.89
COMMON FUND TOTALS												
					\$472,920.74	\$0.00	\$3,200.00	\$476,120.74	\$264,445.46	\$42,580.71	\$291,193.66	\$767,314.40

A Firefighter's Prayer

When I'm called to duty God,
Wherever flames may rage,
Give me strength to save some life,
Whatever be its age.
Help me embrace a little child,
Before it is too late,
Or save an older person from
The horror of that fate.
Enable me to be alert
To the weakest shout,
And quickly and efficiently
To put the fire out.
I want to fill my calling and
To give the best of me,
To guard my every neighbor and
Protect his property.
And if according to my fate
I'm to lose my life,
Please bless with your protecting hand
My family and my wife.



Members of the Merrimack Fire Department
August 1999

CORRECTION

Board of Selectmen (Terms of Office)

Norman V. Carr, Chairman	Term expires 2000
Anthony J. Pellegrino, Vice Chairman	Term expires 2000
D. L. Chris Christensen	Term expires 2002
Anthony Holevas	Term expires 2001
Finlay C. Rothhaus	Term expires 2001



Town Officials

Representatives to the General Court

Rose Arthur
Peter Batula
Robert Brundidge
Dennis Fields

Robert L'Heureux
Timothy McGough
Robert Milligan
Mary Moriarty

Board of Selectmen

Norman V. Carr, Chairman
Anthony J. Pellegrino, Vice Chairman
D. L. Chris Christensen
Anthony Holevas
Finlay C. Rothhaus

Term expires 2000
Term expires 2000
Term expires 2000
Term expires 2000
Term expires 2000

Town Manager

Dean E. Shankle Jr.

Executive Assistant

Betty J. Spence

Finance Administrator

Robert T. Levan

Moderator

Lynn Christensen

Town Treasurer

Jean G. Weston

Town Clerk-Tax Collector

Diane M. Pollock

Deputy Town Clerk-Tax Collector

Linda P. Hall

Assessor

Dominic D'Antoni

Community Development Director

A. J. Minkarah

Planning & Zoning Administrator

Will D'Andrea

Building/Health Officer

Joseph M. Comer

Health Officer

Sean Goodwin

Ambulance Director

Steve Bachand

Emergency Management Director

Chief William H. Pepler, Jr.

Library Director

Janet Angus

Director of Public Works

Earl M. Chesley

Assistant Director of Public Works - WWWTF

Larry R. Spencer

Assistant Director of Public Works - Highway

David Lent

Highway Coordinator

Bruce W. Moreau

Building & Grounds Maintenance

Philip F. Meschino

Equipment Maintenance

James H. Graham

Landfill Foreman

Steven S. Doumas

Ballot Inspectors

Democrat

Mike Morrison - Chair

Peggy Dwyer

Anne Goodridge

Anne McCann

Republican

Pat Miller - Chair

Barbara Buker

Joan Devogel

Yvonne Hinckley

Ballot Inspectors- Continued

Mary Moriarty
Betty Morton
Natalie Baron

Fern Jones
Jane Mckenna
Jean Weston

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman
D. L. Chris Christensen
Vanessa Biron
Danielle Fuller
James Hennas
Denise Leonard
Laurie Rothhaus
Helen Williams
Leonard Worster

Budget Committee

Dick Andersen, Chairman
Charles Greenhalgh
Barbara Tucker
Evan Fulmer
Carol Lang
Norman Phillips
Stanley Heinrich
Tom Koenig
Thomas Mahon
Karen Laba
John Morey
Chris Christensen
Rita Carlton

Term expires 2000
Term expires 2000
Term expires 2000
Term expires 2001
Term expires 2001
Term expires 2001
Term expires 2002
Term expires 2002
Term expires 2002
Term expires 2000
Term expires 2000
Selectmen's Representative
Secretary

Cable TV Advisory Committee

Philip Hunt, Chairman
Mary Jo Roberts
Florence Brown
Craig Showers
Pam Tinker
Lloyd Tate
Anthony Pellegrino

Conservation Commission

Mike Burke, Chairman	Term expires 2002
Eber Currier	Term expires 2002
Gary Gagne	Term expires 2001
Terri Kangas-Feller	Term expires 2000
Andy Powell	Term expires 2000
Karen Mattor	Term expires 2000
Anthony Pellegrino, Ex-officio member	Term expires 2000

District Court

Clifford R. Kinghorn, Justice
Gregory Michael, Special Justice
Lynn KillKelley, Clerk
Jayne Dimartino, Deputy Clerk
Barbara Duhaime, Court Assistant
Maureen Murphy, Court Assistant
Joseph Lanza, Bailiff

Forest Fire Warden and Deputy Fire Wardens

Clarence P. Worster, Warden
Martin Carier
William Cashin
William Pepler
David Parenti
Perley Rogers
Laurence Rothhaus
Rick Rodd
Howard Young

Fourth of July Committee

Thomas Mahon, Chairman
Robert Adamowicz
Jack Balcom
Brenda Delong
Jean Shankle
Ruth Liberty
Judy May

Highway Safety Committee

Joseph Devine, Chairman
Roger Bellemore
Finlay Rothhaus
Joseph Comer
Jack Balcom
Charles Hall

Bob L'Heureux
Bruce Moreau
William Mulligan
Norman Pepin
William Pepler
Rick Todd

Library Trustees

Pat Heinrich, Chairman
Robert Kelly, Treasurer
Anne Burrows
Duncan Morrill
John Buckley

Nashua Regional Planning Commission

D. L. Chris Christensen
Andrew Singelkis
Mark Parker
Jean Weston
Duncan Morrill

Naticook Day Camp Advisory Board

Eber Currier
Franklin Dutton
Mary Moriarty
Vicky Pepper
Alice Porembski

Parks and Recreation Committee

Dru Movizzo, Chairman
Janet Cormier
Kathryn Stack
Norma French
Jean Shankle
Rep. D. L. Christensen
Connie Halvatzes

Term expires 2001
Term expires 2002
Term expires 2000
Senior Citizen
Term expires 2002
Ex-officio member
MYA Representative

Planning Board

Nelson Disco, Chairman	Term expires 2002
Arthur Gagnon	Term expires 2002
Robert Boisvert	Term expires 2000
Larry Dardzinski	Term expires 2000
Jiri Hajek	Term expires 2001
Walter Talbert	Term expires 2002
Ken Sheppard	Term expires 2002
Finlay Rothhaus	Selectmen Representative
Anthony Pellegrino	Selectmen Representative

Solid Waste Advisory Committee

Mark McGuire, Vice Chairman	David Paul
Linda Wilson - Secretary	Ted Parmenter
Chip Chesley	Anthony Pellegrino
Chris Conway	Christopher Petrovic, Alternate
Ralph Gerenz	Lenny Worster
Joseph Mitchell	Bob Kelley, Alternate

Supervisors of the Checklist

Barbara Watson, Chairman	Term expires 2004
Ruth Liberty	Term expires 2002
Marjorie Petrovic	Term expires 2000

Trustees of the Trust Fund

Jack Balcom	Term expires 2002
David Johnsen	Term expires 2001
John Lyons	Term expires 2000

Wasserman Park Master Plan Committee

Patricia Dumont, Chairman
Steven Keach, Vice Chairman
Douglas Dickinson
John Gibson
Robert Milligan
Chris Petrovic
Eber Currier, Conservation Commission Representative
Norma French, Park & Recreation Representative

Zoning Board of Adjustment

Richard Barry, Chairman	Term expires 2002
Mark Kanakis, Vice Chairman	Term expires 2000
Timothy Dutton	Term expires 2000
Richard Meyers	Term expires 2000
Charles Roberts	Term expires 2001
Ross Hall, Alternate	Term expires 2000
Patricia Mellor, Alternate	Term expires 2000
John O'Neil, Alternate	Term expires 2000



Merrimack's first fire station was a carpenter shop and stable that was moved from the mills across the street to the land next to the bridge on Route 3. It served the Town for many years until the Arthur Gordon Memorial Station was built in 1959.



In November 1959, after several years of planning, a new Central Fire Station was completed. Funding for this station was donated by Bertha L. Gordon in memory of her husband, Arthur G. Gordon who was a charter member and former Deputy Fire Chief of the Merrimack Fire Department. The total cost was \$30,205. The building was dedicated on February 21, 1960 as the Arthur G. Gordon Memorial Fire Station.

1999 Annual Report Of The
Abbie Griffin Park Advisory Committee
Submitted by Ruth Liberty
Chairman

Many improvements for the park were accomplished this year. Getting water to the site and installing a sprinkler system, grading the slope toward Route 3, installing the park sign, completing stone work around the sign area and planting areas around bandstand were the most notable improvements. Spring plans include installing flag post, paving front apron of bandstand, landscaping and seeding.

Many events have taken place in the park this past year. The Merrimack Concert Association "opened" the entertainment season in June with an evening concert. The 39th Army Band presented an afternoon concert in late June. As part of the Fourth of July celebration, the Merrimack Concert Association Chorus sang in the evening of July 3rd. Two concerts were presented in July. We had scheduled four performances for August, but due to rain, only three were presented; the fourth one was rescheduled in September. Two Rock concerts were arranged, featuring seven groups of High School musicians. The Merrimack Concert association presented an afternoon concert in October. The "entertainment" season was closed by the Fourth Annual Candlelight Walk November 27th. This annual event was well received again this year, with the added attraction of hot chocolate, hot cider, and cookies at the end of the walk. Local merchants and the High School MADD group are to be thanked for the refreshments.

In addition to the entertainment program, the park was also used for other activities. Since June it has held 6 weddings, and the weather was remarkable for all of them, and many photo sessions. In August the Library held a Children's Reading party, and Cub Scout Pack #401 sponsored a story teller. In October the Merrimack Police Department sponsored the annual Hallowe'en Party.

Possibly, because we are so close to this project, we are pleased with the progress we have made. The committee is still undergoing changes, so we are asking for your support and assistance. We are especially indebted to the local businessmen who volunteered their time, employees or equipment to help in cutting labor costs - community spirit in its truest form.

The park and bandstand are valuable assets to Merrimack - enjoy them, this community made them possible.

Abbie Griffin Park Advisory Committee

Ruth Liberty, Chairman

D. L. Chris Christensen
Danielle Fuller
Jim Hennas

Laurie Rothhaus
Helen Williams

Vanessa Biron
Denise Leonard
Len Worster

1999 Annual Report Of The
Assessing Department
Submitted by Dominic S. D'Antoni
Assessor

1999 has been a banner growth year, residential and industrial/commercial new construction is attempting to keep pace with the expanding economy.

The Assessing Department will be updating all property assessments to reflect market value increases since the April 1, 1995 update, as of April 1, 2000.

The Supreme Court decision on the Claremont school issue has developed receiver and donor property tax Communities. The Town of Merrimack is a receiver Community. As a result of the State property tax, the Department of Revenue Administration is mandated to monitor all individual Community property assessments on a yearly timetable. This will be a procedure employed by the DRA to check individual Community assessment practices that determine the statistical data that determines the assessment quality and ratio for school distribution funds.

Additional department information can be obtained using the Town's web site at:
<http://www.ci.merrimack.nh.us>

On February 4, 2000, I will retire as the Merrimack Assessor. As I look back over the past 18 years, I cannot believe how quickly the years have passed.

I would be remiss in my departure, if I did not mention and credit to the many department co-workers that made my tenure an excellent experience. The late Jean Geiger; Nancy Lougee Barnes; Joyce Bishop, Arleen Pelletier, Barbara Watson, Cathy Orff, Ann Knapp, Loren Martin and last but not least Anne Whitney. All sincere dedicated employees that made my years with the Town of Merrimack manageable and memorable.

In closing, I would like to further thank the people of the Town of Merrimack for allowing me the opportunity to have worked in a vibrant growing Community.

Assessing Staff

Dominic S. D'Antoni, Assessor
Anne L. Whitney, Office Manager
Loren J. Martin, Assessment Technician
Ann Knapp, Part Time Clerk Typist

**1999 Annual Report Of The
Board of Selectmen
Submitted by D.L. Chris Christensen
Selectman**

Merrimack's high quality of municipal, school, and volunteer services combined with a stable tax rate led to continued growth in 1999, in both residential and commercial/industrial areas as evidenced by building permits issued. Residential growth has slowed somewhat with 135 single family residence permits issued, compared to 168 and 164 in 1998 and 1997 respectively. Sound fiscal planning, coupled with higher than anticipated revenues led to the fifth year in a row that the tax rate was set lower than the preceding year.

With the re-election of Chris Christensen, this year's board consisted entirely of experienced members, and we were able to move forward on many fronts. Norm Carr was elected Chairman for a term from April 1999 through March 2000. Many of our activities were guided by the town-wide survey conducted by this board at the end of 1998.

Two major areas were pointed out by the survey. Citizens were concerned about growth, and they were concerned about open space.

How to manage our growth and some related issues was the focus of many Board of Selectmen meetings. We worked with the newly received "Build-out Study" finalized early in the year, as well as a "Town Center Plan" published in the summer. Shortly after that, the BOS appointed an ad hoc committee to study the sewer master plan and make recommendations for future management of that system. That report was received late in the year, and was the basis for a BOS policy related to any development or extension of the system by private developers. In parallel, the Planning Board offered some related zoning amendments to the Town Meeting based on the information noted above. We expect this planning activity will continue to make Merrimack a good place to live, do business, and retire.

We were pleased to note that our Wastewater Treatment Facility, as well as its manager, Larry Spencer, were recognized for superior performance on a national basis by the United States Environmental Protection Agency.

As the franchising authority for cable communications, our agendas frequently announced related items for discussion. After lengthy negotiations in 1998, Harron Communications was awarded a 10-year franchise, replacing Americable whom Harron had bought. Only a few months into the year, Harron advised that they in turn had been bought by Adelphia Communications. As a result of different system philosophies, we were nearly back to step one, entering new discussions. We expect final agreements to be completed shortly after Town Meeting.

Again looking to the future, the BOS formed a "land-use" committee to review and make recommendations regarding Town-owned land. Consideration was made for Parks and Recreation's expanding needs, especially for athletic fields, and for land to be managed by the Conservation Commission. Some parcels acquired by tax deed were declared surplus and will be sold at auction. Location for a northwest fire station, as part of our Capitol Improvement Plan was also an area of discussion. A request for partial funding of such a site was the subject of a Town Meeting Warrant article.

As we planned for the future of our Fire Rescue Department, we also looked back to celebrate the 75th anniversary of the Department. Several events were held in recognition of this milestone, including a Fire Department History night and our own department hosting a statewide convention. Part of this convention was a magnificent parade featuring all types of fire equipment from around the region. Ending a long and distinguished career on a high note, Fire Chief Charles Q. Hall retired and William H. Pepler, Jr. was appointed as the new Chief.

Entering the year 2000, we believe the high spirits and enthusiasm of Merrimack's citizens will move us forward continuing to make Merrimack, New Hampshire one of the most desirable places in the region. The Selectmen are proud to be a part of this endeavor.

1999 Annual Report Of The
Cable Television Advisory Committee
Submitted by Phil Hunt
Chairman

1999 was a very hectic year for your advisory committee. We saw, after 10 years of hard work and negotiations, a new television franchise with Harron Communications, who received a transfer of our TV Cable from Americable.

During 1999, Harron worked hard in improving services and setting up the new services that were negotiated. The advisory committee worked on setting up general rules and procedures for use of the town's new public access channels.

The town hired, upon the advisory committee's recommendation, a Media Coordinator. He is responsible for coordinating all access to the public channels (PEG, Public Access, Educational, and Government channels) as well as video equipment owned by the town, to be loaned to Merrimack residents.

During 1999, we also saw many government meetings shown on the new access channels. 1999 was also the year of the first LIVE broadcast of a government meeting using this new technology.

Although there have been hectic times during 1999, with the Cable company attempted transfer from Harron to Adelphia, we have seen great strides in the cable system in Merrimack, including the PEG channels, live broadcast capability, Digital cable channels, Closed circuit capability between government buildings and schools, allowing distance learning.

Thank you for your support and we would like to let you know that your committee is still working for the Town of Merrimack.

Cable Television Advisory Committee

Phil Hunt, Chairman
Florence Brown
Mary Jo Roberts
Craig Showers
Lloyd Tate
Pam Tinker

**1999 Annual Report of the
Community Development Department**

**Submitted by A.J. Minkarah
Community Development Director**

During 1999, the region's economy remained strong and as a result, development activity in Merrimack continued to be high, though somewhat lower than in 1998. Greater attention, however, seems to have been focused on growth related issues in the community over the past year and controversy surrounded a number of specific residential and nonresidential development proposals. Several significant commercial, industrial and residential developments were approved and a number of previously approved projects and developments were under active development or completed. These developments have expanded as well as diversified the town's economic base and housing stock. During this period, two important planning studies were completed and significant progress was made in planning for public infrastructure improvements and expanding park, recreational and conservation lands. Some of the more significant highlights of the past year are outlined below.

Residential development activity was strong in 1999 with 135 permits issued for single-family homes, and significantly, four permits were issued for 56 garden style multi-family units. While the number of single-family homes built was substantially lower than last years total of 168, the multi-family units were the first of their kind to have been developed in Merrimack in well over a decade. Most of the single-family homes built in prior years had been in more family-oriented, cluster developments, whereas many of the single-family homes built in 1999 were in alternative developments such as the Heron Cove cluster development which is marketed at "empty-nesters", or in the neo-traditional Crosswoods Path Planned Unit Development (PUD). Development of homes on large non-sewered lots also increased. In-keeping with recent trends, most new homes tended toward the higher end of the market.

Planning Board approvals for new residential development in 1999 included 41 new conventional lots, mostly with on-site septic systems, located primarily in the northern end of town; an 83 lot cluster development (Meadowoods) at Baboosic Lake and McQuestion Roads, and the 108 unit Crosswoods Path PUD. A smaller six unit multi-family development was also approved. Some of these development proposals generated significant concern in abutters and others in the community due to loss of open space, school impacts, traffic and other issues. Throughout the year, there was considerable discussion and debate surrounding a 424 unit cluster development proposed by Greens Pond Realty that would require a change in the town's sewer master plan. Although no formal development plans had been submitted to the town, the proposed Greens Pond development made frequent appearances on the agendas of several town boards and dominated local discussions on growth and development related issues.

During 1999, there was also significant commercial and industrial development activity although there was less actual construction than in 1998. New construction in 1999 included an approximately 39,000 square foot office building to house the Stabile Company on Manchester Street; a 25,000 square foot manufacturing facility for Stanley Elevator on Henry Clay Drive, the first phase of the *Why* self storage facility on Henry Clay Drive and DW Highway; the Days Inn on DW Highway, and Zoots, a dry cleaning facility at Shaws Plaza. At year-end, a new 8,400 square foot facility for the Fimble Garage Door company and a 5,600 square foot veterinary clinic, both on DW Highway, were under construction as were major improvements and expansions to the Anheuser Busch facility. Substantial renovations and expansions continued at the Fidelity site off of Industrial Drive and Continental Boulevard and renovations at the former Post Road Plaza for PC Connection on Route 101A were completed. 1999 also saw the departure of Cabletron from its facility on Continental Boulevard and its almost instantaneous replacement with Amherst Computer. Three new cellular communication towers were also built in differing areas of town. Along with new construction, Numerous individual retail and service businesses moved into and out of existing or rehabilitated retail and office space, and at the year's end, vacancies in most commercial centers and office parks were few.

Commercial developments approved in 1999 but not yet under construction included the 130,000 square foot Home Depot proposed to be located on 101A. This proposed development proved to be highly controversial due to concerns raised related to water quality protection, traffic and noise. Other approved developments included another approximately 40,000 square foot office building on Al Paul Lane adjacent to the Stabile Building. Nonresidential development activity related to nonprofit entities was also significant in 1999 including approvals for expansion of the Grace Baptist Church, development of a new facility for the Brentwood School and approval of a ten bed Hospice facility, the first of its kind in Merrimack.

As part of various residential developments, the town obtained additional recreational and conservation land in the northern and central areas of town and the 25 acre Gilmore Hill Conservation area on Greens Pond Road, a donation from the Hill family, was formally dedicated. The Community Development Department worked with the Board of Selectmen's ad hoc Town land Committee to review existing town properties and to identify potential acquisition sites. Similar efforts at identifying and prioritizing possible land acquisitions for conservation and recreational uses were undertaken with the Conservation Commission and with the Nashua Regional Planning Commission.

Along with its development related activities, the department's staff worked with the Planning Board to finalize the Town Center Plan. Staff also worked with the Nashua Regional Planning Commission to complete the Buildout Study. Both documents are certain to be valuable planning tools for the town for the next several years. In June, the Department launched a new TV show, *Community Development Spotlight*, on public access Channel 23. The show is designed to provide in-depth coverage of plans and projects pending before the Planning and Zoning Boards, on-going development activity and other issues of community-wide concern.

The staff of the Community Development Department saw a number of changes over the past year. In the spring, Marcia Tucci, Secretary, left the Department after a brief term of employment to pursue further educational goals. Marcia was replaced by Cecile Cormire. In July, Lena Cook, Clerk Typist, retired after more than 15 years of service to the town. Lena's position was replaced by Carol Zeman who had previously worked in the Selectmen's office. As always, the staff of the Community Development Department, listed below, welcomes requests for information or assistance from the public.

Community Development Department Staff

Joseph Comer, Building/Health Official
Cecile Cormire, Secretary
George Couture, Building Inspector
William D' Andrea, Planning & Zoning Administrator
Louise Donington, Planning Assistant
Evelyn Gillis, Office Manager
Sean Goodwin, Health Officer
A.J. Minkarah, Community Development Director
Brenda Morse, Secretary
Carol Zeman, Secretary

1999 Annual Report Of The
Code Enforcement Division

Submitted by Joseph M Comer
Building/Health Official

Residential construction continues to be the majority of permits and inspections. There were 800 permits issued with a total valuation of \$77,912,876 and total fees collected of \$217,815.

The following is a record of permits issued from January 1, 1999 through December 31, 1999.

----PERMITS ISSUED 1999----

Multi-family dwellings	6
Single family dwellings	135
Residential garages & carports	34
Additions to single family	88
Commercial buildings	4
Additions to commercial/renovations	23
Industrial buildings	4
Additions to industrial/renovations	33
Swimming pools	105
Miscellaneous permits (electrical, plumbing, etc)	180
Demolitions other than single family	7
Demolitions single family	2
Oil burners	22
Storage tanks	28
Septic systems (new & replacements)	92
Signs	37

STATISTICS

<u>YEAR</u>	<u>BUILDING PERMITS ISSUED</u>	<u>SINGLE FAMILY</u>
1991	777	53
1992	869	119
1993	969	123
1994	913	89
1995	896	75
1996	897	102
1997	925	164
1998	1052	166
1999	800	135

1999 Annual Report Of The
Merrimack Health Division

Submitted by Sean R. Goodwin
Health Officer

The Health Division is responsible for the licensing and inspection of all food service establishments, public bathing areas, day care centers and foster homes. This division also witnesses test pits for septic systems and inspects the installation of new and replacement septic systems.

Statistics

Food Service Licenses	98
Public Bathing Area Licenses	20
Day Care Centers	24
Foster Homes	36
New and Replaced Septic Systems	92

1999 Annual Report Of The
Conservation Commission

Submitted by Michael R. Burke
Chairman

Background

The MERRIMACK CONSERVATION COMMISSION (MCC) was established in 1967 and provides "...for the proper utilization and protection of the natural resources and for the protection of watershed resources..." of Merrimack (RSA 36-A:2). The MCC conducts studies of local land areas and water bodies and seeks to coordinate, to the extent possible, the activities of other organizations established for similar purposes. The MCC maintains an index of wetlands, open spaces and natural aesthetic or ecologically significant areas within the Town and plans for the proper utilization of such areas (RSA 36-A:2). The MCC recommends ways to protect, develop or better utilize such areas. In addition, the MCC may acquire land or water rights and easements to **"maintain, improve, protect, limit the future use of or otherwise conserve and properly utilize open spaces and other land and water bodies within ...town"** (RSA 26-A:4).

One of the major responsibilities of the MCC is to review applications for Dredge & Fill prior to submittal to the NH Wetlands Bureau. For each application reviewed the MCC provides written recommendations and comments for the Bureau's use. Typically the MCC meets with developers and Town officials during the conceptual stages of planning to help minimize impact to wetlands, open spaces and ecologically significant areas.

The MCC is typically composed of seven full-time voting members and three alternate members. All commissioners are volunteers from the community. The MCC meets at 7:00 PM on the second and fourth Mondays of each month in the Board of Selectmen Conference Room, Upper Level. The public is encouraged to attend these meetings. Anyone wishing to present an appropriate matter before the MCC should submit the information in writing to the Conservation Commission located in the Community Development Office 7 days in advance of the next scheduled meeting in order to be placed on the agenda.

Accomplishments During 1999

The following is a list of the key activities that have been accomplished in 1999 or are on-going as of this writing:

TECHNICAL REVIEW:

- Reviewed and prepared letters of recommendation for five Dredge & Fill applications which were brought before the MCC by developers, contractors, local businesses and homeowners.
- Reviewed 19 plans before the Planning Board that proposed construction activities on private and public wetlands and within the Aquifer Conservation District and Wellhead Protection Areas.
- Conducted numerous site inspections to evaluate proposed and in-progress projects

involving wetlands, open spaces and ecologically significant areas within the Town.

- Investigated complaints from concerned citizens and town representatives relative to wetland encroachments, trash dumping and other environmentally sensitive issues.
- Investigated several complaints relative to activity in wetlands on conservation lands, wetlands and violations of site plans.
- Monitored the Derry wastewater treatment plant outfall to the Merrimack River and reported observations to the state.
- Provided input to the DPW regarding planned landfill closures and several bridge and roadway construction projects.

ACTIVITIES:

- Held a formal dedication ceremony for the Gilmore Hill Property and completed a Land Management Plan.
- Accepted three newly acquired land parcels to manage.
- Set priorities for land management of parcels under MCC stewardship.
- Evaluated several properties, which were obtained or have potential for being obtained by the town for conservation purposes.
- Member appointed to the Ad Hoc Land Management Committee that inventoried all lands owned by the Town of Merrimack.
- Submitted a Warrant Article to have 100 percent of the Land Use Change Tax up to a cap of \$250,000 deposited in the Environmental Conservation Fund. These monies will be used for acquiring land for the purpose of protecting and preserving open space in Town.
- Attended workshops and training programs including: Open Space Preservation, timber harvest workshop, Current Use Tax Rules and the NH Association of Conservation Commissions.
- Participated with the Nashua Regional Planning Commission in association with the New Hampshire Land and Community Heritage Commission in defining the top five land preservation priorities in Town.
- Member appointed to the Sewer Master Plan Study Committee to review and evaluate the Town-wide Sewer Master Plan as it relates to environmentally sensitive areas and future development.
- Worked on the preparation of amendments to the zoning regulations regarding wetland buffers.
- Continued to practice environmental stewardship relative to controlling the beaver population within the town.
- Distributed 200 white spruce seedlings to Town residents.

SPONSORSHIP:

- Provided scholarship for three middle school students to attend conservation summer camps.
- Co-Sponsored the Adopt-A-Salmon Program in the Reeds Ferry Elementary School.
- Provided financial support for the University of New Hampshire "Lay Lakes Monitoring Program".
- Provided support of the nomination of the Souhegan River into the NH Rivers Management & Protection Program.
- Adopt-A-Road Program - adopted Lawrence Road from Bedford Road to Fearon Road.
- Supported the Souhegan Watershed Association Corridor Plan

PROGRAMS HOSTED AND ATTENDED:

- Sponsored Mr. Bruce Gilday, a licensed wetland scientist, to educate the MCC of the value of having buffers around wetlands.
- Sponsored: "Conservation Easement" Seminar that provided practical approaches to land protection through conservation easements.
- Sponsored: Speaker to educate the value of having buffers to wetlands.

Membership

Currently, the MCC has three alternate member positions open. Alternate members serve in nearly the same capacity as full-voting members except that they normally do not have voting rights. An alternate position is a great way to become familiar with MCC practices and activities and hopefully would lead to a subsequent full-voting position. Visit our website at www@ci.merrimack.nh.us under Departments, Community Development, Conservation to get information on our activities.

The MCC welcomed our new secretary Cecile Cormier and wishes to thank Marcia Roth-Tucci who served as the MCC's secretary from 1998 to 1999.

Conservation Commission Members

Michael R. Burke, Chairman
Eber Currier, Vice Chairman
Gary Gagne
Terri Kangas-Feller
Andy Powell
Karen Mattor
Linda Wilson
Tony Pellegrino, BOS Liaison
Sean Goodwin, Community Development Liaison

1999 Annual Report Of The
Merrimack Fire Department
Submitted by William H. Pepler, Jr.
Fire Chief

The Merrimack Fire Department provides fire, rescue, ambulance, emergency management, fire code enforcement and fire investigation services to the residents of Merrimack. The department also coordinates the activities of the Local Emergency Planning Committee. The department was founded on May 12, 1924. Since that time, the department has grown and adapted to meet the needs of the residents of Merrimack.

The Town is fortunate to be served by a highly trained and dedicated emergency response force. This force comprised of full time firefighters and paramedic/firefighters, on call firefighters, volunteer ambulance personnel, and volunteer emergency management members, are committed to providing the best service possible to the community.

In 1999, the department responded to 2,067 emergency calls. The emergency calls included 1,006 fire/haz mat calls and 1,061 emergency medical calls. This represents an increase of **18.4%** above 1998 responses. One of the busiest days during the year was Christmas Day, when emergency crews responded to seventeen emergency calls. Significant fire calls include a three-alarm fire at 588 D.W. Highway, and two-alarm fires on Depot Street and Scenic Vista Way. Significant hazardous materials calls included a chlorine leak at Jones Chemical, a large oil spill at Nashua Corporation, and a chemical spill on D.W. Highway in the area of Harris Pond involving ferrous chloride solution. This spill covered an area of at least ¼ mile. The department also responded to many serious motor vehicle accidents, several of which required the use of the "Jaws of Life" to free the trapped occupants.

During the past year, the department has undergone several changes. Chief Charles Q. Hall retired after twenty years as Fire Chief. In July, I became the Fire Chief. Allen Coen was appointed Fire Marshal and Steve Bachand was appointed EMS Director. Master Firefighter Wayne Perkins was selected as Firefighter of the Year. Paramedic Carolyn Lasker was selected as EMT of the Year. These awards are sponsored each year by the Merrimack VFW, Post # 8641.

The department celebrated its 75th anniversary from May 10 to 14, 1999 with an Open House. The United States Post Office in Merrimack issued a special cancellation stamp to commemorate the anniversary. On September 10 to 12, 1999, the department hosted the 102nd Annual State Firemen's Convention. Firefighters from all over New Hampshire traveled to Merrimack for the weekend event, including a grand ball on Saturday night and a parade on Sunday. A second Open House was held on October 9, 1999 to commemorate Fire Prevention Week.

The department received a Kawasaki Jet Ski watercraft through the efforts of Representative Bob Milligan. The Jet Ski, used for water rescue, increases the water rescue capabilities of the department, and can be used on rivers, ponds or lakes.

After an accident involving one of the town's ambulances, a good used replacement ambulance was purchased. A new ambulance was also purchased in July. With the Selectmen's support, the old ambulance was kept as a back-up unit. On several occasions, all three ambulances have been used to respond to emergencies. The goal of the back up ambulance is to always have at least two ambulances available in town.

The department has concentrated on training during the past year. Many personnel have taken advantage of the ample training opportunities available to them. Personnel have attended hazardous material technician, company officer, fire combat school, and terrorism training. During the summer, nearly all personnel participated in an emergency vehicle operations course. In November, nearly the entire department participated in emergency response to terrorism training. Future training emphasis shall be placed on advanced life support skills, hazardous materials incidents and technical rescue situations, including water/ice rescue, confined space rescue, extrication, and high angle rescue.

The department also provides the following additional services:

- Fire safety inspection
- Chimney and wood stove inspection
- Burn permits & Blasting permits
- Fire station tours
- Fire extinguisher training
- Appearances at company and neighborhood functions
- CPR and first aid training to business, industry, civic groups and town departments
- Safe Place from domestic violence
- School education programs
- Assistance with water emergencies (broken pipes etc.)
- Carbon monoxide monitoring
- Assistance with smoke in the home (wood stove, cooking)
- Ambulance, rescue and fire coverage at special events
- Medical coverage at football games
- Assistance with smoke detector installation
- Blood pressure monitoring
- Department honor guard
- Assistance in lifting people who have fallen
- Juvenile firesetter diversion program
- Fire Explorer program for young adults interested in fire and rescue work
- Youth Observer program for young adults interested in ambulance work
- Residential lock-outs

The department, as an emergency management function, prepared for potential Y2K problems. All town owned computer equipment was tested for compliance. All critical operations were checked and all support functions were determined to be Y2K compliant. An operations plan was prepared and additional personnel were on duty on New Year's eve. To everyone's surprise and delight, no problems were experienced in the town as a result of Y2K issues.

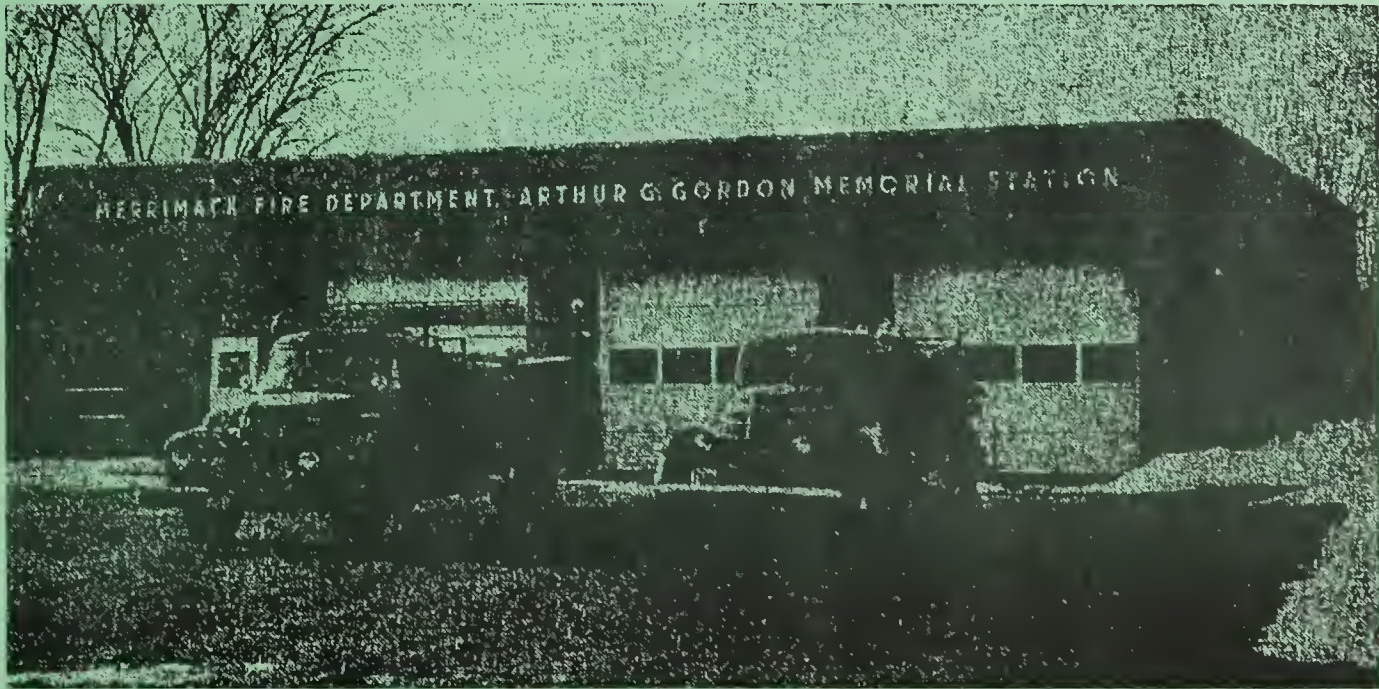
As we look to the future, plans are being developed for the expansion of the South Merrimack Fire Station. Expansion of the building will provide additional space for apparatus, storage, a fitness facility, meetings and training and adequate office space. The department is also proposing the acquisition of land on Baboosic Lake Road for a future fire station site. The new fire station would protect the "Northwest" section of the Town, near Baboosic Lake. Response times in this area are some of the longest in the town. We are also exploring new technology in rescue, including thermal imaging cameras. These devices allow firefighting crews to locate trapped victims quickly in a smoke filled building.

We would like to thank the citizens of Merrimack for their overwhelming support this year. Our open houses and annual convention were huge successes because of you. Thank you for helping us celebrate our 75th birthday. We would also like to thank you for your concern, cards and prayers during the difficult time when the six firefighters lost their lives in Worcester. It was like we all lost a part of us.



Firefighters Memorial Monument at Last Rest Cemetery
Dedicated October 1994

DEDICATION PROGRAM



Arthur G. Gordon Memorial Station

Merrimack Fire Station

2:00 P.M.

February 21, 1960



History of the Old Station

The old fire station was built in 1846 by David Henderson, an immigrant weaver from Dumfermline, Scotland.

When Henderson came to America, he located in Lowell, Mass. There he went into the weaving business under the name of "Freeman & Henderson". Before long, he bought out Freeman's share of the business and later sold the entire business and came to Merrimack. Here he purchased the Riddle Mill property.

Riddle was a man strongly identified with the town's early industrial history. His mills were twice burned, his health failing, he retired from business.

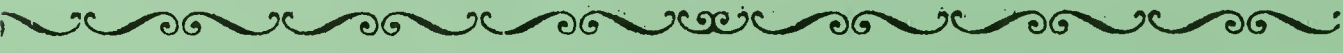
Here begins the history of the old fire station. Henderson built a woolen mill on the purchased property, adjacent to the highway near the stone bridge. With it, also a carpenter shop which many years later became the old fire station.

During the Civil War, the mill did a thriving business making blankets for the troops and cloth for their uniforms. The mill now called "The Old White Mill" was burned on 1883, but the carpenter shop remained undamaged. It remained idle for some time. It later was used for storage and a stable for horses.

In 1895, new business came to town. The one-time carpenter shop was in the way and was moved across the road to its last site. Again it was used as a stable and later for storage.

In 1924 the Fire Department was organized and the old building was put in order. It was used for a fire station until late in 1959.

The old fire station, the last remnant of "The Old White Mill" which during its operation provided a living for a large number of our past residents, stood for 113 years. The old fire station was used by the Town to house its apparatus from 1924 until 1954 through the generosity of the International Shoe Company. In 1954 the building and land was given to the Town by Andrew J. Woronka. It has now been demolished to make way for the new modern three stall brick building which should serve the Town's requirements for the years ahead.





MERRIMACK FIRE STATION

Presented to the Town of Merrimack

by his wife

Bertha Lowell Gordon

As A Memorial To Arthur Gilbert Gordon

A life long resident of Merrimack and the first Deputy Chief of the

Merrimack Volunteer Fire Department



Dedication Committee

Andrew J. Woronka, Chairman

Edward J. Haseltine, Chairman Board of Selectmen

George J. Allgaier, Fire Chief

Clarence Worster

Frank Hall

John Lyons

William N. Footer

Program Committee

William Cain, Jr., Chairman

Lee Spaulding

Willard Jebb

Arthur Bruce

Henry Kiestlinger

Fred Yunggebauer

Herschel Cox

George Ekman

Alan Whitney

Franklin Haseltine

Joseph Pynenburg

Carold Hall

Albert Taggart

Frank O'Gara



1999 Annual Report Of The

Town Forest Fire Warden and State Forest Ranger

**Submitted by Bryan Nowell, Forest Ranger &
Clarence Worster, Forest Fire Warden**

To aid your Forest Fire Warden, Fire Department, and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing **ANY** outside burning. Fire permits are required for any open burning unless the ground is completely covered with snow where the burning is being done. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are eleven Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. During the 1999 season Forest Rangers were busy assisting communities with suppression of difficult and remote multi-day fires. Forest Rangers have also investigated numerous complaints regarding violations of the timber harvest and forest fire laws, and taken enforcement action to ensure compliance. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 1999 fire season was a challenging but safe year for wildland firefighters in New Hampshire. The severe drought conditions throughout the spring and summer months combined with residual effects of the 1998 ice storm, resulted in a dramatic increase in wildland fires. In addition to burning in excess of 452 acres, 35 structures were also impacted by wildfire. Wildland fires in the urban interface are a serious concern for both landowners and firefighters. Homeowners can help protect their structures by maintaining adequate green space around them and making sure that houses are properly identified with street numbers.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

Please contact your local fire department before doing **ANY** outside burning.

Remember Only You Can Prevent Forest Fires!



Members

Merrimack Fire Department

Chief — George Allgaier

Deputy Chief — Earl Bishop

Captain — Clarence Worster

Captain — Arnold Heath

Captain — Edward Haseltine

First Lt. — Fay Reed

First Lt. — Frank Hall

Second Lt. — Edward Cross, Jr.

Second Lt. — Charles Warren

Clerk — Arlen Jarry

William Allgaier, Jr.

Gilbert Beard

William Butler

George Clinghan

Nickola DeVito

Herbert Duxbury

J. Wilson French

Norman Hall

Arthur Houle

John Janas

Harry McCalvey

Thayer Read

Joseph Roy

Michael Ryan

Edgar Thibodeau

William Tinseh

Arthur Burgess, Jr.

Hollis Geary

Franklin Haseltine

Frank Hill

Albert Avery

Bernard Hall

Carold Hall

Albert Junkins

Harlan Linscott

Charles Hall

William Cain, Jr.

Charles Nute, Jr.



1999 Fire Statistics
(All Fires Reported thru December 10, 1999)

Totals By County

	<u>Numbers</u>	<u>Acres</u>
Hillsborough	271	50
Rockingham	218	111
Merrimack	213	115
Belknap	139	66
Cheshire	131	28
Strafford	98	26
Carroll	81	17
Grafton	70	18
Sullivan	62	17
Coos	18	3.25

	<u>Total Fires</u>	<u>Total Acres</u>
1999	1301	452.28
1998	798	442.86

Cases of Fires Reported

Debris Burning	352
Miscellaneous*	279
Smoking	188
Children	176
Campfire	161
Arson/Suspicious	54
Equipment Use	43
Lightning	42
Railroad	6

*Miscellaneous (powerlines, fireworks, structures, OHRV)

1999 Annual Report Of The
Fourth of July Committee
Submitted by Brenda S. DuLong
Secretary

July 4th, 1999 was the third year the current Fourth of July Committee ran the Town of Merrimack's celebration. This year July 4th fell on a Sunday, the committee voted to hold the celebration activities over the three-day weekend.

The celebration began on Friday, July 2, with a performance by the Merrimack Community Choir. It was held at the bandstand in Abbie Griffin Park. Frank's Place offered refreshments (picnic dinners), so the audience could sit back and enjoy the music.

On Saturday, July 3, the annual Sidewalk Chalk Art contest was held in the parking lot of the Town Hall. This event has become a popular item with the residents of all ages. Naticook Counseling Resources, P.A, donated awards.

Sunday, July 4, was the main event. The parade started at 1:30 p.m. this year. It was led by dual Grand Marshals, Clarence Worster, and Retired Fire Chief Charles Hall. Both men represent the firefighters of Merrimack who were to celebrate their 75th state anniversary this September. The Merrimack Firefighters Colorguard and members of firefighters and ambulance personnel escorted the Grand Marshals. The parade had many spectators who were there to watch the youngsters with their decorated bicycles, wagons, and doll carriages. Also, a new category of entry being golf carts. There were quite a few floats as a challenge has been made between the schools for participation. This year was no different than any of the others, as we were able to meet and greet the politicians for the year 2000 presidential election. The parade ended at the High School on O'Gara Drive where vendors had food and activities for the spectators. The third annual Pie Baking Contest was a success. This year the pies were broken into age categories, adult and children. Our attempt to have a Bathtub Race was thwarted when mother nature placed the entire area in drought conditions, not permitting the excess use of water. (Next year will be better.) The day ended with a spectacular fireworks display provided by Telestar Fireworks, which lasted thirty-five minutes.

Donations were accepted by Papergraphics for the printing of the advertisement / activity flyers, Merrimack Connection for the layout of the flyer.

This event would not have taken place without the assistance of the Merrimack Police, Merrimack Fire, Merrimack Public Works, and Merrimack Ambulance and Rescue Service First Aid personnel.

A special thank-you goes out to the School District Maintenance and Janitorial staff, without them and the use of the School Grounds we would not be able to celebrate this community family event.

Members of the Committee

Thomas Mahon, Chairman
Lena Cook, Vice-Chairman
Brenda DuLong, Secretary/Treasurer
Jack Balcom
Evan Fulmer
Jim Graham, Sr.
Jim Graham, Jr.
Ruth Liberty
Judy May
Jean Shankle
Brian Wilson

1999 Annual Report Of The
Merrimack Historic District Commission

Submitted by Florence M. Brown
Interim Chair

Our attempt to reorganize the Merrimack Historic District Commission of 1990 as such was not successful due to the fact that the rules and regulations of this commission must be adhered to and controlled, hence, no historic districts can be formed until this is done. Our residents do not wish restrictions placed on their properties and we are in total agreement.

However, since we wished to preserve and make people aware of Merrimack's history, we have presented the following programs:

"A History of Merrimack Awareness Forum",

October 28, 1998

Featured lifelong and longtime residents, Marguerite Ryan, Clarence Worcester, Eva Greenleaf and Pat Daniels, who recalled the changes and growth of our Town over the last seventy-five years

"The Merrimack Fire Department History Awareness Forum"

(Dedicated to 75 Years of Service to the Community)

January 27, 1999

Chief Charles Hall, Fay Reed, Frank Hall, Joseph Comer, Clarence Worster, and Asst. Chief Howard Young recalled their early days before the formation of today's modern, efficient Fire Department.

"The Merrimack Police Department History Awareness Forum"

March 24, 1999

The Merrimack Police Department's motto "Service to the Community - Commitment to Excellence" was well defined with the stories of the past, present achievements and plans for the future by Chief Joseph Devine and his Staff: Deputy Chief William Mulligan, Captain Paul Stavenger, Lt. Michael Milligan, & Lt. Mark Doyle. Robert L'Heureux, a former Auxiliary & Special Police, related the history of that unit.

These Forums were video taped and aired on Merrimack's MGTv-23. Tapes are stored in our archives for future generations to view as part of Merrimack's history.

Future plans include dedicating a memorial to Merrimack's young Minute Man who gave his life for his country at the age of sixteen years; celebrating Reeds Ferry's 250th Anniversary of its charter to become part of Merrimack and participating in activities to raise the awareness of our Town's history.

1999 Annual Report Of The:
Merrimack Public Library
Submitted by Janet D. Angus
Library Director

The library staff saw many changes in 1999. Suzette Jefferson became the new Head of Reference and Adult Services. After six years of loyal service to the Merrimack Public Library, Elizabeth Levy retired at the end of July. I served as the Interim Director until being appointed Director in September. During the last week of December, Debra Covell assumed the position I had vacated, becoming the new Assistant Director, Head of Automated Services. Also joining the library staff during 1999 as Library Aides, summer help, and/or pages were Mary Dillman, Nicholas George, Patricia Finlay, Debra Herget, Katherine Lachance, and Tyler Meehan.

Leaving the Merrimack Public Library this year were Reference Librarian Carolyn White, Pages Heidi Fritz and Matt Delude, Interlibrary Loan Clerk Sandy Harter, and, after eighteen years of dedicated service, volunteer Jane Cooper.

As part of an effort to increase staff development, almost everyone attended the New England Library Conference when it was held in Manchester in September. Two staff members reached milestones this year. Beverly Little, Head of Youth Services, and David Kenson, Page, were each recognized for serving the library for ten years. To all of these people and to the others listed under Library Staff, many thanks for a very good year. Without such a wonderful and dedicated staff, the Merrimack Public Library would not be the great addition to the town that it is.

Circulation of materials continues to be an integral part of the library with 223,514 items being checked out by library customers this year. People have also accessed the library by using our web page from their homes. Many patrons come to the library to use our public Internet computers and also for word processing and our online magazine index. Our collection continues to change by offering books in regular and large print as well as on tape, music CD's, CD ROMs, videocassettes, museum passes, and toys, just to mention a few circulating items.

Even though the new library building has not yet passed and our crowded conditions continue to be a challenge, the staff is doing all that they can to make good use of the library space and to serve the public well in many ways. We have continued to offer programs for young people such as Storytime, American Girl Teas, and the American Red Cross baby-sitting classes. Our Book Discussions continue to be popular and Betty Jean Steinshouer returned this year as a one-woman show featuring her portrayal of Sarah Orne Jewett and Willa Cather. We also hosted our first art show with the photographs by Cat Pragoff. Plans are underway for featuring more local artists and offering more programs this coming year.

I would like to thank the Library Trustees, the Friends of the Library, the Development Fund, the Building Review Committee, as well as the many town departments who help the library in so many ways. I'd also like to thank the public who come to the library for their varied reasons whether it is to check out a bestseller, to attend a program, or to have a complex question answered. The library is an important part of any community and it takes many people to make this happen. I am looking forward to the next year where we can move towards the future, continuing to serve the community in our current facility as we together make plans for a new library building.

Merrimack Public Library Staff

Administration

Elizabeth Levy
Janet Angus

January-July

Library Director
Assistant Director, Head of
Automated Services

Tricia Tancill
Debra Covell

September-December

Library Director
Administrative Services
Assistant Director, Head of
Automated Services

Circulation

Jane Loughlin
Madeline Bennett
Gail Dahl
Diane Lauze
Sandra Meehan
Jennifer Stover
Nancy Vigezzi
Heidi Fritz
David Kenson
Tyler Meehan
Patti Finlay

Library Aide II
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Page
Library Page
Library Page
Library Page

Reference & Adult Services

Sue Jefferson

Head of Reference & Adult
Services

Janet Conover
Carolyn White
Sandy Harter
Lee Gilmore

Librarian I
Librarian I
Library Aide II
Library Aide II

Technical Services

Shannon Tennant
Darcy LaBrosse
Kathy Starr

Librarian I
Library Assistant
Library Aide I

Youth Services

Beverly Little
Pauline Cote
Suzanne Wall
Matt Delude
Mary Dillman

Head of Youth Services
Library Aide II
Library Aide II
Library Page
Library Page

Maintenance

Daniel Hastie
Joan Vadney

Custodian
Custodial Aide

Volunteers

Edith Bullard
Jane Cooper
Patricia Flynn
Cat Pragoff
Ginny Robie

1999 Library Statistical Report

Circulation

Adult Fiction	39,508
Adult Non-Fiction	39,706
Large Print	3,507
Young Adult	6,020
Paperback	3,959
Children's Fiction	15,578
Children's Non-Fiction	25,315
Children's Audiovisual	1,968
Children's CD ROMs	647
Children's Periodicals	603
Easy Books	46,297
Periodicals	8,733
Sound Recordings	12,498
Video Recordings	11,819
Compact Discs	3,952
CD ROMs	87
Museum Passes	421
Other	2,896
Total	223,514

Telecommunication Access

Homepage Usage	14,038
Searchbank Usage	9,270
Network User Hours	5,327
Total Library Card Holders	17,550

1999 Library Resources Report

Number of Volumes as of 1/1/99	80,470
Number of Volumes added:	

Adult Fiction	1,327
Adult Non-Fiction	1,497
Children's Fiction	422
Children's Non-Fiction	603
Easy Books	514

Total Number of Volumes Added	4,363
Total Number of Volumes Discarded	6,318
Total Number of Volumes as of 12/31/99	78,515

Number of Videocassettes	1,738
Number of Audiocassettes	1,297
Number of CD's	812
Number of CD ROM's	18
Number of Children's Audiovisuals	409
Number of Children's CD ROMs	43
Number of Toys	36
Number of Magazine Subscriptions	195
Number of Newspaper Subscriptions	17
Number of Microfiche	36,908

**1999 Annual Report Of The
Board Of Library Trustees
Submitted by Patricia Heinrich
Chair**

The faces at the library may have changed, but the need for a new library has not.

The first order of business for the Board of Library Trustees last spring was to establish a new building committee to review all prior library proposals to come up with a plan for a new library that would receive broad community support. This committee included both elected officials and members of the public at large. Their preliminary report in October recommended that the Board of Trustees not propose a new library this year, but continue to build both community support and the library capital reserve fund. The committee is reviewing an alternate building site and will be holding focus groups to receive community input. Many thanks to this committee for their efforts on behalf of a new library! The members of the committee were Chair Tom Mahon, Barbara Tucker, Carol Lang, Ann Burrows, Janet Angus, Don Smith-Weiss, Jack Balcom, Marty Carrier, Theresa Roy-Mayhew, Dale Blanton, Tony Holevas, and Jeanne Fandozzi.

In July, Elizabeth Levy, Library Director, resigned to pursue travel opportunities with her family. During her six years here in Merrimack, the Merrimack Public Library entered the computer age, expanded its programming and staff, and began Sunday openings. We want to thank Elizabeth for her professional expertise. We will miss her.

In September, after an extensive search for a new director, the Board of Trustees decided to promote Assistant Director Janet Angus to Library Director. Janet has worked at the Merrimack Public Library for over thirteen years, has a Master's Degree in Library and Information Studies and, prior to coming to work in Merrimack, was the Director of the Dudley-Tucker Library in Raymond. She and her husband are residents of Merrimack. We are thrilled to have Janet as Library Director.

In addition, the Board of Trustees has hired a new Assistant Director, Debra Covell. Deb comes to Merrimack after working as the Coordinator of Training and Consulting Services for the Northeast Massachusetts Regional Library System. Before that, she was the Assistant Director of the Wadleigh Memorial Library in Milford. Welcome to the Merrimack Public Library, Deb!

The Board and the staff have placed a new emphasis on programming this year. The library has hosted displays by local artisans, speakers on current topics, and fun family programs in addition to our regular story times, children's programming and adult book discussions. In cooperation with the Post Office, the Merrimack Library hosted "Midnight Madness," a program to help residents complete their last minute income tax returns.

The Friends of the Merrimack Library elected a new Chair, Lauree Gross, who promises the Friends will continue to help the Library with programs, equipment and other "Friend"ly assistance as needed. The Friends meetings are open to the public and are held on the second Wednesday of the month.

The Library Cardboard Boat Festival continues to be a popular family fun event to end the summer. Nineteen boats, including a swan and a locomotive, set sail on Lake Naticook in September. Fifteen boats took home trophies. The Merrimack Cup, for the fastest overall boat, went to Jim Flis and the "Most Spectacular Sinking" trophy went to a garbage scow of the NY skyline. My personal thanks to Bruce and Sue Luhrs for their expert help in keeping this event afloat again this year.

In closing, on behalf of the Board of Trustees, thank you for your continued support. The Merrimack Public Library is your information happening place. Our total customer count is up 10% over last year. Our public access computers are busy all the time. Space is still a problem. We still need a new library. But until we get a new library, we are committed to providing the residents of Merrimack with the best library service we can within the confines of our current space. We are here to serve you. If you haven't been to the library lately, stop by and check it out!

1999 Board of Library Trustees

Patricia Heinrich, Chair
John Buckley
Ann Burrows
Robert Kelley
Duncan Morrill

**Merrimack Public Library
Trustees Accounts**

Fiscal Year 1998-99

Special

Balance as of July 1, 1998

2,978.11

Receipts

Book Sale	1,011.55
Program in – Library Day	666.83
Interest	38.84
Insurance in –bldg. Impact repair	6,164.00
Chase	530.44
Watson	<u>1,095.20</u>

9,506.86

Disbursements

Hospitality	(1,180.25)
Miscellaneous	(0.00)
Insurance out – bldg. Impact repair	(6,164.00)
Program out – Library Day	(882.62)
Materials	(2.00)
Watson	(1,059.90)
Training	(130.00)

(9,418.77)

Balance as of June 30, 1999

3,066.20

FINES

Balance as of July 1, 1998

11,917.15

Receipts

Copy Machine	834.45
Fines	18,001.02
E-Rate in	1,894.30
NHSL – ILL	1,171.00
Miscellaneous	517.94
Non-Resident	225.00
Programs	480.00
Interest	166.16
Gift	1,275.00
Food for Fines in	877.14
Transfer in	
Beulah Savings	1,469.89
Citizens CD	5,688.21
Fleet CD	12,272.48
	19,430.58
Trust Fund	<u>2,145.24</u>

47,017.83

Disbursements

Materials	(8,957.30)
Equipment	(6,121.51)
Supplies	(884.00)
Service Charge	(139.90)
E-rate out	(1,894.30)
Miscellaneous	(190.35)
Transfer to Fidelity Mutual Fund	(22,500.00)
Food for Fines out	(877.14)
Programs	<u>(1,870.58)</u>

(43,435.08)

Balance as of June 30, 1999

15,499.90

Fines Savings

Balance as of 6/30/99

4,550.16

Fines \$12,024 closed 12/98 transferred to Fidelity Mutual Fund – Fines
Interest Income 1998 248.48

Fines \$5,467.93 CD closed 12/98 transferred to Fidelity Mutual Fund – Fines
Interest Income FY 1998-99 96.70

Beulah \$1,098.57 CD closed 8/98 transferred to Beulah Savings
Interest Income 1998 98.29

Watson \$25,000 CD
Interest Income 1,095.20

Beulah Savings closed 12/98 transferred \$1,469.89 to Fidelity Mutual Fund
Interest Income FY 1998-99 9.01

Great Escapes \$10,000 CD closed 4/99 transferred to Citizens Bank CD
Interest Income FY 1998-99 124.67

Fidelity Mutual Fund – Beulah - \$2,500
Interest Income FY 1998-99 5/31/99 62.87

Fidelity Mutual Fund – Fines - \$20,000
Interest Income FY 1998-99 5/31/99 500.40

Citizens Bank \$10,935.12 CD
Interest Income 89.55

Submitted by

Patricia Heinrich, Library Trustee Chair
Robert Kelley, Treasurer
John Buckley
Duncan Morrill
Ann Burrows

1999 Annual Report Of The
Nashua Regional Planning Commission
Submitted by Andrew Singelakis
Executive Director

The Nashua Regional Planning Commission provides transportation and land use planning services and technical assistance to twelve Hillsborough County communities. The NRPC stands ready to assist its member communities with any planning and transportation issue of concern. We at the NRPC are grateful for the participation of Merrimack's NRPC commissioners: Jean Weston, Chris Christensen, Mark Parker and Duncan Morrill.

The following is a brief summary of our accomplishments:

Transportation Planning

- Conducted automatic traffic recorder counts at 128 locations throughout the region during the course of the year. The Nashua Area Traffic Count Summary was published and distributed to the communities. The report provides a summary of counts by hour of the day for each location, and also provides comparative data and percent change in traffic from previous year's counts.
- Continued to administer and update the region's traffic model. The model is a computerized data base that includes regional traffic counts, land uses and major roadways and is used to predict future conditions.
- Continued to develop a Geographic Information System (GIS) based traffic data reporting system. We also updated GIS road mapping for communities.
- Completed an update of the NRPC Area Long-Range Transportation Plan and finalized the FY1999-2008 Transportation Improvement Program. The purpose of the plan is to identify the transportation needs of the region and provide recommendations for a practical approach toward the development of transportation improvements. The document provides analysis of long-range forecasts, impacts of potential projects, a recommended transportation program and an air quality conformity analysis.
- Made considerable progress on bringing commuter rail to the region. NRPC completed a major investment study that explored the feasibility of this effort, which determined that the proposed extension of MBTA service from Lowell to the region would attract a significant number of riders from every community in the region. As a result of this effort, the project was recently awarded \$1 million in federal transportation funds to bring the project forward to the preliminary engineering phase.

- Conducted various workshops for and application solicitations from member communities for the State Ten-Year Plan, Transportation Enhancements and Congestion Mitigation programs.
- Completed traffic impact study reviews at the request of the Community Development Department.

Land Use and Environmental Planning

- Assisted the Souhegan Watershed Association and Lower Merrimack River Advisory Committee with the citizen water quality monitoring program on the Souhegan and Merrimack Rivers.
- Substantially completed the Regional Environmental Planning Program (REPP). We provided technical assistance to the conservation commission for a state-level project that seeks to prioritize open space and environmentally sensitive lands for a future state acquisition program. Most of the work for this project has been completed and the final report will be distributed in October of 1999.
- Conducted a planning board workshop on the topic of preservation of community character. In addition to this, we facilitated workshops for planning board members and staff on a variety of topics and responded to numerous data and mapping requests.
- Conducted a comparative analysis of wetland regulations throughout the region.
- Provided technical assistance for a wetland survey being conducted by the Conservation Commission.
- Worked with all of the communities along the Souhegan River to complete a shoreline survey.
- Continued to assist the town to identify and pursue grants related to improving the quality of local water resources.
- Completed a build-out analysis for the Planning Board that evaluated the extent to which the Town will develop in the future based upon existing zoning, current trends and development constraints. The project also evaluated the fiscal impacts of build-out.
- Reviewed fiscal impact analyses for proposed developments under review by the Planning Board.

- As required by state law, NRPC updated its *Housing Needs Assessment*. This document outlines housing and income trends in each member community and within the region as a whole. It is used as a data source for Planning Boards when developing master plans, the real estate community and citizens at large.

Geographic Information System (GIS)

- NRPC has begun a parcel-mapping project for the Town. Under this project, the Town's tax maps will be digitized and superimposed over the existing GIS database. This will serve as a valuable planning tool for the Community Development Department, Planning Board, Conservation Commission and other Town boards and committees.
- Maintained a diverse collection of GIS data including local roads, real property parcels zoning, land use, and environmental conditions. This data was applied in general mapping and analysis for local and regional projects.
- NRPC worked with the Community Development Office to update and print maps related to local zoning, sewers and waterlines.

Solid Waste District

- NRPC administers the Nashua Region Solid Waste Management District, which provides household hazardous waste collections seven times per year. During the past year, we reduced the fees assessed to towns for this program and established a sub-regional satellite collection.

1999 Annual Report Of The
Naticook Day Camp
Submitted by Michael A. Housman
Director

One of the greatest challenges facing this community and our nation is the education of our children. Education can take many forms and occurs in many locations. Some of the most apparent are schools, in homes, and with friends. These are very important, but do not overlook the value of the camp experience.

Child and youth development experts point to four needs, which are important for children to grow into happy, healthy and productive adults. These four needs are self-esteem, responsibility, courage, and cooperation. Studies indicate these skills are developed and enhanced in the camp setting.

Camp is built around the needs and interests of children. It is a place to meet new friends, learn new activities, and have fun. The programs and activities are designed to help improve the inner self.

I would encourage parents and grandparents to consider a camp as an option for their children. There is one to meet the needs, interest, and personality of just about every child. The camp experience cannot be duplicated anywhere and offers children skills and fond memories that last a lifetime.

Enrollment:

Over the course of four, two-week sessions from June 21 through August 13, the camp had an enrollment of 500; that number includes repeat sign-ups. Similar to last year, an estimated 80% of campers were from families who live or work in Merrimack.

Budget:

In calendar 1999, the camp spent \$98,621.00 versus \$127,337.00 in revenues.

Acknowledgments:

Everyone is involved in Naticook Day Camp in order to serve children and their families, which we believe we certainly do. We provide a valuable resource for parents, and their testimonies speak eloquently of the impact we have.

The Selectmen deserve credit for agreeing to operate a day camp. By doing so, they allow for a very productive use, of the camp facilities, that came with Wasserman Park. Dean Shankle, Day Camp Advisory Board, and especially the dedicated camp staff, merit recognition and our genuine support for making it all work. The camp has been a part of Merrimack's history for over 60 years and we want to see it continue for many more.

1999 Annual Report Of The
Parks and Recreation Department

Submitted by Michael Housman
Parks & Recreation Director

As a century turns, we look back at all that was enjoyed through the Parks and Recreation Department in 1999!

The Parks and Recreation Department has the distinct pleasure of planning and administering all town recreational functions. A variety of recreational opportunities are offered throughout the year. These include bus trips, summer athletic programs, and Naticook Day Camp. We also enjoy playing a role in the planning and organizing of the Holiday Parade, 4th of July Parade, Merrimack Sparkler 5K Road Race, the Easter Egg Hunt, Halloween Hayride, "Santa Calling," and the Winter Carnival. If you have never participated in the programs offered by the Town, here is what you missed in 1999...

It all started with the 7th Annual Winter Carnival, which was held Saturday, January 30th. Horse drawn sleigh rides, ice fishing, and sledding were enjoyed by an estimated 500 visitors. Indoor festivities provided guests with a chance to rest and warm up. Local non-profit groups offered refreshments and entertainment was ongoing throughout the day. A very special thank you goes out to the Parks and Recreation Committee for making this event possible.

In February we visited Boston's Fleet Center for the Disney on Ice Show, "The Little Mermaid" and the Boston Bruins Hockey Game. Other trips sponsored by the Parks and Recreation Department included the theatre performance of "CHICAGO" at the Shubert Theatre in May and a December Holiday bus trip to the Yankee Candle Factory and to see "The Bright Lights" of Forest Park in Springfield, Ma. We invite you to join us on a trip in 2000!

April 3, the Easter Bunny joined us at Wasserman Park for the 7th annual Easter Egg Hunt. We enjoyed the beautiful day along with the many parents who brought their children out in search of hidden treasures. We would like to thank our co-sponsor Norwood Realty, for teaming up with us again this year.

Many groups enjoy the parks throughout the year. Various scout troops and packs, families, and businesses, rented Wasserman Park. Spring and summer are the most popular times for family reunions, company outings, and a variety of other functions. The American Cancer Society returned on May 21 and 22 to hold their Annual Relay for Life, fundraiser. Girl Scouts held their Camp O Ree the weekend of June 4, 5 & 6. Boy Scouts enjoyed their camp-out the same weekend. Area schools visit the parks for science projects, "end of the year" picnics, and a variety of other reasons.

The Boys and Girls High School State Tennis Championships were held at Wasserman Park in June. The crowd enjoyed the park setting and great visibility of all seven courts.

Lifeguards were on duty at Naticook Lake for public swimming from June 14 through September 6. Water testing is done weekly during the swimming season at Naticook Lake.

Naticook Day Camp ran from June 21 through August 13. Each session had reached its full enrollment capacity, early in the spring. With many of our staff employees returning year after year, the camp traditions remain firmly in place, providing the children with a funfilled memorable summer. A tremendously huge thank you goes out to all of the Naticook Staff for providing our youth with your quality time and attention!

4th of July Festivities included chalk art contests and a kick off gathering, Saturday evening July 3rd at Abbey Griffin Park. Sunday morning festivities opened with the 2nd Annual Merrimack 5K Sparkler Road Race. The Parade and pie-baking contest were held in the early afternoon and Fireworks were shot off in the evening. With the water ban in place, the Bathtub Race had to be canceled. The upcoming 2000 celebration promises to be full of surprises. Thank you to the Fourth of July Committee, for your commitment and countless hours of planing and organizing.

October 23rd welcomed the seventh annual Halloween Hayride to Wasserman Park. The Merrimack Community Theatre did an incredible job co-hosting this event with a spectacular Haunted House. To the Merrimack Roadrunners Booster Club and Boy Scouts, who helped haunt the park, the Parks and Recreation Committee, Merrimack Community Theatre, Young Magicians and the many volunteers who came out to share your time and energy with us, thank you all, for making this night possible.

The seventh annual Holiday Parade took place on December 5th. We would like to thank all those who participated, making the 1999 parade the best yet. With the theme "Century's Past," nearly 30 entries joined in the parade celebration. Thank you to the Chamber of Commerce, for your help in co-hosting this event. Our sincere appreciation and heartfelt thanks go out to Santa and Mrs. Claus for sharing this very special time us!

The fifth annual "Santa Calling Program" delighted Merrimack pre-school children through 2nd grade. December 15th, approximately 150 children received calls from Santa. Our special thanks to Santa's helpers, Bob Kelley, Brian Wilson, Bruce Tucker, John Biron, Tim Goumas, John Movizza, and Michael Housman.

We would like to thank the following groups for their outstanding community support:

- Merrimack H. S. Seniors, who volunteered to help clean up the parks on Earth Day
- Merrimack Conservation Commission for their help cleaning up the trails
- Sno-Buds who groom the trails for cross-country skiing and snow-mobiles
- Girl scouts and pre-schools who plant the beautiful flowers for us to enjoy.

Thanks to your sense of community, Wasserman Park is here for all of us to enjoy!

Department Goals for the year 2000 include, but are not limited to:

Maintain quality of all Recreation Programs

Develop new programs to meet the needs of the Community

Increase revenues from programs and rentals through

increased fees where appropriate

increased participation

Review fee schedule and recommend change if necessary

Maintain excellence with Naticook Day Camp

Locate and develop new recreational areas to meet needs of town

Continue to attract H.S. Championship events into Merrimack.

Improve Grounds at Wasserman Park

Improve / Increase public relations through all available means.

Review all available property to determine suitable areas for Field Development

In closing, I would like to thank the citizens of Merrimack for your continued support.

Parks and Recreation Department

Michael Housman, Director

Perley Rogers, Maintenance Supervisor

Sherry Kalish, Office Manager

Parks and Recreation Committee

Drucilla Movizzo

Janet Cormier

Laura Jaynes

Katherine Stack

Connie Halvatzes

Chris Christensen

Norma French

Statistics from Day Camp 1999

Session One

125 Registered Campers
99 Merrimack Residents 26 Non Residents
35 Children utilized Extend Care Before and/or After Camp

Session Two

125 Registered Campers
99 Merrimack Residents 26 Non Residents
26 Children utilized Extend Care Before and/or After Camp

Session Three

125 Registered Campers
96 Merrimack Residents 29 Non Residents
32 Children utilized Extend Care Before and/or After Camp

Session Four

125 Registered Campers
98 Merrimack Residents 27 Non Residents
32 Children utilized Extend Care Before and/or After Camp

Statistics from Summer Programs 1999

Swimming Lessons	215 total enrolled
Basketball	158 total enrolled
Volleyball	12 total enrolled
Tennis	68 total enrolled
Junior Tennis	51 enrolled
Teen Tennis	12 enrolled
Adult Tennis	5 enrolled

History of the Maltese Cross

The badge of a fireman is the Maltese Cross. This Maltese Cross is a symbol of protection and a badge of honor. Its story is hundreds of years old.

When a courageous band of crusaders known as the Knights of St. John fought the Saracens for possession of the Holy Land, they encountered a new weapon unknown to European warriors. It was a simple, but a horrible device of war, it wrought excruciating pain and agonizing death upon the brave fighters for the cross. The Saracen's weapon was fire.

As the crusaders advanced on the walls of the city, they were struck by glass bombs containing naphtha. When they became saturated with the highly flammable liquid, the Saracens hurled a flaming torch into their midst. Hundreds of the knights were burned alive; others risked their lives to save their brothers-in-arms from dying painful, fiery deaths.

Thus, these men became our first firemen and the first of a long list of courageous firefighters. Their heroic efforts were recognized by fellow crusaders who awarded each hero a badge of honor – a cross similar to the one firemen wear today. Since the Knights of St. John lived for close to four centuries on a little island in the Mediterranean Sea named Malta, the cross came to be known as the Maltese Cross.

The Maltese Cross is your symbol of protection. It means that the fireman who wears this cross is willing to lay down his life for you just as the crusaders sacrificed their lives for their fellow man so many years ago. The Maltese Cross is a fireman's badge of honor, signifying that he works in courage – a ladder rung away from death.



1999 Annual Report Of The
Merrimack Planning Board
Submitted by Nelson R. Disco
Chairman

In 1999 the Merrimack Planning Board completed the first phases of two long range planning projects, The Town Center Plan, and the Town Build-out Study. Major projects approved by the Board included a large retail commercial development on Route 101A (Home Depot), an 83 Unit Cluster development at Baboosic Lake and McQuestion Roads, a 110 unit Planned Unit Development adjacent to Society Hill, and a 42,000 square foot industrial building on Al Paul Lane.

The proposed Town Center Plan is being developed by the Planning Board to become an addendum to the Master Plan and has been developed with the assistance and support of the Town Planning Staff and a group of interested citizens from the community. The draft study was completed this year and relevant portions of staff reports, maps, and the results of the discussions have been refined into chapters of a final document for the Town Center Plan. The document has been reviewed and approved by the Planning Board and is scheduled to be adopted as part of the Town Master Plan in February 2000. The Town Center Plan is intended to provide guidance to the Planning Board and developers as to the types of development that the Town wishes to encourage to create a Community Center for Merrimack. It will be further reviewed as part of the update to the Town Master Plan which will commence in 2000. Zoning changes for the Town Center Area have been proposed for the March 2000 Town Meeting based on this plan.

A Build-Out Study to assess the effects of complete development of the Town under present zoning regulations has been undertaken with the assistance of the Nashua Regional Planning Commission and was completed in May, 1999. This study is especially useful to Town Departments and other Community Boards concerned with future planning for the Town, as well as to the Planning Board in assessing the impact of potential zoning changes.

The Planning Board held forty regular meetings during 1999. The Board reviewed eleven subdivision plans and approved a total of forty-one new conventional residential building lots compared to fifty lots in 1998. Other residential applications approved included a 58 unit multi-family/52 lot single-family Planned Unit Development with 19,350 square feet of commercial space adjacent to the Society Hill Planned Unit Development, an 83 lot single-family Cluster Development near the intersection of Baboosic Lake Road and McQuestion Road, a 6 unit multi-family development on McElwain Street, and a 10 bed Home Health and Hospice facility. The Board also supported the High School Space Needs Committee to assess the needs for additional space in the Merrimack High School as well as the Selectman's Sewer Master Plan Study Committee to assess the impact of a proposed change to the Town Sewer Master Plan.

Industrial site plans approved included H.J. Stabile's 42,504 square foot office building on Al Paul Lane, Fimbel Garage Door Company's 8,404 square foot sales/installation building on Daniel Webster Highway, J. Austin Company's 11,400 square foot industrial expansion on Starr Drive, and one (1) communication tower.

Commercial Site Plans approved included Kaas 5,600 square foot Veterinary Hospital, a 5,400 square foot office building on Twin Bridge Road, Zoots 4,800 square foot retail building on Daniel Webster Highway, and Home Depot's 134,089 square foot retail store on 101A.

Requests for waiver of non-residential site plan review for expansions were granted for Grace Baptist Church, Fidelity Investments, Nashua Corporation, Energy-to-Go, Tippy Toes Daycare, Hot Rize Bagels, Depot Farm, Anheuser-Bush, Rochette Oil, Why Self Storage, Rachel's Curios and Collectables, Nextel Communications, and Dr. Timmerman's Merrimack Village Family Practice Center.

Under review at the close of the year were a 27 unit multi-family townhouse development on East Chamberlain Road, a Wendy's restaurant on Whitney Street, and a gasoline service station and car wash on Whitney Street.

Zoning Ordinance Amendments proposed and adopted at the Town's March Annual Meeting included: clarify that Planned Unit Developments (PUDs) are not permitted in industrial districts except within a PRD Overlay District, prohibit all residential development in industrial districts except for caretaker residents, provide standards for telecommunication towers in the I-1 District and to permit telecommunication towers in the I-2 and I-3 Districts in accordance with certain specified standards, to permit co-location on existing telecommunication towers in the General Commercial District in accordance with certain specified standards, to permit new telecommunication towers in the General Commercial District by Special Exception, minor adjustments to the boundary of a portion of the I-1 District north of the Souhegan River to more closely approximate existing property boundaries and land uses, and to provide a clearer definition of Accessory Dwelling Unit by limiting the area of an accessory dwelling unit and to require an internal connection between the accessory dwelling unit and the principal dwelling unit.

The Board commenced work on Zoning changes to be proposed at the March 2000 Town Meeting. These included proposals to increase lot sizes and preclude cluster development in certain sections of Town, to limit locations of sexually oriented businesses, to create a Town Center Overlay District implementing some of the recommendations of the Town Center Study Report, to relocate "big box" retail uses from the Commercial to the Industrial Zone, and adoption of restrictions to further protect the Wellhead Protection Zones and wetlands.

In May, Nelson Disco was re-elected Chairman and Arthur (Pete) Gagnon was elected Secretary to the Board. John Segedy resigned his position from the Board after 16 years of dedicated service. Mr. Segedy will be sorely missed by the Board for his technical expertise, and his continuous dedication to the work of the Board and the service to the people of the Town.

In August and September, Walter Talbert and Ken Sheppard (respectively) were appointed as alternates to the Board. At the present time, the Board consists of four full members: Chairman Nelson Disco, Secretary Arthur (Pete) Gagnon, Robert Boisvert, Larry Dardzinski, Selectmen's Representative Anthony Pellegrino and Findlay Rothhaus, and alternate members Jiri Hajek, Walter Talbert, and Ken Sheppard.

Jay Minkarah, Community Development Director, the clerical staff of the Community Development Department, and the staff of the Code Enforcement and Health Divisions continue to serve as staff to the Planning Board.

1999 Annual Report Of The
Merrimack Police Department
Submitted by Joseph R. Devine
Chief of Police

To the Honorable Board of Selectmen, Town Manager and the Citizens of the Town of Merrimack. I, herewith submit my report for the Merrimack Police Department for the period covering January 1, 1999 through December 31, 1999.

This publication identifies the dedicated men and women who have served the Merrimack community in the past and those who serve the community today. It describes many of the tasks, which your Police Department / Communications Center is called upon to perform and illustrates some of the events of the past twelve months.

As indicated in this report, our clearance rate for Part #1 and Part #2 crimes remains above the national average. We feel that this is noteworthy in view of the fact that we are located between two major cities and as a community we are continuing to experience growth.

As a community oriented police department, we are always looking for ways to interact with our community in that we recognize that our mission is, and will continue to be, one of **"Service to the Community"** with **"A Commitment to Excellence"**. Programs that we participated in are enclosed for your review and comment.

We thank the Town Manager, Board of Selectmen and most of all the citizens of our community for their support.

Your police department takes great pleasure in serving you and we welcome your visits to inspect your police station.

Table of Organization

Chief of Police

Joseph R. Devine

Patrol

Deputy Chief William F. Mulligan – Patrol Commander

Lt. Michael Dudash – Assistant Patrol Commander

Lt. Lawrence Westholm – Shift Supervisor

Lt. Peter Albert – Shift Supervisor

Sgt. John Maille – Shift Supervisor

Sgt. Paul Trepaney – Shift Supervisor

Sgt. Richard Desmond – Shift Supervisor

Sgt. Brian Boulay – Shift Supervisor

Off. Timothy Connel

Off. John Dudash

Off. Dennis Foley

Off. Dean Killkelley

Off. Ronald Levierge

Off. Mathew Tarleton

Off. Edward Pane

Off. Christopher Morency

Off. Michael Murray

Off. Scott Park

Off. Denise Roy

Off. Kenneth Stimson

Off. Carl Scott

Off. Joseph Goodridge

Off. Theodore Dillon

Criminal Investigation Unit

Det/Lt. Michael Milligan – Unit Commander

Det. James Hughes

Det. Theodore Curtis

Det. Daniel Edmonds

Juv./Det. Ronald Ketchie

Det. Paul Poirier

Administrative Services Division

Captain Paul V Stavenger – Unit Commander
Lt. Mark Doyle – Prosecutor
Off. Walter Kwiecinski – Community Service Officer
Carol Yule – Office Manager
Barbara Mitchell – Secretary to the Detective Unit
Holly Estey – Records
Judy York – Records
Marsha Truskowski – Records (Part/time)

Animal Control Unit

Willard Brown – Animal Control Officer
Carol Rivard – Part/time Animal Control Officer

Special Police Officers

S/O James Connelly	S/O John Orleans
S/O Ryan Mailhiot	S/O Brian Levesque
S/O Dawn Shea	S/O Thomas Prentiss
S/O William McGowan	S/O Robert Kelleher
S/O Christopher Dowling	S/O Joseph R. Devine Jr.
S/O Eric Marquis	S/O Adam Hill

School Crossing Guards

Roy Ingerson
Ellen White
Ken Stimson Sr.

Patrol Division Activity and Service for 1999

During 1999 your police department responded to 11,767 requests for police service.

Request for Service by Beats:

	<u>1997</u>	<u>1998</u>	<u>1999</u>
Beat #1	646	3241	3308
Beat #2	4559	4556	4043
Beat #3	2676	2908	2844
Beat #4	1479	1628	1572

Request for Service by Time of Day

0700 – 1500	4598	5216	5053
1500 – 2300	4495	4843	4527
2300 – 0700	<u>2267</u>	<u>2284</u>	<u>2187</u>
	11360	12343	11767

Other Police Activity

	<u>1997</u>	<u>1998</u>	<u>1999</u>
Ambulance Assists	723	770	854
Bomb Threats	1	2	2
Fire Department Assists	784	829	787
Animal Complaints	821	959	744
Bank Escorts	22	1	0
Missing Persons	88	402	378
House Checks	393	68	67
Unsecured Premises	379	270	317
Good Morning Calls	1691	1260	1602
Motor Vehicle Lockouts	248	154	125
Bank Checks	142	40	19
Burglar Alarms	759	746	72

PATROL DIVISION

The Patrol Division of the Merrimack Police Department is comprised of professional law enforcement officers dedicated to work in partnership with the residential community and the business community of Merrimack to fight crime, reduce fear, and improve the quality of life. Our Motto is ***“SERVICE TO THE COMMUNITY” with “COMMITMENT TO EXCELLENCE”*** We believe in this Motto and will continue to work toward these goals. Your patrol division patrols the Town of Merrimack twenty-four hours each day, three hundred and sixty-five days each year. We look forward to the future and to serving the citizens of Merrimack in the new century.

Crime Factors

The presence of crime is a matter of serious concern, not only to the law enforcement profession, but also to society at large. Some factors affecting the volume and type of crimes occurring from place to place are:

- Population Density and degree of urbanization in a given area.
- Stability of population with respect to residence mobility, commuting patterns and transient factors.
- Modes of transportation and highway system.
- Economic conditions, including income and job availability.
- Family conditions with respect to divorce & family cohesiveness.
- Effective strength of the law enforcement agency, attitudes of citizenry toward crime.
- Crime reporting practices of citizenry.

Crimes Cleared by Police in 1999

A crime is cleared when at least one person is arrested, charged with the commission of the offense and turned over to the courts for prosecution. Several crimes may be cleared by the arrest of one person, while the arrest of many persons may clear only one crime. The police may also clear a crime by exceptional means when some element beyond the control of law enforcement precludes the placing of formal charges

against the person. Examples of an exceptional clearance would be the death of the offender, or the victim's refusal to cooperate with the police.

Of particular interest to the citizens of our town, are crimes against the person and crimes against the property of another. These crimes are classified as Part #1 and Part #2 Crimes and are reportable to the State of New Hampshire each month.

A decrease in part #1 crimes from 558 reported in 1997 to 464 reported in 1998. Part #2 crimes went from 949 reported in 1997 down to 687 reported in 1998.

Part #1 Offenses

	1998			1999		
	<u>*Rep.</u>	<u>Clr.</u>	<u>Unf</u>	<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
0100 Murder	0			0		
0200 Rape	2	1		4	1	1
0300 Robbery	2		1	2	2	
0400 Assault (Aggravated)	6	6		7	7	
0500 Burglary	32	10		52	8	
Residential	16	17	1	23	5	
Non-residential	17	3		29	3	
0600 Larceny	296	40		246	48	5
Over \$500	172	22	3	155	35	
*Under \$500	124	18		91	13	
0700 Auto Theft	10	3	2	9	4	
0800 Assault (Simple)	114	102	1	115	109	
0900 Arson	2	2		0	0	
	<u>464</u>	<u>164</u>	<u>8</u>	<u>435</u>	<u>176</u>	<u>6</u>

*

Rep.= Reported
 Clr. = Cleared
 Unf. = Unfounded

Part #2 Crimes

		1998			1999		
		<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>	<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
1000	Forgery & Counterfeiting	11	5	1	13	2	
1100	Fraud	32	21	2	30	11	
1200	Embezzlement	0	0		0	0	
1300	Possessing Stolen Property	5	5	7	7		
1400	Criminal Mischief	260	23		316	22	
	Over \$100	114	17		143	15	
	Under \$100	146	6		173	7	
1500	Weapons -- Carrying And Possessing	1	1		0	0	
1600	Prostitution	0	0		0	0	
1700	Sex Offenses	12	4	2	25	7	4
1800	Narcotic Offenses	75	74		51	50	
1900	Gambling Offenses	0	0		0	0	
2000	Offenses against Family and Child	6	2	2	7	2	
2100	OUIL	68	68		56	56	
2200	Liquor Law Violations	77	77		51	51	
2300	Intoxication	64	64		86	86	
2400	Disorderly Conduct	16	15		15	15	
2600	Other Offenses	229	157		232	149	
		<u>856</u>	<u>516</u>	<u>7</u>	<u>889</u>	<u>458</u>	<u>4</u>

Motor Vehicle Accident Summary

	<u>1998</u>	<u>1999</u>
Fatal Accidents	0	2
Personal Injury Accidents	86	82
Property Damage Accidents	383	470
Non-Investigated Accidents	<u>26</u>	<u>43</u>
	495	597

Motor Vehicle Enforcement Summary

	<u>1998</u>	<u>1999</u>
Motor Vehicle Summons	2050	2187
Summons issued at accidents	28	36
Summons issued with reports	231	239
O.U.I.L. Arrests at accidents	9	13
Parking Enforcement	40	30
Traffic Warnings issued	6961	7143
Defective Equipment Tags issued	1749	1136

Drive Defensively at all Times"

Traffic accidents are more likely to
Occur in the Town of Merrimack between
The hours of:

7 A.M. / 8 A.M.	=	52
11 A.M. / 12 Noon	=	41
12 P.M. / 1 P.M.	=	35
2 P.M. / 3 P.M.	=	40
3 P.M. / 4 P.M.	=	52
4 P.M. / 5 P.M.	=	52
5 P.M. / 6 P.M.	=	42

During 1999 between the hours listed above a total of 314 traffic accidents occurred within our town.

Animal Control Officers Report for 1999

	<u>1998</u>	<u>1999</u>
Animal Control Complaints	1032	744
Cruelty Reports	35	21
Bites Reported	24	15
Abates Served	82	86
Running at Large	360	347
Nuisance Offense	52	56
Menace Offense	61	20
Vicious Offense	19	16
Summons Served	5	3
Stray Farm Animals	10	6
Wild Life Calls	235	192
Dogs Impounded	117	75
Dogs Released to Owners	112	74
Dogs Adopted	11	9
Dogs taken to Humane Society for Cremation	4	2
Dogs released to Humane Society	4	5
Cats Impounded	11	11
Cats released to Owners	6	3
Cats Adopted	1	2
Cats taken to Humane Society for Cremation	36	27
Cats Released to Humane Society	6	13

Prosecutor's Report

Motor Vehicle Activity

	Town Ordinance	State Law
Speed		294
Uninspected	0	26
Unregistered	0	54
Financial Responsibility	0	5
Revocation / Suspension	0	87
O.U.I.L.	0	92
No Valid License	0	109
Stop Sign	0	4
Traffic Light	6	29
Solid Line	0	10
Fuel Users Permit	0	0
School Bus Violations	0	2
Change of Address	0	3
Parking Violations	4	2
Reckless Operation	0	17
Miscellaneous Violations	40	140

Criminal Activity

	Town Ordinance	State Law
Criminal Trespass	0	9
Bad Checks	0	1
Sex Offenses	0	11
Criminal Mischief	0	19
Assault / Reckless Conduct	0	44
Animal Complaints	0	1
Resisting Arrest	0	7
Drug Cases	0	60
Disorderly Conduct	0	11
Possession of Alcohol	0	32
Theft	0	32
Miscellaneous	0	18
Total	0	235

Felonies:

Indicted by Grand Jury	0	24
Probable Cause	0	17

Juvenile Cases

Number of Cases

December	10
January	4
February	4
March	11
April	12
May	20
June	10
July	9
August	12
September	22
October	13
November	12

Types of Cases

04	Aggravated Assault	2
05	Burglary; Breaking and Entering	2
06	Larceny – Theft (Except Auto Theft)	9
07	Motor Vehicle Theft	3
08	Assaults (Except Aggravated Assault)	21
09	Arson	0
11	Fraud	0
13	Stolen Property; Buying; Receiving; Possession	0
14	Vandalism	5
15	Weapons	0
17	Sexual Assault / Indecent Exposure	21
18	Drugs; Possession, Sales, Manufacturing	7
22	Liquor Law Violations	3
23	Intoxication	12
24	Disorderly Conduct	8
26	Other Offenses (Except Traffic)	24
28	Uncontrollable	8
29	Runaways	33

Age Groups

10	Years of Age	2
11	Years of Age	2
12	Years of Age	3
13	Years of Age	15
14	Years of Age	24
15	Years of Age	33
16	Years of Age	72
17	Years of Age *	23

* **NOTE:** 17 year olds are only considered minors in situations of runaways, protective custody, uncontrollable behavior, etc. In criminal situations, 17 year olds are considered adults.

Juveniles Involved

Male: 116 Female: 58

Residence

Local: 153 New Hampshire: 13 Out of State: 8

Disposition:

Handled within Department and released	100
Referred to Juvenile Court	72
Referred to Welfare	1
Referred to other police agency	1
Referred to Criminal or Adult Court	0

Criminal Investigation Division

The Criminal Investigation Division of the Merrimack Police Department conducts investigations for the police department as well as other branches of town government. The unit consists of six detectives, commanded by a Lieutenant. The unit has one Juvenile / D.A.R.E. Officer, three criminal investigators and one detective assigned to narcotic investigations. The department also assigns an officer to the state drug task force.

The criminal bureau has had a very active year. The Narcotics Unit has 79 arrests for various related offenses in the first eleven months of 1999. The D.A.R.E. program now has been serving our schools for ten years. Recently the 34th class of students graduated. More than 5500 children have benefited from this effort.

Two members of the criminal bureau were recognized for outstanding work this past year. Detective First Class Paul Poirier was named "**Merrimack V.F.W. Post 8641 Police Officer of the Year**". Detective First Class Ronald Ketchie was named as the "**New England DARE Officer of the Year**". Both of these officers are a credit to this community.

The criminal bureau looks forward to providing investigative support where it is needed to make Merrimack a safe place to live and work.

D.A.R.E. Program

The D.A.R.E. (Drug Abuse Resistance Education) program has been part of the Merrimack School system since 1989. This program is taught in grades 2 and 4 and the three clusters of the 6th grade, core curriculum.

D.A.R.E. is a collaborative effort by D.A.R.E. Certified Law Enforcement Officers, Educators, Students, Parents and the Community to offer an educational program in the classroom to prevent or reduce drug abuse and violence among children and youth. The emphasis of the "Officers Guide to D.A.R.E. to resist drugs and violence, student workbook, grades 5 or 6", is to help students recognize and resist the many direct and subtle pressures that influences them to experiment with alcohol, tobacco, marijuana, inhalants or other drugs to engage in violence.

The D.A.R.E program offers preventive strategies to enhance those protective factors especially bonding to the family, school and community, which appear to foster the development of resiliency in young people who may be at risk for substance abuse or other problem behaviors. Researchers have identified certain protective and social bonding factors in the family, school, and community, which may foster resiliency in young people, in other words, the capacity of young people for healthy, independent growth in spite of adverse conditions. These strategies focus on the development of social competence, communication skills, self-esteem, empathy, decision-making, conflict resolution, sense of purpose and independence, and positive alternative activities to drug abuse and or other destructive behaviors.

D.A.R.E. lessons focus on:

- Acquiring skills to resist peer pressure
- Enhancing self-esteem
- Learning about positive alternatives to substance abuse
- Learning anger management and conflict resolution skills
- Developing risk-assessment and conflict resolution skills
- Reducing violence
- Building interpersonal and communication skills
- Resisting gang involvement
- Strong attention to tobacco resistance techniques for minors

The D.A.R.E. PROGRAM HAS REACHED NEARLY 5,500 Merrimack school children since 1989.

Illicit drug use among 12 to 17 year olds declined for the first time since 1992, this according to the 1996 Household Survey on Drug Abuse. The rate of teenage use of illicit drugs declined from 10.9 percent in 1985 to 9.0 percent in 1996. "These results are very encouraging and make us cautiously optimistic that we have reversed this recent upward trend in drug use amongst teenagers", said Glenn Levant, President and founding director of D.A.R.E. America. "It also reminds us that we all need to continue our efforts against drugs including a more rapid expansion of the D.A.R.E. Curricula into the upper grades.

Drug Arrests

January

- (1) Possession of a Controlled drug with intent to distribute (marijuana)
- (8) Possession of a controlled drug (Marijuana)

February

- (12) Possession of a controlled drug (Marijuana)

March

- (1) Possession of a controlled drug with the intent to distribute
- (5) Possession of a controlled drug (Marijuana)

April

- (4) Possession of a controlled drug (Marijuana)

May

- (1) Possession of a controlled rug (Marijuana)

June

- (1) Possession of a controlled drug (Marijuana)

July

- (1) Possession of a controlled drug (Marijuana)

August

- (2) Possession of a controlled drug with the intent to distribute
- (1) 4 counts of sale of a controlled drug (Marijuana)

September

- (1) Manufacturing a controlled drug (Marijuana)
- (7) Possession of a controlled drug (Marijuana)

October

- (11) Possession of a controlled drug (Marijuana)
- (1) Possession of a controlled drug with the intent to distribute
- (1) Possession of a controlled drug (Felony due to volume)

November

- (1) Possession of a controlled drug with the intent to distribute (Cocaine)
- (2) Possession of a controlled drug (LSD)
- (1) Possession of a controlled drug (Cocaine)
- (14) Possession of a controlled drug (Marijuana)

Administrative Service Division

"Service to the Community"

"Commitment to Excellence"

It is the philosophy of the Merrimack Police Department that we engage in actions that promote and support organizational strategies to address the causes and reduce the fear of crime and social disorder through problem-solving tactics and community-police partnerships. Community policing is an integral part of combating crime and improving the quality of life in our community. The community should become an active partner in defining the problems to be addressed, the methods to be used and the measurements of success.

Your department serves you in a variety of ways. We serve by controlling traffic, giving aid in emergency situations, investigating crime, handling complaints, writing reports, controlling crowds, testifying in court and most important patrolling our neighborhoods.

Your department continues to be responsive to the needs of the community by continuing programs, which allow the community to have input into the service we provide, such as our Officer's Appraisal Program, Community Services, Officers interaction to community groups and our "open-door" policy for all members of the Merrimack Community.

Our Community Policing program also offers a variety of seminars to the public. This past year, the Merrimack Police Department offered seminars in areas such as Women's Self-Defense and Rape Awareness, Home Security Awareness, Children safety and Stranger Awareness. We spoke to schoolchildren at the elementary level on safety topics as well as the use of 9-1-1. Every fifth grade student participated in a discussion of Respect and Responsibility, and of course, we continued our very popular reading program to the 1st - 3rd graders.

We plan to continue to offer these seminars during the next year. We will again offer a two-phase seminar on "Internet Awareness" for parents and their children. We hope that many of you take advantage of the knowledge that will be given.

Available Community Service Programs

Neighborhood Crime Watch	Bicycle Safety
Stranger Awareness	School Bus Safety
Child Abuse	Highway Safety
Theft & Shoplifting	Emergency Response & Liability
Home and Business Security Surveys	Baby-sitter Safety
Drug and Alcohol Abuse	Halloween Safety
Operation House Check	Station Tours
Good Morning Program	Operation Identification
Rape Awareness / Self-Defense	Child Safety Seat Loan Program
Operation Safe Return	Disconnect the Violence (Cell Phone Loan Program)

How we kept busy during 1999

In addition to the above named programs, your police department participated in the following:

We conducted education classes for the following topic areas: Self-Defense for Women, AARP 55 Alive Class, Internet Safety for Children and Parents, Project Safeguard for grades 6,7,8 and 11, DWI Goggles for grade 10, Respect and Responsibility lecture for all of Grade 5. 9-1-1 Video and Talk to grade 1, Stranger Danger for Grade 2. As you can see, we have interaction with the students of Merrimack at nearly every grade level. We were asked to be a guest lecturer at the Middle School as well as the High School on topics such as Search and Seizure.

In addition to the educational process with the schools, we made presentations to the Rotary Club on the use of the DWI Goggles. We also participated in various events around our community. The Library Festival, Halloween Fun Day at the Town Bandstand, The Gun Lock Giveaway sponsored by the Exchange Club and as a guest reader during Education Week. We were proud to assist the Merrimack Journal with their first hand and up close story on DWI and the alcohol connection as it pertains to the Breath Test. We continue to serve on the board of Crimeline as well as the Drug Advisory Council. We have even been asked to appear on Channel 13 in Nashua to speak on Internet Safety.

You may also find us at the Nashua Mall each year for the Law Enforcement weekend.

Good Morning Merrimack

Senior Citizens and people with disabilities call the Communications Center each morning between 8:00AM and 10:00 AM to report that all is well with them. If they fail to Make the call, a police officer is sent to their residence to check on their welfare.

House Checks

Holiday and vacation seasons bring many requests from the public for the police to check on residences when they leave for either the holiday and / or vacation. The department makes an effort to get by these vacant homes at least once per day.

Officer Appraisal Program

Each six weeks one complainant that each police officer has had contact with is revisited and questioned pertaining to:

- Was the complainant satisfied with the response time? If priority was given to another call, was the complainant told by the dispatcher when she/he reported the incident?
- Attitude of the dispatcher?
- How was the officer's appearance?
- What did the officer do and was the citizen satisfied with what action was taken?
- Questioned as to what we could do to improve our service to the public?

Walk-A-Long Program

Each shift supervisor directs each police officer to two particular locations. The officer will park his vehicle and walks the area for 30-60 minutes. Public contacts are made and the locations may well be a shopping center or a condo development.

Bicycle Patrol

Officers assigned to bicycle patrol, park their vehicles at a designated safe house, remove the bicycle from the patrol car, and will patrol a given area on bicycle. In each neighborhood he must make one contact with a citizen. If the officer receives a call for service he returns to his cruiser and answers the call.

Goals / Objectives

Each squad selects areas they will concentrate on during the six-week cycle they will be working in, selecting various areas according to the shift and documentation is returned showing how they met their quota.

School Reading Program

During the hours between 7:00 A.M. and 3:00 P.M., officers are assigned to the elementary schools, grades 1 through 3, to read a story and answer questions that youngsters might have. A very worthwhile program that brings the department into a very positive light with the students.

Special Olympics

We support and participate in the Special Olympics Torch Run and opening ceremonies at the New Hampshire Special Olympics program in Durham, New Hampshire.

Accreditation Program

Participation in the State of New Hampshire Public safety Service Accreditation Program. The department is moving along toward a Level #1 accreditation.

Directed Patrol

Selective Enforcement or "Directed Patrol", is given to areas within the community that have experienced an increase in a particular crime or dangerous situation. For example, If there was a road in town that had just recently been paved, and the speed of the motoring public increased, we would set up a directed patrol to monitor the speed of the traffic. If a particular area of town had experienced an increase in vandalism or theft, we would set up directed patrol in these areas, to establish a higher police presence, determine the cause of the situation and to take steps to deter further problems.

Police Honor Guard

The members of this unit participate in community activities whenever asked. This award winning Honor Guard brings honor and credit to the Police Department and to the Town of Merrimack.

Operation Safe Return

This program is a voluntary program administered by the Merrimack Police Department and offered to the citizens of Merrimack as a means of enrolling memory / non-verbal persons with the police to ensure their safe, dignified return to their home or place of care. This program is available to all persons school age and older.

Disconnect the Violence

This program is designed for men and women who are victims of domestic violence. The department has available several cellular telephones to loan to those who qualify. These telephones allow the victims of domestic violence to travel anywhere with the safety and security of knowing that assistance is just a phone call away.

Career Development

The Merrimack Police Department continues to make training a high priority. It has been shown that a well-trained police force is directly linked to professionalism. It is our goal to continue to present to the community a well-trained and professional staff.

The New Hampshire Police Standards and Training Council has been our primary source for training, however, other outside agencies have supplemented training resources.

The column entitled (# of officers) reflects the number of officers that have attended outside training during that particular month. The (# of hours) column represents the number of training hours that the officers attended.

<u>Month</u>	<u># of Officers</u>	<u># of Hours</u>
January	4	104
February	7	56
March	7	152
April	6	144
May	7	136
June	7	136
July	0	0
August	0	0
September	1	80
October	0	0
November	12	208
December	4	32
	<hr/> 55	<hr/> 1048

These figures do not include such training as intoxilyzer Re-certification and other re-certifications as required by the State. Intoxilyzer re-certification was again 96 hours and each officer was required to qualify with their service weapon, those hours were 336. In-house roll call training, which is training given to each squad by their respective squad commanders and usually occurs prior to their shift was approximately 85 hours.

1999 Annual Report of the
Merrimack Public Safety Dispatch Center

Submitted by Paul V. Stavenger
Police Captain

Assistant Supervisor
Michele Dudash

Dispatchers

Anna Chaput
Ross Rawnsley
Emanuel Marcel
(Part-time)

Sabrina Chaput
Chad Pinciario
Danielle Gosselin

The Merrimack Public Safety Dispatch Center continued to see changes in its personnel over the previous year. We had some resignations and some new hires. Chad Pinciario, Danielle Gosselin and Sabrina Chaput joined the team. We have a new dispatcher, John Petro, who will begin his training in January 2000. This will keep our department at full staff.

As was indicated in last years town report, department purchased new equipment, in some cases additions in others replacement. We added a Microwave Relay system. This replaces the method of transporting radio transmissions from the Police station to the remote radio tower on Hutchinson Road from telephone lines to a microwave signal. This will ensure communications will not fail should the telephone lines become inoperable due to a storm. We have also replaced the radio base stations located at the Hutchinson Road Tower. This is part of an ongoing replacement process to ensure that the radio equipment will remain dependable. With the replacement of the radio base stations, we were able to reuse this equipment and relocate this equipment to the Central Fire Station for the installation of a back-up communications console. In the unlikely event that we are unable to dispatch from the police station, we will be able to conduct basic functions from this remote satellite.

I want to thank all of the dispatch personnel, for their understanding and support during the past year. I also wish to thank the Board of Selectmen, Town Manager and Departments Heads for their continued support, which allows us to operate at the level expected by the citizens of Merrimack.

Just a quick word regarding 9-1-1. We strongly encourage everyone who has an emergency situation to dial 9-1-1. Remember, stay on the line with the 9-1-1 operator until they tell you that it is ok to hang up. Emergency personnel **NEED** to know updated information as they respond, staying on the line will provide that much-needed information. If you should dial 9-1-1 by accident, **STAY** on the telephone and explain to the operator that it was in error, you may expect an officer from the Police Department will respond to your home and verify that everything is **OK!**

For any business call please call 424-3774.

Activity During 1999

	<u>1998</u>	<u>1999</u>
Telephone Calls Placed	11,937	11,510
Telephone Calls Received	62,684	51,585
Radio Transmissions	306,635	249,648
Burglar Alarms Answered	746	723
Good Morning Calls	1,260	1,602
Window Service	12,934	10,556

**1999 Annual Report Of The
Department Of Public Works**

**Submitted by Earle M. Chesley, P.E.
Director of Public Works & Engineering**

As we've reached the milestone of the next century, it gives us reason to reflect upon the accomplishments of the past. In 1999, the Department of Public Works continued to make investments in the infrastructure that daily serves our community while maintaining stable expenditures.

Our Department again received National recognition when it won an award for our Industrial Pretreatment Program within our Wastewater Division. This is the second time, in just four years, that our Department has been recognized by the Environmental Protection Agency for our efforts in maintaining the Merrimack River. Roger Descoteaux, our Industrial Pretreatment Manager, is to be commended for his efforts in developing and managing this program.

The Solid Waste Division also received recognition this year from the Northeast Resource Recovery Association, a regional marketing cooperative of recycling materials. John Murray was this year's recipient of the Alvin Munnis Recycling Award. John's award follows Steve Doumas's previous award of Recycler of the Year from the NRRRA. Our staff is certainly our key asset in delivering service to our community.

We welcome several new employees to our staff. Sam Pollard and John Trythall have joined our Highway Division as Equipment Operators I. Jacob Stevens joined our Landfill Division as a Recycling Attendant. We also congratulate David Mark on his promotion to Public Works Inspector, Jeff Strong on his promotion to Equipment Operator III and Bob Lovering to Equipment Operator II. Also, congratulations to Rebecca Starkey who was promoted to Office Manager. On a sad note, we will miss Bob Brooks who passed away this year. Bob was a friend to all.

This year we completed the construction of a new bridge on Tinker Road over Pennichuck Brook. The new bridge replaced the old structure that was in a very poor structural condition and too narrow for two cars to travel on safely. We have also completed the design of its sister, the Thornton Road Bridge over Pennichuck Brook, which is scheduled to be constructed next year.

We continued our Pavement Resurfacing Program. This year we paved Continental Boulevard from Greeley Street to the Industrial Interchange, Naticook Road from Camp Sargent Road to Continental Boulevard, Baboosic Lake Road from McQuestion Road to Bean Road, Wire Road from Bedford Road to the Bedford town line, and Pearson Road from Bedford Road to Old Twin Bridge Road.



A spectacular fire destroyed the Gate City Poultry Plant in the 1950's. Because of the building's proximity to the chemical plant on Route 3, the fire caused some frantic moments for residents and firefighters.



The Nikilas Anagnostou Farm located on Bedford Road, fell into disrepair and was burned as a training exercise for the fire department in 1973.

Our construction efforts were not limited to just roads and bridges. We reconstructed the Baboosic Lake Road sidewalk from Town Hall to O'Gara Drive consistent with the recommendations of our Town Center. We also assisted with the construction of the Abbie Griffin Park in the Town Center.

Our efforts to renovate our Wastewater Treatment Plant continued with the beginning of two construction projects: an upgrade of our electrical systems to enhance worker safety and operating efficiency, and a significant alteration to our disinfection system. Both projects have a value of approximately \$800,000. Grants from the State of New Hampshire will pay for 80% of the projects cost. The Public Service Company of New Hampshire also provided grants approximating \$40,000 towards this effort.

The Equipment Maintenance Division continued its efforts effectively maintain the Town's vehicles and construction equipment. A computer based inventory management system is now integrated with the Town's fuel distribution system to better identify vehicular operating cost. The Division assisted with the purchase of a used grader for the Highway Division to replace a sixteen-year-old grader used primarily for snow and ice control. Purchasing a used grader with 300 hours of service saved the Town approximately \$50,000.

The Solid Waste and Recycling Division continued their efforts to encourage residents to recycle and extend the life of our landfill. The Division composted approximately 3,000 cubic yards of leaf and yard waste which was provided to our homeowners at no charge, recycled and market almost 1,500 tons of recyclable materials, and disposed approximately 23,000 tons of refuse.

Overall, it was a very productive year. Some notable accomplishments are listed below:

Administration/Engineering

- ◆ Technical advisor to the Nashua Regional Planning Commission, Nashua Area Regional Transportation Committee, and Nashua Regional Solid Waste District.
- ◆ Technical advisor to the Merrimack Solid Waste Advisory Committee and Merrimack Solid Waste Advisory Committee and Merrimack Planning Board.
- ◆ Administered construction Tinker Road Bridge.
- ◆ Administered design of Thornton Road Bridge.
- ◆ Continued negotiations with New Hampshire Department of Environmental Services regarding landfill closure.

- ◆ Administered design of winter dump closure.

Highway Division

- ◆ Awarded annual contract for Town wide street sweeping, cemetery maintenance, and public grounds maintenance.
- ◆ Resurfaced Wire Road from Bedford Road to Bedford town line, Front Street from Daniel Webster Highway to Center Street, Baboosic Lake Road from McQuestion Road to Bean Road, Continental Boulevard from Greeley Street to the Industrial Interchange, and Naticook Road from Camp Sargent Road to Continental Boulevard.
- ◆ Reconstructed the Baboosic Lake Road sidewalk from Town Hall to O'Gara Drive.
- ◆ Performed inspections of subdivision streets and related improvements at Chadsworth Court, Whittier Place, Wethersfield, Weston Estates, Picket Fence, Technology Park, Souhegan Woods and Meadowoods.
- ◆ Maintained twenty-eight athletic fields.
- ◆ Constructed a drainage system on Greatstone Drive.
- ◆ Coordinated Operation Brightside Program.
- ◆ Assisted Conservation Commission with beaver control.
- ◆ Installed drainage improvements on Wire Road, Piedmont Avenue, Waterville Drive, Hassell Road, Lorraine Road, Sandhill Drive, Back River Road, and Dahl Road.
- ◆ Completed cleaning street right-of-ways of brush and tree limbs from December ice storm.

Equipment Maintenance Division

- ◆ Set up three new police cruisers including installation of emergency light, painting, radio, and related police equipment.
- ◆ Set up one 4 x 4 pick-up one ton truck including installation of emergency lights, radio, toolbox and related public works equipment.
- ◆ Outfitted used grader for Highway Division.

- ◆ Maintained and repaired all police vehicles, fire trucks and equipment, public works trucks and equipment, and town owned vehicles.
- ◆ Updated seven police vehicles with new emergency lighting controls and new radios.
- ◆ Set up new animal control vehicle.
- ◆ Maintained all Merrimack Village District equipment and vehicles.

Buildings and Grounds

- ◆ Planted annual flowers.
- ◆ Maintained buildings and grounds at the Municipal Office Complex.
- ◆ Maintained buildings and grounds at the Police Station.
- ◆ Installed air conditioning in two offices at Police Station.
- ◆ Installed central air conditioning in Conference Room at Town Hall.
- ◆ Supported concerts and functions at the Bandstand.
- ◆ Supported 4th of July activities at Town Hall.
- ◆ Increased electrical service and installed 30+ outlets in new Media Room.
- ◆ Maintained building & grounds at Town Hall Complex and Police Station.
- ◆ Provided maintenance to Adult Community Center.

Solid Waste & Recycling Division

- ◆ Recycled and marketed more than 1,500 tons of materials which includes glass, cardboard, newspaper, plastics, aluminum cans, tin cans, magazines, tires, scrap metal, white goods, automobile batteries, used automotive oil and antifreeze.
- ◆ Composted approximately 3,000 cubic yards of yard waste and provided product to residents at no charge.
- ◆ Disposed approximately 23,000 tons of municipal solid waste and construction debris.

- ◆ Coordinated the Nashua Regional Household Hazardous Collection Days.
- ◆ Monitored groundwater characteristics with triannual testing program.
- ◆ Provided extended hours of operation during the summer.

Wastewater Division

- ◆ The Merrimack Wastewater Treatment Facility collected and treated over 1.253 billion gallons of wastewater with approximately 97.8 percent removals for biochemical oxygen demand (BOD) and approximately 96.2 percent removal for suspended solids (SS).
- ◆ Discontinued the use of ammonia and implemented the use of Urea in its place.
- ◆ Continued computer-based collection system inventory and maintenance schedule.
- ◆ SCADA system upgraded to be Y2K compliant in 1999.
- ◆ Laboratory continued with State of New Hampshire certification program while at the same time applying National Accreditation.
- ◆ Treated approximately 4.3 million gallons of septage for Merrimack homeowners and neighboring Souhegan communities.
- ◆ Continued with routine cleaning of sewer lines with sewer vac truck.
- ◆ Completed design of electrical system improvements, including replacement of electrical switchgear.
- ◆ Installed variable frequency drives and motors on main pumps in headworks building.
- ◆ Successfully completed fifth year of operation of enclosed organic waste composting facility.
- ◆ Continued to receive approval from Massachusetts Department of Environmental Protection to market stockpile and current production of compost.
- ◆ Continued to received approval from New York Department of Environmental Protection to market current production of compost. Merrimack compost currently being used in New York City – Central Park.

- ◆ Received approval from Rhode Island to market current production of compost.
- ◆ Produced approximately 20,000 cubic yards of compost, marketed about 15,000 cubic yards of compost in New Hampshire, Massachusetts, Connecticut and New York.
- ◆ Provided approximately 5,000 cubic yards of compost to Merrimack residents.

MERRIMACK DEPARTMENT OF PUBLIC WORKS

ADMINISTRATION AND ENGINEERING DIVISION

Director of Public Works & Engineering

Earle M. Chesley, P.E.

Office Manager

Rebecca Starkey

HIGHWAY DIVISION

Assistant Director of Public Works

David C. Lent, P.E.

Highway Coordinator

Bruce Moreau

Highway Foremen

Joe Maguire

Boyd E. Trask

Public Works Inspector

David Mark

Secretary

Sue Gerow

Kevin Ballantine, Equipment Operator I

*Robert Brooks, Equipment Operator III

Robert Burley, Equipment Operator I

Steve Curtis, Equipment Operator I

Ernest Doucette, Equipment Operator I

Lawrence Gay, Equipment Operator II

Leonard Heath, Equipment Operator I

Thomas Hudon, Equipment Operator I

John Trythall, Equipment Operator I

Louis Lapointe, Equipment Operator I

**Richard Letellier, Equipment Operator I

Wayne Lombard, Equipment Operator I

Robert Lovering, Equipment Operator II

Samuel Pollard, Equipment Operator I

Jeff Strong, Equipment Operator III

Robert Sullivan, Equipment Operator III

**Lawrence Young, Equipment Operator I

* Deceased

** Resigned

EQUIPMENT MAINTENANCE DIVISION

Equipment Maintenance Foreman

James Graham

Ronald Bergeron, Mechanic II

Brian Friolet, Mechanic II

Willaim Gilbody, Mechanic II

Gary Woodard, Mechanic II

Sam Walker, Mechanic I

SOLID WASTE & RECYCLING DIVISION

Solid Waste Foreman

Steven Doumas

Scale Operator/Secretary

Marjorie Allgaier

Earl Dubois, Equipment Operator III

Kenneth Mason, Equipment Operator III

Jacob Stevens, Recycling Attendant

** Willis Wotten, Recycling Attendant

John Murray, Recycling Attendant

BUILDING & GROUNDS DIVISION

Custodial Maintenance Supervisor

Philip Meschino

Custodial Maintenance Workers

Steven Cook

Nathan Latour

John Martin

** Resigned

WASTEWATER DIVISION

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facteau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

John Adams, Equipment Operator III
Thomas Byron, Equipment Operator III
David Blaine, Operator I
Richard Blanchard, Operator II/Lab Tech.
Thomas Byron, Equipment Operator III
James Davala, Operator I
Donald Doucette, Mechanic II
James Dwire, Mechanic II

David Evans, Equipment Operator III
Robert Fisher, Mechanic II
Stephen Garczynski, Mechanic I
David Lyons, Operator I
Gary MacGrath, Equipment Operator III
Robert MacGrath, Mechanic II
Cecil Peter, Operator II
Lindsay Wilson, Mechanic II

**1999 Annual Report of the
Town Manager
Submitted by Dean E. Shankle, Jr.
Town Manager**

In 1999, I completed my 5th year as Merrimack's Town Manager. As the year 2000 begins, Merrimack is in a strong position to move forward. The robust local economy is fueling changes in both the public and private sectors. You can see the evidence of the town's progress in the reports from the various town departments found throughout this book.

In past annual reports, I have used this space in a variety of ways. I have given an overview of the year's events in the town. In the 250th anniversary report in 1996, I looked back at the various town managers that have served here. I have spent time reviewing significant changes that have occurred. However, this year I want to use this report to highlight the 75 years of service that the Merrimack Fire Department has given to the town.

There have been many changes in the fire department since 1924. The training, the equipment, the costs and the location of the station have all been altered by the passing of time. What has not changed, of course, is the heart and dedication of the firefighters themselves. Whether volunteer members of a bucket brigade or a full-time firefighter/ paramedic, the willingness to serve others at a risk to yourself takes a strength of character that sets these folks apart. I am not alone when I offer my gratitude to all of the people who have served the town in this way over the last 75 years.

Of course, one of the changes that occurred during 1999 in the Fire Department was the retirement of Chief Charles Q. Hall. Chief Hall had been with the department since 1959 and he had worked his way up from Call Firefighter to Chief. I think it is a tribute to both him and the wisdom of the state that New Hampshire Fire Standards and Training immediately enlisted him to teach courses at their fire academy. I certainly wish him well.

There are numerous pictures and articles throughout this report relating to the Fire Department. I hope you will take the time to look at each of them.

The Town's web site continues to be a work in progress. During 1999 we redesigned it to make it more user friendly and added much more information. Our site can be found at WWW.Ci.Merrimack.NH.US. I hope that in 2000 we can make it even better and more informative.

I want to thank the Board of Selectmen, all of the town volunteers and the employees for their support during 1999. I think the town is moving forward and it is the effort of each of us working together that is making it happen. As good as 1999 was, I expect 2000 to be better.

**1999 Annual Report Of The
Welfare Department**
Submitted by Celeste Midolo
Welfare Administrator

HISTORY

The Town of Merrimack has a long-standing history of assisting those in need. Since its inception in 1734, Selectmen and town residents have provided relief where necessary to those in financial need. Most often, this assistance was in the form of taking someone into your home. The systems have changed throughout the years, for example, in 1838 the Town of Merrimack built a workhouse in which the Master of the house bid a price for the town poor and housed them at the farm. The town paid for this service and in later years was able to receive reimbursement from the County. This shift in responsibility lasted for a number of years until towns were federally mandated to assist financially for their residents. Other State and Federal programs are now in place to carry the majority of this financial responsibility, however, every town maintains a responsibility to provide for those residents who are poor:

"Whenever a person is poor and unable to support him or herself, he or she shall be relieved and maintained by Overseers of Public Welfare of such town..." RSA 165:1

OVERVIEW

The responsibility of the Welfare Department in the Town of Merrimack is assigned to the Welfare Administrator. The Welfare Administrator is designated by the Town Manager who is appointed "Overseer of the Poor by the Board of Selectmen. Responsibilities of the Welfare Administrator include assessment of assistance requests and adherence to strict guidelines set forth by the Town of Merrimack as adopted by the Board of Selectmen.

Individuals who seek assistance are referred to area resources whenever possible or applicable or when a person is found ineligible for General Assistance. Recovery procedures for assistance provided are explained to each applicant at the time that they apply. Welfare Liens are placed on a homeowner's property without interest accrual if the lien is paid within one year. All recipients are required to repay the Town once they are financially able to do so.

The following are some interesting statistics since 1996.

WELFARE BUDGET EXPENDITURE OUTLOOK

	<u>FY 96/97</u>	<u>FY 97/98</u>	<u>FY 98/99</u>
Operating Budget	\$125,900.00	\$146,158.00	\$ 146,623.00
Client Expenditures	\$ 39,151.89	\$ 35,069.03	\$ 47,275.24

ASSISTANCE OUTLOOK

	<u>FY 96/97</u>	<u>FY 97/98</u>	<u>FY 98/99</u>
Number of families served	26	23	32
Housing expenditures	\$25,053.06	\$20,757.00	\$30,248.09
Heat	\$ 683.69	\$ 481.32	\$ 100.00
Electricity	\$ 3,842.24	\$ 3,355.37	\$ 3,154.96
Food	\$ 1,308.90	\$ 1,796.83	\$ 4,998.54
Other	\$ 8,267.00	\$ 8,678.51	\$ 8,773.56

INTERESTING HAPPENINGS IN MERRIMACK

Current active community organizations such as American Legion, Boy Scouts of America, Lions Club, Lioness Club, Merrimack Community Girl Scouts, and Rotary Club and St. Joseph's Community Services help to provide much needed services to Merrimack residents. These services are beyond what one might expect for basic necessities of life: Camp scholarships for children, purchases of eyeglasses, community park improvements, food drives, assistance to provide Christmas presents and holiday dinners. These groups are available in full force throughout the year helping individuals in our town. Many other civic groups share equally in providing valued service in Merrimack.

Abbie Griffin Hospital Fund: Established for the purpose of paying hospital expenses "in whole or in part" of bonafide residents who are financially unable to do so. Applications for this fund are available through the Welfare Department during October and November of each year.

Food Pantries: These valued programs are a great resource to those needing to supplement their monthly food budget. There are 3 food pantries located throughout Merrimack.

Naticook Day Camp Scholarships: Scholarships are awarded to children of Merrimack for two-week attendance during the summer months. The Merrimack Rotary Club and the Sean A. Looney Memorial Fund donate scholarships. This year, 10 children were able to attend fun-filled weeks of learning and skill building at Naticook Day Camp.

SAAB Crisis Fund: This fund consists of donations received from private individuals and companies who wish to contribute to the general well-being of Merrimack residents. These donations have allowed families to retain their telephone service, in order to find employment or obtain child care services so that they may remain employed. This fund may also assist with heating costs and/or other necessary expenses that go beyond a family's means.

Merrimack Firefighter's Union Local 2904: The Firefighters raise money annually to assist residents facing disconnect of their utility bill such as electricity or heat on a once per season basis. This fund is a tremendous help to families and implemented with honest respect for the community by its union members.

Holiday Assistance: An overwhelming amount of assistance is available each holiday season for Merrimack residents. Due to the generosity of time and money from companies, individuals, civic organizations and students, many families are represented and provided for through the holiday season. This year more than 40 families were assisted with presents, gift certificates and food baskets by the Firefighters, Lioness Club, Mastricola Middle School, Toys for Tots program and individual residents.

Southern NH Fuel Assistance program: This program begins December 1st of each year and runs May 1st each year. Award benefits that range from \$150.00 - \$750.00 are available to heat homes during the winter season. Eligibility and benefit amounts are determined by gross household income, number of household members and vulnerability to heating costs. Appointments are necessary. Interested persons should contact the Nashua area office at 889-3440.

*Additional information about these programs and other area resources can be obtained by contacting **Celeste M. Midolo** at **423-8535**.*

1999 Annual Report of the
Zoning Board of Adjustment
Submitted by Richard W. Barry
Chairman

The Zoning Board of Adjustment held eleven meetings from January 1, 1999 through December 31, 1999. Highlights this year included the Board's decision to grant a variance which permits the introduction of a hospice at Naticook Road and the dismissal of the Omnipoint lawsuit against the Town and individual Board members. The suit had resulted from the Town's refusal in 1997 to allow the installation of a telecommunications tower in a residential zone.

Thirty-five petitions for variances, special exceptions, equitable waivers, or appeals from administrative decisions were received as compared to forty-three received in 1998, fifty-seven in 1997, and sixty-six in 1996.

Summary of petitions submitted by type and resulting action:

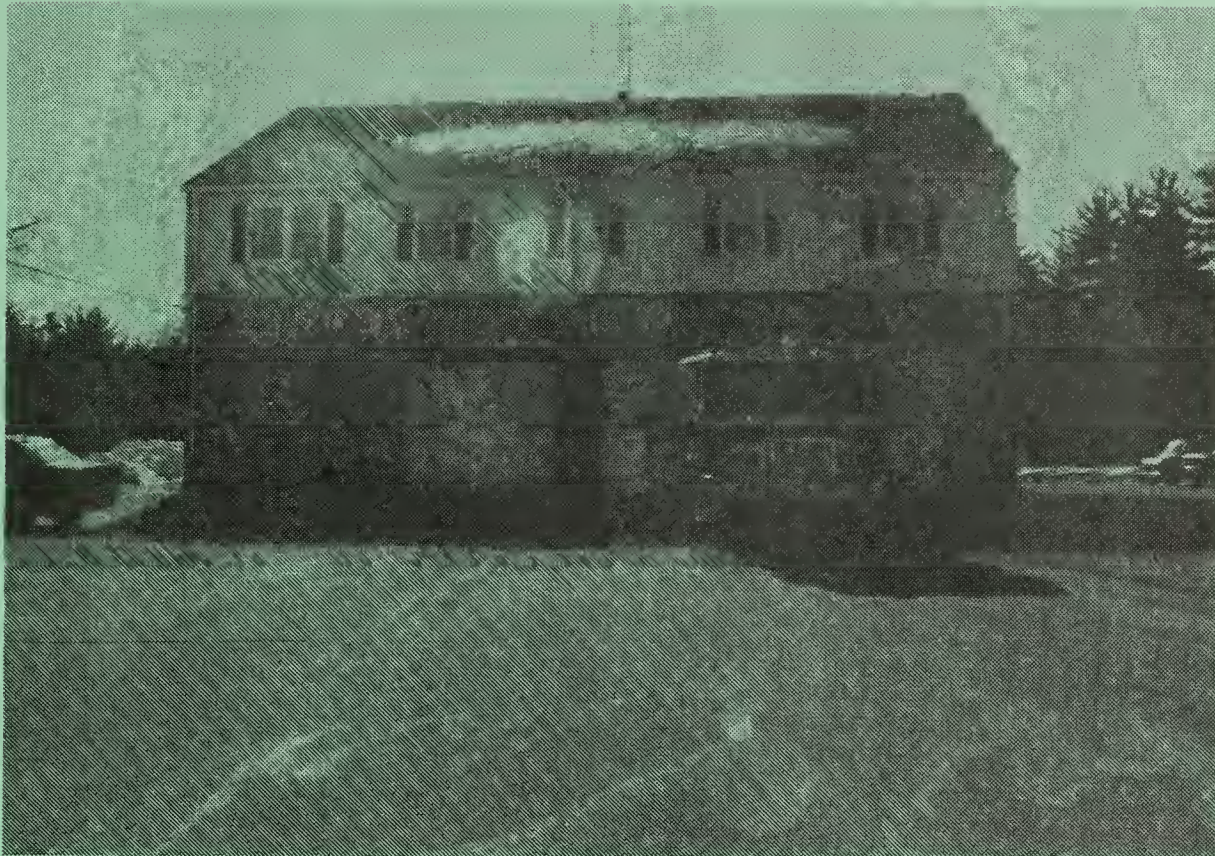
<u>Variances</u>	<u>Granted</u>	<u>Denied</u>	<u>Withdrawn</u>
Signs	1	1	1
Lot and Yard Setbacks	6	2	0
Use	4	2	2
 <u>Special Exceptions</u>			
Use	6	1	0
Accessory Dwelling Unit	5	0	1
 <u>Other</u>			
Appeals of Administrative Decisions	1	2	0
Equitable Waivers	0	0	0
 Requests for Rehearings	 4	 2	 0

Notable in this summary is the number of requests received for re-hearings. Members voted to re-adopt the ZBA By-Laws at the Annual Meeting in May and in August approved amendments to Section VI of the By-Laws updating the procedure for considering a motion for re-hearing. The new procedure allows for a discussion of the request for a re-hearing at the next regularly scheduled Board meeting.

The Annual Meeting also saw the re-election of Richard Barry as Chairman of the Board. Charles Roberts stepped down as Vice-Chair, resigning from the Board later in the year due to re-location. Charlie Roberts is perhaps the longest serving Member of the ZBA having joined the Board in 1981. His departure is noted with regret and appreciation for his commitment of service to the Town. Mark Kanakis was elected Vice-Chair in his stead.

Changes in personnel in 1999 included the resignation of Alternate Member Lon Wood. This left an opening for Ross Hall who filled the position in May for a two year term. John P. O'Neil also was appointed to a two year term in September. He will serve as a Full Member through July 2001. At the close of 1999, the Board consisted of 5 full members: Chairman Barry, Mark Kanakis, Timothy Dutton, Richard Meyers, and John P. O'Neil, and two Alternate Members: Patricia Mellor and Ross Hall.

The Board continues to be staffed by Community Development Director Jay Minkarah and Planning and Zoning Assistant Louise Donington.

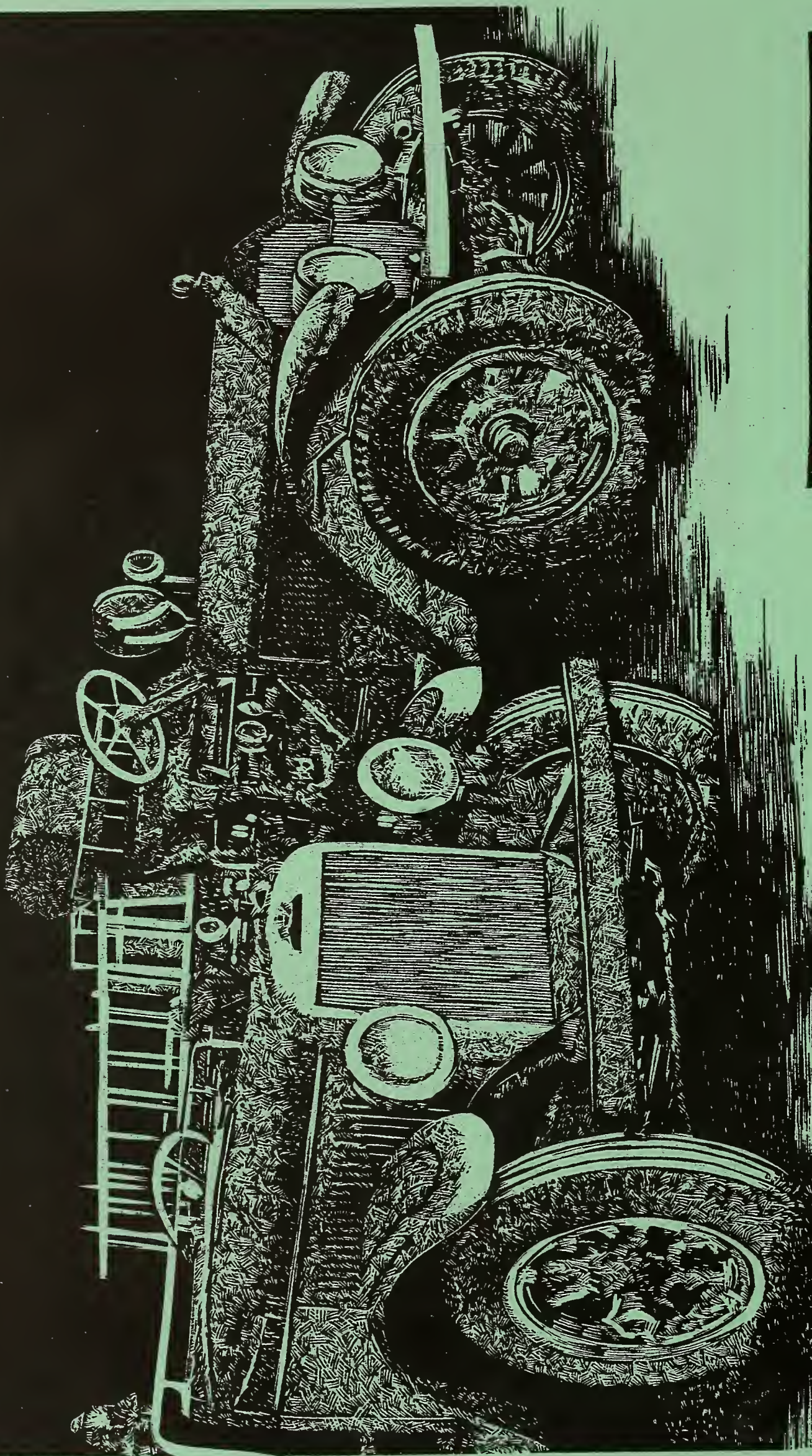


In 1975, a second floor was added to Central Fire Station. The addition provided office and living space to the old building.



In 1998, another addition and renovations to Central Fire Station were completed.

JACK DANIEL'S FIRE ENGINES



WHISKEY MADE AS OUR FATHERS MADE IT

JACK DANIEL DISTILLERY

LEM MOTLOW PROP., INC.

LYNCHBURG, TENNESSEE
37352

*Placed in the National Register
of Historic Places by the U.S. Government.*

GOLO MEDALS AWARDED AT
ST. LOUIS, 1904
LIEGE, BELGIUM, 1905
GHENT, BELGIUM, 1913
ANGLO AMERICAN EXPOSITION, LONDON, 1914
CERTIFICATE OF THE INSTITUTE
OF HYGIENE, LONDON, 1915
STAR OF EXCELLENCE, BRUSSELS, 1954

October 14, 1983

Mr. Charles Q. Hall, Chief
Merrimack Fire Department
Post Office Box 130
Merrimack, New Hampshire 03054

Dear Chief Hall,

It was nice to hear from you, and I'm sorry it has taken so long for me to get back to you. I've been trying to find someone here at the distillery who could give me some information about our old fire engines. Unfortunately, I haven't had much luck.

Everyone I have asked says, "The old fire engines? Well, I don't know. They've been here as long as I can remember." And that is not very helpful!

However, this much I was able to find out...

The old LaFrance was inherited from the Lynchburg Fire Department a good many years ago. And the Reo Chain Drive came to us from Boston. For what reason, I do not know.

I have enclosed the only good picture we have, and I have sent you a Dan Quest woodcut drawing of both of them. The woodcut will come to you separately.

I'm sorry I haven't been of much help. The truth is we're so used to taking the old things for granted here in the Jack Daniel Hollow that we don't think much about them.

Thank you for writing to us, Chief Hall. We'll look forward to seeing you again one of these days.

Sincerely,

Roger E. Brashears, Jr.
Roger E. Brashears, Jr.

/ew



THE OLDEST
REGISTERED
DISTILLERY
IN THE
UNITED STATES

Municipal Services Telephone Directory

Assessor.....	424-5136
Code Enforcement and Inspection.....	424-3531
Community Development.....	424-3531
Conservation Commission.....	424-3531
District Court.....	424-9916
Finance Department.....	424-7075
Fire Department.....	424-3690
Highway Garage.....	423-8551
Landfill and Recycling.....	424-2604
Library.....	424-5021
Parks and Recreation.....	882-1046
Planning and Zoning.....	424-3531
Police Department.....	424-3774
Public Works Administration.....	424-5137
Selectmen's Office.....	424-2331
Superintendent of Schools.....	424-6200
Town Clerk/Tax Collector.....	424-3651
Town Manager.....	424-2331
Wastewater Treatment Facility.....	883-8196
Water District.....	424-9241

EMERGENCY TELEPHONE NUMBERS (FIRE, POLICE, AMBULANCE) DIAL 9-1-1

	Office Hours
Assessing Department.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Code Enforcement & Inspection.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
Community Development.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
District Court.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
*Landfill and Recycling.....	Tuesday-Saturday 8:00 a.m. - 4:00 p.m.
*Library.....	Monday-Thursday 9:00 a.m. - 9:00 p.m. Friday-Saturday 9:00 a.m. - 5:00 p.m. Sunday 1:00 p.m. - 5:00 p.m.
Parks and Recreation Department.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Planning and Zoning Department.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
Public Works Administration.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Selectmen's Office.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Town Clerk/Tax Collector.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
	Second And Fourth Monday of Each Month 8:30 a.m. - 7:00 p.m.
Water District.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
*Special Summer and/or Winter Hours - Please call to confirm these hours.	